



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1 [REPORT OF ACTION TAKEN IN CLOSED SESSION

2 ON JANUARY 6, 2009 BEGINS ON PAGE 133.]

3  
4  
5  
6 **SUP. KNABE, CHAIRMAN:** WE'RE GOING TO ASK EVERYONE TO PLEASE  
7 STAND. WE'RE GOING TO BE LED IN OUR INVOCATION BY THE REVEREND  
8 ALTAGRACIA PEREZ, HOLY FAITH EPISCOPAL CHURCH IN INGLEWOOD,  
9 FOLLOWED BY THE PLEDGE OF ALLEGIANCE BY JESS GOMEZ, TRUSTEE,  
10 POST 2018, POMONA, VETERANS OF FOREIGN WARS. REVEREND?

11  
12 **REV. PEREZ:** I'M VERY HONORED TO BE HERE WITH YOU THIS MORNING.  
13 AND I THANK THE SUPERVISORS FOR ALL OF THEIR WORK. AND I'VE  
14 NEVER HAD AN OPPORTUNITY TO BE IN THIS CHAMBER, BUT THE WORK  
15 THAT WORK THAT HAPPENS HERE IS VERY IMPORTANT. I WANTED TO  
16 CONFESS FOR THE RECORD THAT I ALWAYS HAVE A SLIGHT PAUSE WHEN  
17 I DO A PRAYER IN A CIVIC SETTING. I HAVE MIXED FEELINGS ABOUT  
18 THAT. BUT NONETHELESS, I DO BELIEVE IN GOD, AND I DO BELIEVE  
19 THAT MY GOD IS VERY CONCERNED ABOUT WHAT GOES ON IN THIS ROOM  
20 AND IN THIS BUILDING, ABOUT THE WORK THAT HAS BEEN GIVEN TO  
21 EACH OF THESE SUPERVISORS IN TAKING CARE OF THE COMMONWEALTH  
22 OF ENSURING JUSTICE. AND SO I'M VERY HONORED TO PRAY THAT THAT  
23 SPIRIT OF SERVICE, OF JUSTICE AND CARE, YOU KNOW, IMBUE ALL OF  
24 YOU IN THIS NEW YEAR, AND ESPECIALLY MY NEW SUPERVISOR, MARK  
25 RIDLEY-THOMAS. LET US PRAY. GRACIOUS SPIRIT THAT IMBUES US



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1 WITH LIFE AND BREATH, WE THANK YOU FOR A NEW DAY, FOR A NEW  
2 YEAR, FOR NEW GOALS AND NEW CHALLENGES. WE PRAY YOUR PRESENCE  
3 BE HERE IN THIS PLACE AS THESE SUPERVISORS, YOUR SERVANTS,  
4 CONDUCT THE BUSINESS OF THE PEOPLE. I PRAY THAT YOU ANOINT  
5 EACH OF THEM WITH WISDOM AND COURAGE TO SERVE THOSE WHOM THEY  
6 HAVE VOWED TO SERVE AND PROTECT FAITHFULLY AND GRACIOUSLY. I  
7 PRAY ESPECIALLY FOR SUPERVISOR MARK RIDLEY-THOMAS. I THANK YOU  
8 FOR ANSWERING MY PRAYERS IN HAVING HIM SERVE MY DISTRICT. I  
9 PRAY THAT YOU FILL HIM WITH WISDOM AS HE CONTINUES TO SERVE  
10 THE PEOPLE IN YOUR NAME. BE WITH ALL OF US AS WE DO OUR WORK  
11 AND REMIND US THAT WE NEED THE WORK OF EACH OTHER IN ORDER TO  
12 CREATE THE WORLD THAT YOU WANTED US TO HAVE, ONE OF ABUNDANCE  
13 AND JUSTICE AND PEACE. IN THE NAME OF THE ONE THAT GIVES US  
14 LIFE, AMEN.

15

16 **JESS GOMEZ:** PLEASE FOLLOW ME IN THE PLEDGE OF ALLEGIANCE. I  
17 PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA,  
18 AND TO THE REPUBLIC FOR WHICH IT STANDS, ONE NATION, UNDER  
19 GOD, INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL.

20

21 **SUP. KNABE, CHAIR:** SUPERVISOR?

22

23 **SUP. RIDLEY-THOMAS:** THANK YOU VERY KINDLY MR. CHAIR AND  
24 COLLEAGUES. I'M DELIGHTED TO HAVE WITH US THE REVEREND  
25 ALTAGRACIA PEREZ, THE PASTOR OF THE HOLY FAITH EPISCOPAL



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1 CHURCH IN THE CITY OF INGLEWOOD. YOU'LL WISH TO KNOW THAT  
2 ALTAGRACIA PEREZ HOLDS A BACHELORS OF SCIENCE IN EDUCATIONAL  
3 PSYCHOLOGY FROM NEW YORK UNIVERSITY, A MASTERS OF DIVINITY, A  
4 MASTERS OF SACRED THEOLOGY FROM THE VENERABLE UNION  
5 THEOLOGICAL SEMINARY IN NEW YORK. IT WAS AROUND THAT TIME OR  
6 SHORTLY THEREAFTER THAT WE MET AS I SPENT TIME AT UNION  
7 STUDYING AND A RANGE OF OTHER THINGS WITH SOME OF HER  
8 PROFESSORS. YOU'LL WANT TO KNOW THAT SHE HAS BEEN A LEADER IN  
9 THE EPISCOPAL CHURCH AND ECUMENICAL COMMUNITIES FOR A  
10 CONSIDERABLE AMOUNT OF TIME, APPOINTED TO THE GENERAL  
11 CONVENTION OF THE NATIONAL EPISCOPAL CHURCH AND AS A FORMER  
12 MEMBER OF PRESIDENT'S CLINTON'S COMMISSION ON AIDS, FEATURED  
13 IN THE L.A. TIMES, NEWSWEEK, AND SEVERAL OTHER NOTEWORTHY  
14 PUBLICATIONS. SHE IS A LEADER AMONG LEADERS IN THE ECUMENICAL  
15 AND INTERFAITH COMMUNITY IN LOS ANGELES AND IN THE NATION. AND  
16 WE'RE DELIGHTED TO HAVE HER WITH US. AND TO THE REVEREND  
17 ALTAGRACIA PEREZ, WE THANK YOU FOR YOUR PRESENCE, WE THANK YOU  
18 FOR YOUR INVOCATION AND WE WISH TO EXCHANGE OUR GREETINGS AND  
19 WISH YOU GOD SPEED IN ALL THAT YOU DO. [APPLAUSE.]

20

21 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

22

23 **SUP. MOLINA:** THANK YOU, MR. CHAIRMAN. WE WANT TO PRESENT A  
24 CERTIFICATE OF APPRECIATION TO JESS GOMEZ, WHO IS A TRUSTEE  
25 WITH THE VETERANS OF FOREIGN WARS, POST 2018 IN POMONA. JESS



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1 SERVED AS SPECIALIST FOURTH CLASS IN THE FIRST BATTALION OF  
2 32ND FIELD ARTILLERY UNIT WITH THE UNITED STATES ARMY FROM  
3 1965 TO 1968 IN VIETNAM. HIS COMMENDATIONS INCLUDE THE  
4 NATIONAL DEFENSE SERVICE MEDAL, REPUBLIC OF VIETNAM CAMPAIGN  
5 MEDAL, AND AN ARMY GOOD CONDUCT MEDAL. WE WANT TO EXTEND OUR  
6 GRATITUDE AND WE WANT TO THANK MR. GOMEZ. HE AND HIS WIFE,  
7 ALICE, COME UP AND JOIN US, ARE CIVIC LEADERS IN POMONA. WE'RE  
8 VERY, VERY PROUD OF THEM. [APPLAUSE.] THANK YOU, MR. CHAIRMAN.

9

10 **SUP. KNABE, CHAIRMAN:** THANK YOU. THANK YOU BOTH FOR TAKING THE  
11 TIME TO LEAD US BOTH IN THE INVOCATION AND PLEDGE OF  
12 ALLEGIANCE. HAPPY NEW YEAR TO EVERYONE. WE WILL BEGIN WITH THE  
13 FIRST AGENDA FOR 2009.

14

15 **CLERK SACHI HAMAI:** HAPPY NEW YEAR, MR. CHAIRMAN, MEMBERS OF  
16 THE BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, AGENDA FOR  
17 THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION. ITEMS 1-D  
18 THROUGH 4-D. AND ON ITEM 4-D, THERE'S A REQUEST FROM A MEMBER  
19 OF THE AUDIENCE TO HOLD THIS ITEM. THE REMAINING ITEMS ARE  
20 BEFORE YOU.

21

22 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER, MOVED BY SUPERVISOR  
23 MOLINA, SECONDED BY SUPERVISOR YAROSLAVSKY, WITHOUT OBJECTION,  
24 SO ORDERED.

25



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1 **CLERK SACHI HAMAI:** PAGE 6, AGENDA FOR THE MEETING OF THE  
2 HOUSING AUTHORITY. ITEMS 1-H AND 2-H.

3

4 **SUP. KNABE, CHAIRMAN:** THAT WOULD BE MOVED BY SUPERVISOR  
5 RIDLEY-THOMAS, SECONDED BY THE CHAIR. WITHOUT OBJECTION, SO  
6 ORDERED.

7

8 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS ITEMS 1 THROUGH 9. ON  
9 ITEM NO. 1 THERE ARE REQUESTS FROM MEMBERS OF THE PUBLIC TO  
10 HOLD THIS ITEM.

11

12 **SUP. KNABE, CHAIRMAN:** OKAY, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** ON ITEM NO. 5, SUPERVISOR KNABE REQUESTS  
15 THAT THIS ITEM BE HELD. AND ON ITEM NO. 6, THE RECOMMENDATION  
16 SHOULD REFLECT THAT THIS INCIDENT OCCURRED ON SEPTEMBER 29TH,  
17 2002, NOT 2008. THE REMAINING ITEMS ARE BEFORE YOU. ITEM NO.  
18 1. AND BEFORE THAT WAS 4-D.

19

20 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER, MOVED BY SUPERVISOR  
21 ANTONOVICH, SECONDED BY SUPERVISOR YAROSLAVSKY, WITHOUT  
22 OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** WE'RE ON PAGE 11, CONSENT CALENDAR. ITEMS  
25 10 THROUGH 51. ON ITEM NO. 12, SUPERVISOR KNABE REQUESTS THAT



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1 THIS ITEM BE HELD. ON ITEM NO. 14, THE CHIEF EXECUTIVE OFFICER  
2 REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT.

3

4 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

5

6 **CLERK SACHI HAMAI:** ON ITEM NO. 18, THE CHIEF EXECUTIVE OFFICER  
7 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO JANUARY 13TH,  
8 2009.

9

10 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

11

12 **CLERK SACHI HAMAI:** ON ITEM NO. 19, AS INDICATED ON THE POSTED  
13 AGENDA, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE  
14 CONTINUED ONE WEEK TO JANUARY 13TH, 2009.

15

16 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

17

18 **CLERK SACHI HAMAI:** ON ITEM NO. 23, AS INDICATED ON THE POSTED  
19 AGENDA, THE DIRECTOR OF PUBLIC WORKS REQUESTS THAT THIS ITEM  
20 BE CONTINUED THREE WEEKS TO JANUARY 27TH, 2009.

21

22 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

23

24 **CLERK SACHI HAMAI:** ON ITEM NO. 25, SUPERVISOR YAROSLAVSKY  
25 REQUESTS THAT THIS ITEM BE HELD. ON ITEM NO. 26, SUPERVISOR



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1 YAROSLAVSKY REQUESTS THAT THIS ITEM BE HELD. ON ITEM NO. 35,  
2 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS  
3 ITEM. ON ITEM NO. 40, THERE'S A REQUEST FROM A MEMBER OF THE  
4 PUBLIC TO HOLD THIS ITEM.

5

6 **SUP. KNABE, CHAIRMAN:** WHICH ITEM WAS THAT?

7

8 **CLERK SACHI HAMAI:** 40.

9

10 **SUP. KNABE, CHAIRMAN:** OKAY. SO ORDERED.

11

12 **CLERK SACHI HAMAI:** AND ON ITEM 46, AS INDICATED ON THE  
13 SUPPLEMENTAL AGENDA, THE INTERIM DIRECTOR OF HEALTH SERVICES  
14 REQUESTS THAT THIS ITEM BE CONTINUED THREE WEEKS TO JANUARY  
15 27TH, 2009.

16

17 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

18

19 **CLERK SACHI HAMAI:** THE REMAINING ITEMS ON THE CONSENT AGENDA  
20 ARE BEFORE YOU.

21

22 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR MOLINA. THE CHAIR  
23 WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

24



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1   **CLERK SACHI HAMAI:** WE'RE NOW ON PAGE 28, ORDINANCE FOR  
2   INTRODUCTION. AND ON ITEM 52, THE CHIEF EXECUTIVE OFFICER  
3   REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT.

4  
5   **SUP. KNABE, CHAIRMAN:** SO ORDERED.

6  
7   **CLERK SACHI HAMAI:** SEPARATE MATTERS, ITEMS 53 AND 54, AND I'LL  
8   READ THE SHORT TITLES IN FOR THE RECORD. ON ITEM 53, THIS IS A  
9   TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT  
10   RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF BEVERLY HILLS  
11   UNIFIED SCHOOL DISTRICT 2008 ELECTION GENERAL OBLIGATION  
12   BONDS, ELECTION 2008, SERIES 2009 AND AN AGGREGATE PRINCIPAL  
13   AMOUNT NOT TO EXCEED \$75 MILLION.

14  
15   **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR YAROSLAVSKY. THE  
16   CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

17  
18   **CLERK SACHI HAMAI:** ON ITEM 54, THIS IS THE TREASURER AND TAX  
19   COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE  
20   ISSUANCE AND SALE EL SEGUNDO UNIFIED SCHOOL DISTRICT GENERAL  
21   OBLIGATION BONDS ELECTION 2008, SERIES A IN AN AGGREGATE  
22   PRINCIPAL AMOUNT NOT TO EXCEED \$14 MILLION.

23  
24   **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY  
25   SUPERVISOR RIDLEY-THOMAS. WITHOUT OBJECTION, SO ORDERED.



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1

2 **CLERK SACHI HAMAI:** ON PAGE 29, DISCUSSION ITEM, ITEM NO. 55,  
3 AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF EXECUTIVE  
4 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO  
5 JANUARY 13TH, 2009. THAT'S ITEM 55, THE DISCUSSION ITEM.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. IT'S BEEN CONTINUED ONE WEEK. SO  
8 ORDERED. MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE  
9 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS  
10 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 56-A, I BELIEVE  
11 THAT THERE ARE SOME CHANGES THAT WERE GOING TO BE MADE TO THIS  
12 RECOMMENDATION?

13

14 **C.E.O. FUJIOKA:** I HAVE SOME CLARIFYING LANGUAGE I CAN EITHER  
15 READ NOW OR LATER, WHATEVER THE PREFERENCE IS.

16

17 **SUP. KNABE, CHAIRMAN:** READ IT NOW.

18

19 **C.E.O. FUJIOKA:** I CAN READ IT NOW, OKAY. WITH RESPECT TO THIS  
20 ITEM, YOU'LL NOTICE THAT THERE ARE FIVE RECOMMENDATIONS. I'D  
21 LIKE TO REVISE NO. 5 AND ADD A 6 AND 7. ESSENTIALLY IT MERELY  
22 CLARIFIES WHAT'S CURRENTLY LISTED OR PROVIDED AS  
23 RECOMMENDATION NO. 5. THE NEW LANGUAGE SHOULD READ, "5,  
24 AUTHORIZE AND INSTRUCT THE C.E.O. AND THE CHIEF PROBATION  
25 OFFICER TO RETURN TO YOUR BOARD TO REQUEST AUTHORIZATION TO



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1 EXECUTE ANY AGREEMENT AND/OR DOCUMENTATION TO FORMALLY ACCEPT  
2 GRANT FUNDING. 6, INSTRUCT THE C.E.O. AND CHIEF PROBATION  
3 OFFICER TO RETURN TO THE BOARD AS SOON AS POSSIBLE WITH A  
4 PROPOSED STAFFING AND BUDGET MODEL FOR THE NEW FACILITY, WHICH  
5 WOULD BE EFFECTIVELY COST NEUTRAL. 7, INSTRUCT THE C.E.O. TO  
6 CONTINUE TO INFORM THE BOARD ON AVAILABILITY OF REIMBURSEMENT  
7 PAYMENTS ON STATE-BONDED PROJECTS." BECAUSE WE KNOW THIS IS A  
8 CONCERN AT THE STATE LEVEL ON THE BONDING ABILITY. THIS MERELY  
9 CLARIFIES OUR INTENT AND WHAT WE'RE TRYING TO ACHIEVE IN THE  
10 CURRENT RECOMMENDATION NO. 5.

11  
12 **SUP. YAROSLAVSKY:** MOVE IT AS AMENDED.

13  
14 **SUP. KNABE, CHAIR:** SUPERVISOR YAROSLAVSKY MOVES IT AS AMENDED.  
15 THE CHAIR WILL SECOND IT. WITHOUT OBJECTION, SO ORDERED.

16  
17 **CLERK SACHI HAMAI:** THAT COMPLETES THE READING OF THE AGENDA.  
18 BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL  
19 DISTRICT NO. 2.

20  
21 **SUP. YAROSLAVSKY:** CAN I JUST ASK ONE QUESTION. [INAUDIBLE]

22  
23 **SUP. KNABE, CHAIRMAN:** ARE WE LIVE HERE? ALL RIGHT. OKAY. I'M  
24 GOING TO BEGIN AND THEN WE'LL GO BACK TO THE REGULAR ORDER.  
25 BUT WE'RE GOING TO ONCE AGAIN, IT'S THAT TIME OF THE MONTH TO



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1 PRESENT A SCROLL PRESENTATION TO OUR L.A. COUNTY STARS. AND SO  
2 IT'S MY PLEASURE TO INTRODUCE THE JANUARY 2009 L.A. COUNTY  
3 STARS IN THE CATEGORY OF SERVICE EXCELLENCE. WE'D LIKE TO  
4 PLEASE WELCOME DETECTIVE TODD MEGERLE FROM THE SHERIFF'S  
5 DEPARTMENT. DETECTIVE MEGERLE IS A 23-YEAR VETERAN OF THE  
6 SHERIFF'S DEPARTMENT. HE BEGAN HIS CAREER, AS MOST DEPUTY  
7 SHERIFFS DO, BY WORKING IN THE WORLD FAMOUS COUNTY JAIL. HE  
8 ALSO WORKED AS A PATROL DEPUTY FOR MANY YEARS AT THE SHERIFF'S  
9 STATIONS IN EAST LOS ANGELES AND THE WALNUT-DIAMOND BAR AREA.  
10 IN 2000, DEPUTY MEGERLE BECAME DETECTIVE AND WAS ASSIGNED TO  
11 THE SPECIAL VICTIMS BUREAU AS A CHILD ABUSE INVESTIGATOR. HE  
12 RELENTLESSLY WORKED TOWARD THE PROTECTION OF CHILDREN AND  
13 PROSECUTION OF THOSE WHO ABUSE THEM. IN 2006, HE WAS  
14 TRANSFERRED TO THE COMMERCIAL CRIMES BUREAU AND WAS ASSIGNED  
15 AS A FRAUD INVESTIGATOR. BECAUSE OF HIS LONG-TIME OUTSTANDING  
16 PERFORMANCE AS A CHILD ABUSE INVESTIGATOR, HE WAS ASSIGNED TO  
17 THE ELDER FRAUD TEAM, WHICH INVESTIGATES HIGHLY COMPLEX CASES  
18 OF FRAUD AND ABUSE AGAINST ELDERS AND DEPENDENT ADULTS.  
19 DETECTIVE MEGERLE IS ACTIVE IN SEVERAL MULTIDISCIPLINARY TEAMS  
20 THROUGHOUT OUR COUNTRY, SPECIFICALLY THE LOS ANGELES COUNTY  
21 ELDER ABUSE FORENSIC CENTER, THE FINANCIAL ABUSE SPECIALIST  
22 TEAM. HE WORKS CLOSELY WITH COUNTLESS PUBLIC AND PRIVATE  
23 ADVOCACY GROUPS SUCH AS THE COUNTY OFFICE OF OUR PUBLIC  
24 GUARDIAN, ADULT PROTECTIVE SERVICES, AND THE DEPARTMENT OF  
25 MENTAL HEALTH, JUST TO NAME A FEW. DETECTIVE MEGERLE TAKES



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1 PERSONAL INTEREST IN THESE CASES. REGARDLESS OF THE  
2 PROSECUTION OF THE SUSPECT, HE ONLY CONSIDERS A CASE CLOSED  
3 ONCE THE VICTIM HAS BEEN CARED FOR AND HAS RECEIVED ALL  
4 AVAILABLE SERVICES. DETECTIVE MEGERLE WORKS COLLABORATIVELY  
5 WITH OTHER AGENCIES TOWARDS THE COMMON GOAL OF SERVING THE  
6 OLDER AND ELDER DEPENDENT ADULT POPULATION. THE CLOSE WORKING  
7 RELATIONSHIP HE FOSTERS BETWEEN THE COUNTY AGENCIES ALLOWS ALL  
8 INVOLVED DEPARTMENTS TO ADDRESS THE NEEDS OF ELDER AND  
9 DEPENDENT ADULTS. THIS DRAMATICALLY INCREASES THE  
10 EFFECTIVENESS AND SPEED AT WHICH THE SHERIFF'S DEPARTMENT AND  
11 VARIOUS OTHER SOCIAL SERVICE AGENCIES CAN RESPOND TO THE  
12 REPORTS OF ELDER OR DEPENDENT ADULT ABUSE. DETECTIVE MEGERLE  
13 INSURES THAT NO ONE TAKES THE GOLD OUT OF THE ELDERS' GOLDEN  
14 YEARS. HE EMBODIES THE WORDS OF THE LATE UNITED STATES SENATOR  
15 HUBERT HUMPHREY WHO SAID "IT WAS ONCE SAID THAT THE MORAL TEST  
16 OF GOVERNMENT IS HOW THAT GOVERNMENT TREATS THOSE WHO ARE IN  
17 THE DAWN OF LIFE, THE CHILDREN, THOSE IN THE TWILIGHT OF LIFE,  
18 THE ELDERLY, AND THOSE IN THE SHADOW OF LIFE, THE SICK, THE  
19 NEEDY AND THE HANDICAPPED." SO WE WANT TO SAY CONGRATULATIONS  
20 TO DETECTIVE MEGERLE. [APPLAUSE.]

21

22 **TODD MEGERLE:** I WOULD JUST LIKE TO THANK THE BOARD OF  
23 SUPERVISORS AND THE DEPARTMENT OF HUMAN RESOURCES FOR  
24 RECOGNIZING ME AND THE WORK THAT I DO FOR THIS PRESTIGIOUS  
25 AWARD. I FEEL VERY PRIVILEGED AND HONORED TO HAVE IT. AND I'D



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1    LIKE TO THANK THE SHERIFF'S DEPARTMENT AND MY IMMEDIATE  
2    SUPERVISORS WHO ARE UP HERE WITH ME TODAY FOR THEIR UNWAVERING  
3    SUPPORT ALLOWING ME TO DO THE JOB THAT I DO. I FEEL VERY  
4    PRIVILEGED. THANK YOU. [APPLAUSE.]

5

6    **SPEAKER:** ON BEHALF OF THE L.A. COUNTY SHERIFF'S DEPARTMENT,  
7    I'D LIKE TO SAY TO THE BOARD AND THE COMMUNITY THAT DEPUTY  
8    MEGERLE REPRESENTS THE CORE OF THE L.A. COUNTY SHERIFF'S  
9    DEPARTMENT IN OUR EFFORT TO SERVE THE PUBLIC. TODD JUST  
10    HAPPENS TO BE A NOTCH ABOVE. AND WE APPRECIATE ALL OF HIS  
11    EFFORTS. THANK YOU. [APPLAUSE.]

12

13    **SUP. KNABE, CHAIRMAN:** OKAY. SUPERVISOR ANTONOVICH, I HAVE A  
14    PRESENTATION, BUT THEY'RE NOT HERE YET, SO I WILL YIELD TO  
15    YOU.

16

17    **SUP. ANTONOVICH:** AT THIS TIME LET'S BRING UP ANDREW. ANDREW  
18    YANG AND HIS WIFE ANN LEE. ANDREW'S BEEN A LIFE-LONG DIPLOMAT  
19    AND PUBLIC SERVANT. HE BEGAN HIS CAREER WITH THE REPUBLIC OF  
20    CHINA IN TAIWAN MINISTER OF FOREIGN AFFAIRS IN 1993 AS THE  
21    DESK OFFICER. HE THEN ROSE THROUGH THOSE RANKS AND BECOMING A  
22    SECTION CHIEF IN 2005 AND BECAME DIRECTOR OF THE TAIPEI  
23    ECONOMIC CULTURAL OFFICE IN 2006. HE'S AN ALUMNUS OF THE  
24    AMERICAN COUNCIL OF YOUNG POLITICAL LEADERS AND A RECIPIENT OF  
25    THE SCHOLARSHIP OF EDUCATION GRANTED BY THE MINISTRY OF



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1 EDUCATION, REPUBLIC OF CHINA, 1992. LOS ANGELES COUNTY  
2 APPRECIATES ANDREW'S FRIENDSHIP AND HARD WORK. AND HE WAS EVEN  
3 THERE THIS PAST NEW YEAR'S DAY IN PASADENA WATCHING THE  
4 BEAUTIFUL ROSE PARADE AT THE TOURNAMENT OF ROSES.  
5 RELATIONSHIPS BETWEEN THE REPUBLIC OF CHINA AND TAIWAN'S 23  
6 MILLION PEOPLE AND LOS ANGELES COUNTY HAS BEEN A LONG TIME. WE  
7 HAVE A SISTER COUNTY RELATIONSHIP WITH THE TAIPEI COUNTY, AND  
8 HAD THE OPPORTUNITY OF PARTICIPATING WITH PRESIDENT MA'S  
9 RECENT VISIT TO LOS ANGELES COUNTY. TAIWAN IS RANKED AS THE  
10 24TH LARGEST ECONOMY IN THE WORLD, A LEADER IN  
11 TELECOMMUNICATIONS AND SEMICONDUCTOR INDUSTRY AND A LEADER IN  
12 HEALTHCARE MANAGEMENT AND RESEARCH. ANDREW IS A GRADUATE OF  
13 THE FOLLOWING UNIVERSITIES: HE IS A GRADUATE OF TAM CONG  
14 UNIVERSITY BUSINESS SCHOOL. AND HIS MASTERS DEGREE WAS FROM  
15 NATIONAL CHUNG CHI UNIVERSITY AND HE ALSO STUDIED AT OXFORD  
16 UNIVERSITY IN ENGLAND. SO ANDREW, CONGRATULATIONS IN  
17 RECOGNITION OF BEING DIRECTOR FROM 2006 TO 2008. AND WE WISH  
18 YOU A GOOD NEW YEAR'S THAT WE JUST HAD, AND THE CHINESE NEW  
19 YEAR'S WILL BE, WHAT? JANUARY 26TH, 25TH? WHAT IS IT? WHAT'S  
20 CHINESE NEW YEAR'S, 26TH? TWENTY-SEVENTH. OKAY. THE YEAR OF  
21 THE OX. SO CONGRATULATIONS. [APPLAUSE.]

22

23 **ANDREW YANG:** THANK YOU, MIKE, FOR THE NICE WORDS. COUNTY  
24 SUPERVISORS, LADIES AND GENTLEMEN, I AM VERY PLEASED AND  
25 HONORED TO RECEIVE THIS CERTIFICATE. IT'S AN APPROVAL FROM



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1 THOSE WHO I SO DEEPLY RESPECT AND I PROMISE YOU THAT THIS  
2 CERTIFICATE WILL GO INTO MY OFFICE FOR DISPLAY AT ALL TIMES. I  
3 ALSO WANT TO TAKE THIS OPPORTUNITY TO EXPRESS MY SINCERE  
4 GRATITUDE TO MIKE AND TO MEMBERS OF THE BOARD OF SUPERVISORS  
5 FOR YOUR FRIENDSHIP AND YOUR LONG-TERM SUPPORT FOR THE  
6 VOLATILE RELATIONSHIP BETWEEN MY COUNTRY, TAIWAN, REPUBLIC OF  
7 CHINA, AND THE GREAT COUNTY OF LOS ANGELES. MY WIFE, MY FAMILY  
8 JOIN ME. WE ARE SO PROUD TO BE ANGELINOS FOR THE PAST THREE  
9 YEARS. AND WE WILL TREASURE THE MEMORIES OF THIS PLACE FOR AS  
10 LONG AS WE LIVE. AGAIN, THANK YOU SO MUCH FOR YOUR HOSPITALITY  
11 AND WE WISH YOU ALL THE BEST. THANK YOU SO MUCH. [APPLAUSE.]

12

13 **SUP. ANTONOVICH:** HE WILL BE THE NEW CONSUL GENERAL IN SEATTLE  
14 FOR TAIWAN. IT'S GOING TO BE COLD. NO MORE SUNNY CALIFORNIA.

15

16 **ANN YANG:** YOU WERE RIGHT. JANUARY 26TH.

17

18 **SUP. ANTONOVICH:** WA DONG. NOW WE HAVE A LITTLE CHIHUAHUA MIX  
19 NAMED SPARKY WHO LOOKING FOR A HOME. HE'S TWO YEARS OLD.  
20 LITTLE SPARKY WITH A BLUE SWEATER. I THINK THE CHIHUAHUA JUST  
21 GOT ON THE EARS AND THE REST WAS MIXED. AND HE'S 562-728-4644  
22 TO CALL FOR LITTLE SPARKY IF YOU WANT TO ADOPT HIM. AND HE'S  
23 LOOKING FOR A HOME FOR THE YEAR OF THE OX AND THE YEAR OF  
24 2009. HOW ABOUT YOU, RAY? TAKE HIM DOWN TO THE BEACH? GO  
25 SURFING WITH HIM? OH, I DON'T KNOW. BEATS THE ALTERNATIVE. SO



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1 LITTLE SPARKY IS LOOKING FOR A HOME, MARIA. QUE PASO? OH,  
2 OKAY. OKAY, SPARKY, WE'LL GET YOU A HOME.

3

4 **SUP. KNABE, CHAIRMAN:** THE SECOND ANNUAL WALK FOR THE HOMELESS  
5 WAS HELD ON NOVEMBER 15TH, 2008 IN THE EXPOSITION PARK AREA OF  
6 LOS ANGELES. THOUSANDS OF PEOPLE FROM ACROSS THE COUNTY RAISED  
7 MONEY AND CAME OUT ON THAT DAY TO WALK WITH THE EXPRESS  
8 PURPOSE OF BRINGING GREATER AWARENESS TO OUR GREAT AND  
9 IMPORTANT ISSUE OF HOMELESSNESS HERE IN LOS ANGELES COUNTY.  
10 THIS BOARD HAS ANSWERED THAT URGENT CALL TO DO SOMETHING ABOUT  
11 THE TRAGIC FACT THAT THE COUNTY HAS MORE HOMELESS INDIVIDUALS  
12 AND FAMILIES LIVING ON OUR STREETS THAN ANY OTHER JURISDICTION  
13 IN THIS COUNTRY. WE ARE WORKING CLOSELY WITH ALL THE MAJOR  
14 STAKEHOLDERS, INCLUDING POLICYMAKERS ON OUR STATE AND FEDERAL  
15 LEVEL, SERVICE PROVIDERS, LAW ENFORCEMENT, PROGRAM EXPERTS,  
16 AND MOST IMPORTANTLY OUR PARTNERS IN ALL 88 CITIES OF THIS  
17 GREAT COUNTY. TO DEVELOP A REGIONAL APPROACH THAT WILL PROVE  
18 TO BE OUR VERY BEST ATTEMPT AT ADDRESSING THIS PROBLEM ONCE  
19 AND FOR ALL, IT IS COMPLETELY UNACCEPTABLE TO ALL OF US UP  
20 HERE THAT THERE ARE MANY YOUNG CHILDREN LIVING ON OUR STREETS  
21 OR IN SHELTERS IN INCREASING NUMBERS AND TROUBLED VETERANS WHO  
22 SERVE THIS COUNTRY SO VALIANTLY ARE VIRTUALLY ABANDONED ON THE  
23 STREETS WITHOUT ANY ASSISTANCE. AS LONG AS THESE TRAGIC  
24 SITUATIONS CONTINUE TO EXIST, AND HERE IS A NEWS FLASH, FOLKS,  
25 IT'S NOT JUST ON SKID ROW. WE MUST CONTINUE TO WORK TO ADDRESS



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1 THIS PROBLEM AND END HOMELESSNESS IN LOS ANGELES COUNTY. THAT  
2 IS WHY THIS WALK FOR HOMELESSNESS IS SUCH AN IMPORTANT EVENT.  
3 AS THIS ISSUE GARNERS MORE AND MORE PUBLIC ATTENTION, WE HAVE  
4 TO FIND WAYS IN WHICH OUR COMMUNITIES BECOME ACTIVELY ENGAGED  
5 IN THIS VERY IMPORTANT ISSUE. THE UNITED WAY OF GREATER LOS  
6 ANGELES HAS BEEN AN INCREDIBLE PARTNER THROUGH THEIR  
7 LEADERSHIP IN DEVELOPING THE CONCEPT FOR THIS WALK. AND THE  
8 RESULTS SPEAK FOR THEMSELVES. THREE THOUSAND PEOPLE WALKED  
9 THIS YEAR AND RAISED ALMOST A HALF A MILLION DOLLARS.  
10 [APPLAUSE.] YES. WE HAVE ELISE BUIK, THE EXECUTIVE DIRECTOR OF  
11 UNITED WAY, IS HERE TO ACCEPT A SCROLL ON THE UNITED WAY'S  
12 BEHALF. AND WE'RE GOING TO HONOR SOME OTHER PARTNERS FIRST,  
13 BUT LET'S DO UNITED WAY FIRST. I'M ALSO VERY PROUD OF THE FACT  
14 THAT THE COUNTY FAMILY WAS A MAJOR PARTICIPANT IN THIS EVENT.  
15 175 COUNTY EMPLOYEES REPRESENTING THE C.E.O., LASHA, THE  
16 DEPARTMENT OF PUBLIC SOCIAL SERVICE, MENTAL HEALTH AND  
17 COMMUNITY DEVELOPMENT COMMISSION AND CHILD SUPPORT SERVICES  
18 WALKED AND RAISED A TOTAL OF \$14,000. [APPLAUSE.] I'M GOING TO  
19 ASK MR. FUJIOKA TO COME UP HERE AND JOIN US AND THE VARIOUS  
20 DEPARTMENT HEADS AND THEIR STAFF ALL TOOK PART IN THIS. SO,  
21 FIRST OF ALL, THE C.E.O. THE C.E.O.'S OFFICE, MR. FUJIOKA. DID  
22 YOU WALK?

23  
24 **C.E.O. FUJIOKA:** I WAS THERE.



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1    **SUP. KNABE, CHAIRMAN:** PUBLIC SOCIAL SERVICES. MENTAL HEALTH  
2    DEPARTMENT. CHILD SUPPORT SERVICES. COMMUNITY DEVELOPMENT  
3    COMMISSION. THEY'RE NOT HERE. WE'LL CHECK THAT OFF. LASHA. NOW  
4    I'D LIKE TO EXTEND A VERY SPECIAL THANKS TO A GROUP OF YOUNG  
5    PEOPLE. TO LEAD THIS WHOLE WALK OFF, YOU ALWAYS HAVE TO HAVE A  
6    BIG HOOPLA, AND A LOT OF NOISE AND WELCOME EVERYBODY. AND WE  
7    HAD THE ALVARADO INTERMEDIATE SCHOOL BAND FROM ROWLAND  
8    HEIGHTS. THESE YOUNG PEOPLE LED THE WALK. AND WE WERE ALSO  
9    PROUD TO SEE THEM OUT THERE IN FRONT OF THOUSANDS OF PEOPLE TO  
10   SET THE TONE AND ENERGY FOR THE WALK. SO WE REALLY APPRECIATE  
11   THEM TAKING PART. WE HAD A LITTLE THANK YOU FOR THEM UPSTAIRS  
12   EARLIER, GAVE THEM INDIVIDUAL CERTIFICATES. BUT NOW WE'D LIKE  
13   TO PRESENT THE BIG SCROLL HERE TO THE ALVARADO INTERMEDIATE  
14   SCHOOL BAND. DIRECTOR AND ASSISTANT PRINCIPAL. [APPLAUSE.]

15

16   **ELISE BUIK:** WELL, I WOULD JUST LIKE TO THANK THE COUNTY BOARD  
17   OF SUPERVISORS. WE COULD NOT DO THIS WALK WITHOUT A GREAT TEAM  
18   EFFORT. THANK YOU, SUPERVISOR KNABE. AND SUPERVISOR  
19   YAROSLAVSKY WAS OUT THERE WALKING WITH US. AND SUPERVISOR  
20   RIDLEY-THOMAS WAS THERE LAST YEAR AT OUR INAUGURAL YEAR. AND  
21   ALTHOUGH THIS IS DEEMED A WALK, IT'S REALLY ABOUT US MAKING  
22   SURE THAT THIS ISSUE REMAINS ON THE FOREFRONT OF ALL OF THE  
23   RESIDENTS OF LOS ANGELES, THAT WE KEEP THE ISSUE AT THE  
24   FOREFRONT AND WE MAKE SURE THAT WE HAVE PUBLIC SUPPORT, PUBLIC  
25   WILL AND COMMITMENT TO END HOMELESSNESS IN L.A. COUNTY. SO WE



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1 COULDN'T DO IT WITHOUT THE PARTNERSHIP OF THE COUNTY OF LOS  
2 ANGELES. AND WE THANK EACH AND EVERY ONE OF YOU AND ALL OF OUR  
3 PARTNERS BEHIND US. I THINK IT SPEAKS VOLUMES THAT WE HAD A  
4 GREAT TEAM OF COUNTY EMPLOYEES WHO WALKED WITH US. SO NEXT  
5 YEAR'S WALK WILL BE NOVEMBER 7TH. WE HOPE TO SEE ALL OF YOU  
6 THERE. AND THANK YOU. [APPLAUSE.]

7

8 **SUP. KNABE, CHAIRMAN:** THANK YOU ALL VERY MUCH.

9

10 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I JUST WANTED TO COMMENT. I  
11 THOUGHT IT WAS VERY COURAGEOUS OF PHIL BROWNING TO COME OUT OF  
12 HIDING TODAY BECAUSE HIS ALABAMA CRIMSON TIDE GOT ITS TIDE  
13 KICKED BY UNIVERSITY OF UTAH. BUT THEY HAD A GREAT SEASON. AND  
14 THEY'LL BE BACK NEXT YEAR. I HAVE CONFIDENCE.

15

16 **SUP. KNABE, CHAIRMAN:** AND HE TOLD ME EARLIER HE HOPED YOU  
17 WOULD REMEMBER TO SAY THAT. [LAUGHTER.]

18

19 **SUP. MOLINA:** I HAVE BROUGHT WHAT IS A TRADITIONAL LATINO  
20 TREAT. IT IS ROSCA DE LOS REYES. TODAY IS THE DAY OF THE THREE  
21 KINGS, THE EPIPHANY. IT'S SOMETHING THAT IS CELEBRATED  
22 THROUGHOUT LATIN AMERICA AND SPAIN. AND IT'S RIGHT OVER HERE  
23 IN THE CORNER. AND HOPEFULLY IT'S BASICALLY A MEXICAN SWEET  
24 BREAD. TAKE A SLICE. HAVE IT WITH YOUR COFFEE THIS MORNING.  
25 AND IN IT YOU WILL FIND SOMEONE WILL GET WHAT IS A LITTLE



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1 DOLL, THE BABY JESUS. AND WHOEVER GETS THE BABY JESUS IS  
2 RESPONSIBLE FOR THROWING THE PARTY NEXT YEAR. SO I WANT YOU TO  
3 SHARE IN THAT TRADITION. SO IT'S RIGHT OVER HERE.

4

5 **SUP. KNABE, CHAIRMAN:** HOW MANY FIRST BITES DO WE GET?

6

7 **SUP. MOLINA:** IT'S RIGHT OVER HERE IN THE CORNER. AND HOPEFULLY  
8 EVERYONE HERE WILL JOIN WITH US, DEPARTMENT HEADS, AND HAVE  
9 SOME. IT'S A CAKE. IT'S A SWEET, NOT SUGAR FREE. BUT IT'S A  
10 VERY SPECIAL LATINO TRADITION.

11

12 **SUP. KNABE, CHAIRMAN:** ALL RIGHT.

13

14 **SUP. MOLINA:** IT'S A LITTLE BETTER THAN MENUDO. BUT I LIKE  
15 MENUDO, TOO. THEY SAY THE BREAKFAST OF CHAMPIONS.

16

17 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. SUPERVISOR RIDLEY-THOMAS, WE  
18 ARE GOING TO LEAD OFF WITH YOU, SECOND DISTRICT'S UP FIRST.

19

20 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. MR. CHAIRMAN, I'M  
21 PARTICULARLY INTERESTED IN S-2 FOR FURTHER REVIEW AND  
22 DISCUSSION.

23

24 **SUP. KNABE, CHAIRMAN:** OKAY.

25



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1    **SUP. RIDLEY-THOMAS:** AND WITH YOUR PERMISSION AND AT THE  
2    APPROPRIATE TIME, I'D BE GLAD TO DO THAT. AND I THINK THAT'S  
3    GOING TO HOLD ME FOR THE TIME BEING.

4

5    **SUP. KNABE, CHAIRMAN:** WE WILL ASK FOR A BRIEF STAFF OVERVIEW  
6    AS IT RELATES TO ITEM S-2. IT'S A SET ITEM, RIGHT?

7

8    **CLERK SACHI HAMAI:** IT'S A LITTLE BEFORE 11.

9

10   **SUP. KNABE, CHAIRMAN:** THE PEOPLE THAT WILL BE HERE FOR THAT  
11   PRESENTATION ON S-2 WON'T BE HERE UNTIL 11:30.

12

13   **SUP. RIDLEY-THOMAS:** THAT'S FINE.

14

15   **SUP. KNABE, CHAIRMAN:** OKAY. NOTHING ELSE? THIRD DISTRICT. ZEV?  
16   SUPERVISOR RIDLEY-THOMAS HAS SOME ADJOURNMENTS.

17

18   **SUP. RIDLEY-THOMAS:** EXCUSE ME, PLEASE. THANK YOU, MR.  
19   CHAIRMAN. MAY I DRAW YOUR ATTENTION TO THE FOLLOWING  
20   ADJOURNMENTS? FIRST OF WHICH IS FREDERICK, KNOWN AS FREDDIE  
21   HUBBARD, LEGENDARY JAZZ MUSICIAN AND COMPOSER WHO PASSED AWAY  
22   ON DECEMBER 29, 2008, AT THE AGE OF 70. MR. CHAIRMAN AND  
23   COLLEAGUES, YOU WILL KNOW HIM AS A MASTER OF THE JAZZ TRUMPET  
24   AND THE FLUGELHORN, KNOWN AS A MUSICAL MENTOR WORLDWIDE. HE  
25   LEAVES TO CHERISH HIS MEMORY A HOST OF FAMILY AND FRIENDS. AND



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1 HIS SERVICES WILL BE TODAY AT THE FAITHFUL CENTRAL CHURCH.  
2 FLORENCE B. TAYLOR, LONGTIME SECOND DISTRICT RESIDENT, WHO  
3 PASSED ON DECEMBER 23 AT THE AGE OF 96. SHE VOLUNTEERED FOR  
4 OVER 40 YEARS AS AN ELECTION PRECINCT WORKER AND USED HER HOME  
5 AS A POLLING PLACE. SHE LEAVES TO CHERISH HER MEMORY HER SON,  
6 HUBERT TAYLOR, ALONG WITH A HOST OF FAMILY AND FRIENDS. PASTOR  
7 GWIN TERRELL TURNER, LONGTIME RESIDENT OF THE SECOND DISTRICT  
8 AND PASTOR OF THE MARINA CATHEDRAL WHO PASSED ON DECEMBER 21,  
9 AT THE AGE OF 77. HE LEAVES TO CHERISH HIS MEMORY HIS WIFE,  
10 NORMA JEAN TURNER, HIS DAUGHTERS, RENEE, NICOLE, AND KIMBERLY,  
11 AND HIS SON, TERRY; ALONG WITH MANY MEMBERS OF HIS FAMILY AND  
12 FRIENDS. FRANK PRATER. MR. PRATER SERVED AS SENIOR DEPUTY FOR  
13 ME WHILE I SERVED IN THE LEGISLATURE. HE RECENTLY PASSED ON  
14 DECEMBER 22ND AT THE AGE OF 62. HE WAS EXTREMELY DEDICATED,  
15 MR. CHAIRMAN, AND COLLEAGUES, TO WORKING WITH COMMUNITY  
16 ORGANIZATIONS AND CHILDREN. HE WAS THE DIRECTOR OF THE  
17 HOMECARE WORKERS' TRAINING CENTER AND CHAIRMAN OF THE  
18 EMPOWERMENT CONGRESS CENTRAL AREA NEIGHBORHOOD DEVELOPMENT  
19 COUNCIL. HE LEAVES TO CHERISH HIS MEMORY HIS WIFE OF 24 YEARS,  
20 BEVERLY; HIS SONS, FRANKIE AND JEREMY; HIS DAUGHTER, SIEDA;  
21 HIS MOTHER, CORRINE PRATER; HIS SISTERS, GERALDINE, LISHA,  
22 OLIVIA, AND LUCILLE; BROTHERS, RICHARD, FRED, AND GEORGE;  
23 ALONG WITH A HOST OF FAMILY AND FRIENDS. AND HE WILL BE  
24 MISSED. I WAS AT HIS MEMORIAL SERVICE THIS PAST WEEKEND. AND  
25 IT WAS A VERY APPROPRIATE CELEBRATION OF HIS PASSING. MR.



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1 CHAIRMAN, ERIC DULIN, LONGTIME COMPTON RESIDENT AND LOS  
2 ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS MAINTENANCE  
3 EMPLOYEE, WHO PASSED AWAY UNEXPECTEDLY ON DECEMBER THE 15TH.  
4 HE LEAVES TO CHERISH HIS MEMORY HIS WIFE, JANEI; AND HIS  
5 CHILDREN EUGENE, SYMONE, SAMIYAH, AND SASHA; ALONG WITH A HOST  
6 OF FAMILY AND FRIENDS. AND FINALLY, MR. CHAIRMAN AND  
7 COLLEAGUES, ADRIANA PIZARRO, LOS ANGELES COUNTY SHERIFF'S  
8 DEPUTY DEPARTMENT EMPLOYEE WHO WAS KILLED ON DECEMBER 20TH AT  
9 THE AGE OF 34. IT SHOULD BE KNOWN THAT SHE WAS A DEDICATED  
10 EMPLOYEE WORKING AS A SECRETARY AT THE COMPTON SHERIFF'S  
11 DEPARTMENT. SHE LEAVES TO CHERISH HER MEMORY HER PARENTS,  
12 ADRIAN AND MARIA PIZARRO; HER ONE-YEAR OLD SON, AARON; HER  
13 SISTERS, XOCHITI AND MARIA; HER NEPHEWS, RAYMOND, CARLOS,  
14 BOBBIE; AND HER NIECE, KATHY; ALONG WITH MANY COLLEAGUES,  
15 FAMILY AND FRIENDS WHO JOINED US AT HER MEMORIAL SERVICE  
16 DURING THE HOLIDAY SEASON, SPECIFICALLY ON DECEMBER 29, ONE  
17 DAY BEFORE HER 35TH BIRTHDAY. THANK YOU, MR. CHAIRMAN AND  
18 COLLEAGUES.

19

20 **SUP. KNABE, CHAIRMAN:** THOSE ADJOURNMENTS SO ORDERED.  
21 SUPERVISOR YAROSLAVSKY?

22

23 **SUP. YAROSLAVSKY:** SOMEBODY UPSTAIRS OUGHT TO FIX THIS ANYWAY.  
24 ALL RIGHT. I HAVE SEVERAL ADJOURNING MOTIONS, MR. CHAIRMAN.  
25 FIRST I ASK THAT WE ADJOURN IN MEMORY OF ARTHUR SPIEGELMAN, A



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1 LONGTIME RESIDENT OF OUR DISTRICT, AND ONE OF THE REUTERS NEWS  
2 AGENCY'S LONGEST-SERVING CORRESPONDENTS, WHO RECENTLY DIED AT  
3 THE AGE OF 68 HERE IN LOS ANGELES. DURING A CAREER THAT  
4 SPANNED 42 YEARS WITH REUTERS, ART COVERED STORIES RANGING  
5 FROM INTERNATIONAL CONFLICTS SUCH AS NORTHERN IRELAND,  
6 UPHEAVALS IN THE PHILIPPINES, AND THE REAGAN-GORBACHEV SUMMIT,  
7 THE ASSASSINATION OF JOHN LENNON AMONG MANY OTHERS. HE IS  
8 SURVIVED BY HIS WIFE, CHARLOTTE SPIEGELMAN; HIS SON, MICHAEL  
9 SPIEGELMAN; AND HIS BROTHER, MARVIN. ASK THAT WE ADJOURN IN  
10 MEMORY OF ROBERT GRAHAM, ARTIST EXTRAORDINAIRE, RESIDENT OF  
11 VENICE IN OUR SUPERVISORIAL DISTRICT. BUT REALLY A GREAT  
12 CITIZEN OF THE WORLD AND A GREAT CITIZEN OF LOS ANGELES  
13 COUNTY. A RENOWN SCULPTOR KNOWN FOR HIS NUMEROUS PUBLIC ART  
14 AND CIVIC MONUMENT PROJECTS, DIED AT THE AGE OF 70 LAST WEEK  
15 AFTER AN EXTENDED ILLNESS. SOME OF HIS MOST PROMINENT  
16 COMMISSIONS IN LOS ANGELES ARE DANCE DOOR, A SET OF FREE-  
17 STANDING BRONZE DOORS IN THE MUSIC CENTER PLAZA COMPLETED IN  
18 1978, THE OLYMPIC GATEWAY INSTALLED IN 1984 FOR THE LOS  
19 ANGELES OLYMPICS AT THE COLISEUM. AND MORE RECENTLY THE BRONZE  
20 DOORS FOR THE ENTRY WAY OF THE CATHEDRAL OF OUR LADY OF THE  
21 ANGELS IN 2002. HE CONTRIBUTED MANY WORKS OF ART TO MANY  
22 CITIES ACROSS THE COUNTRY AND HAD AN INCREDIBLE COLLECTION OF  
23 SCULPTURES OF ALL SIZES. AND ASIDE FROM ALL THAT, HE WAS A  
24 GENUINELY NICE GUY. NEVER GOT CARRIED AWAY WITH HIS OWN  
25 GREATNESS, AND HE WAS GREAT. IT'S A GREAT LOSS TO LOS ANGELES,



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1 A GREAT LOSS TO THE ART WORLD, AND A GREAT LOSS TO THE WORLD,  
2 ROBERT GRAHAM. HIS FUNERAL I BELIEVE IS TOMORROW MORNING  
3 ACROSS THE STREET AT THE CATHEDRAL. ALL MEMBERS. DELANEY  
4 BRAMLETT, LONGTIME RESIDENT OF THE THIRD DISTRICT IN THE SAN  
5 FERNANDO VALLEY. A SINGER, SONGWRITER, AND PRODUCER WHO PASSED  
6 AWAY AT THE AGE OF 69. DURING HER CAREER AND IN THE HEY DAY OF  
7 HER CAREER DURING THE LATE 60S AND EARLY 70S, HE WAS  
8 RESPONSIBLE FOR COWRITING HITS LIKE ERIC CLAPTON'S "LET IT  
9 RAIN", THE CARPENTER'S "SUPERSTAR" AND THE COUNTRY STANDARD,  
10 "NEVER ENDING SONG OF LOVE," AMONG MANY OTHERS. HE IS SURVIVED  
11 BY HIS WIFE, SUSAN LANIER-BRAMLETT OF SUNLAND, CALIFORNIA. AND  
12 MR. CHAIRMAN ON ROBERT GRAHAM, I FAILED TO MENTION THAT ROBERT  
13 WAS SURVIVED BY HIS WIFE, ANGELICA HUSTON; AND HIS SON, STEVEN  
14 GRAHAM. I ALSO WANT TO ADD MY NAME TO FREDDIE HUBBARD, WHO WAS  
15 A RESIDENT OF OUR DISTRICT, MARK SPOKE TO THAT. OKAY, GREAT.  
16 ASK THAT WE ADJOURN IN MEMORY OF GEORGE RESCALVO, A RESIDENT  
17 OF SAN FRANCISCO AND THE FATHER OF MY DEPUTY, VIVIAN RESCALVO,  
18 WHO PASSED AWAY DURING THE CHRISTMAS HOLIDAYS. A PROMINENT  
19 COMMERCIAL AND RESIDENTIAL ARCHITECT WHO DIED AT THE AGE OF  
20 84. HE WAS BORN AND RAISED IN BUENOS AIRES, ARGENTINA, WHERE  
21 HE RECEIVED A BACHELOR'S DEGREE IN ARCHITECTURE FROM THE  
22 UNIVERSITY OF BUENOS AIRES. HE IMMIGRATED TO THE UNITED STATES  
23 IN 1958 WITH HIS NEW WIFE AND ESTABLISHED HIS ARCHITECTURAL  
24 PRACTICE IN SAN FRANCISCO. HE IS SURVIVED BY HIS WIFE OF 52  
25 YEARS, NORMA; HIS THREE CHIDREN, VIVIAN RESCALVO, A LONG-



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1   STANDING AND VALUED MEMBER OF MY STAFF, BOTH IN THE CITY AND  
2   HERE IN THE COUNTY; AND HER SIBLINGS, GLEN RESCALVO AND  
3   JACQUELINE APPLE; AND SIX GRANDCHILDREN, ALEXANDRA, ARIANNA,  
4   BIANCA, CHIARA, GRACE AND CAROLINE. ALL MEMBERS ON THAT. THANK  
5   YOU. IDA KINNEY, LONG-SERVING MEMBER OF THE LOS ANGELES COUNTY  
6   COMMISSION ON AGING WHO PASSED AWAY AT THE AGE OF 104. BORN IN  
7   POVERTY IN LEWISVILLE, ARKANSAS, SHE MOVED WITH HER FAMILY TO  
8   SANTA MONICA IN 1922, WHERE SHE EMBARKED ON A LIFE-LONG  
9   JOURNEY OF SELF-IMPROVEMENT AND POLITICAL ENGAGEMENT. SHE  
10   WORKED FOR AND CHAMPIONED THE CANDIDACY OF FRANKLIN ROOSEVELT  
11   BEGINNING IN 1932 AND BECAME THE FIRST AFRICAN-AMERICAN TO  
12   WORK FOR LOCKHEED AEROSPACE WHERE SHE FOUGHT FOR THE RIGHTS OF  
13   BLACKS TO JOIN THE UNION. SHE GRADUATED FROM COLLEGE, GOT HER  
14   TEACHING CREDENTIALS AND TAUGHT ELEMENTARY SCHOOL. JOINING THE  
15   CIVIL RIGHTS MOVEMENT, SHE WORKED AND MARCHED WITH DR. MARTIN  
16   LUTHER KING, JR., AND BECAME A COMMUNITY ORGANIZER AND WAS AN  
17   EARLY STRONG SUPPORTER OF THE HEAD START PROGRAM, AS WELL AS  
18   OTHER COMMUNITY INITIATIVES, SUCH AS BUILDING MORE SENIOR  
19   CENTERS. SHE WILL BE MISSED. BUT SHE LIVED A FULL LIFE. DIED  
20   AT THE AGE OF 104. AND SHE IS SURVIVED BY CLOSE FRIEND,  
21   CRYSTAL FLYNN OF SAN FERNANDO. MARGARET EMERSON PASSED AWAY  
22   AFTER A LONG BATTLE WITH A RARE DEGENERATIVE NEUROLOGICAL  
23   DISEASE IN SAN FRANCISCO. SHE IS SURVIVED BY HER HUSBAND,  
24   REVEREND JAMES EMERSON. HER SON IS JOHN EMERSON, WHO WE ALL  
25   KNOW, LOS ANGELES ATTORNEY AND FINANCIER WHO ALSO SERVES AS



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1 CHAIRMAN OF THE MUSIC CENTER'S BOARD OF DIRECTORS AND IS  
2 SURVIVED BY OTHER FAMILY MEMBERS. I ASK THAT ALL MEMBERS JOIN  
3 ON THAT ONE. GLENN GOLDMAN, OWNER AND FOUNDER OF BOOK SOUP,  
4 ONE OF OUR REGION'S LAST AND BEST INDEPENDENT BOOKSTORES, WHO  
5 RECENTLY PASSED AWAY AT THE AGE OF 58. HE WAS A PRODUCT OF  
6 U.C.L.A. SCHOOL OF MANAGEMENT. LAUNCHED HIS ENTERPRISE WITH A  
7 SMALL \$50,000 STAKE AND A HANDFUL OF INVESTORS. FIRST OPENED  
8 THE STORE IN 1975 IN THE HEART OF WEST HOLLYWOOD'S SUNSET  
9 STRIP. EVENTUALLY MOVED ACROSS THE STREET TO WHAT WAS THEN  
10 TOWER RECORDS AND THEN THE ORIGINAL SPAGO RESTAURANT WHERE IT  
11 QUICKLY BECAME A WEST HOLLYWOOD LANDMARK KNOWN FOR ITS  
12 ECLECTIC SELECTION OF LITERATURE, ART, PHOTOGRAPHY, AND  
13 POLITICAL TEXTS. HE IS SURVIVED BY HIS SONS, JOSEPH GOLDMAN  
14 AND SAMUEL GOLDMAN, OF LOS ANGELES. AND LAST BUT NOT LEAST IS  
15 BETTY FREEMAN, WHO PASSED AWAY DURING OUR BREAK. A RESIDENT OF  
16 BEVERLY HILLS. GOOD FRIEND OF MINE AND OF THE OFFICE. GREAT  
17 FRIEND OF THE ARTS. LONG-STANDING PATRON OF THE ARTS,  
18 PARTICULARLY MODERN CLASSICAL MUSIC, WHO RECENTLY PASSED AWAY  
19 AT THE AGE OF 86. SHE WAS KNOWN FOR HER PORTRAIT PHOTOGRAPHY,  
20 SHE WAS QUITE AN EXTRAORDINARY PHOTOGRAPHER, PORTRAIT  
21 PHOTOGRAPHY OF MANY OF THE ARTISTS WHOSE WORK AND CREATIVE  
22 ENDEAVORS SHE SUPPORTED FINANCIALLY AND OTHERWISE. SHE IS  
23 SURVIVED BY ROBERT AND OTHER FAMILY MEMBERS; HER SON, ROBERT,  
24 AND OTHER FAMILY MEMBERS AND A LOT OF PEOPLE WHO REALLY GOT TO  
25 KNOW HER AND VALUE HER FRIENDSHIP. I WILL TELL YOU THAT BETTY



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1 -- AND IT'S BEEN WRITTEN ABOUT, SO I DON'T FEEL LIKE I'M  
2 DISCLOSING ANYTHING CONFIDENTIAL -- BUT I REMEMBER BEING IN  
3 HER HOME ONE TIME AND THAT SOMEBODY PLAYED A BEETHOVEN PIECE.  
4 SHE COULD NOT STAND BEETHOVEN. SHE THOUGHT HE WAS A VERY  
5 SHALLOW COMPOSER. AND IF SHE HAD BEEN AROUND IN THE 19TH  
6 CENTURY, SHE PROBABLY WOULD HAVE SAID HE'S GOING NOWHERE. SHE  
7 COULDN'T STAND BEETHOVEN. BUT SHE DID HAVE A GREAT EAR FOR  
8 MODERN COMPOSERS, MANY WHOM HAVE NOW PERFORMED AT MUSIC CENTER  
9 AT THE WALT DISNEY CONCERT HALL. AND EVEN THOSE WHO SHE DIDN'T  
10 EXACTLY SPEAK HIGHLY OF, SHE INVITED THEM INTO HER HOUSE TO  
11 PRACTICE AND ENTERTAIN IN HER VERY WELL KNOWN AND MUCH SOUGHT  
12 AFTER TICKETED SALONS AT HER HOME. SHE WAS A WONDERFUL LADY.  
13 HER LATE HUSBAND, FRANCO ASSETTO, WAS A GREAT SCULPTOR WHO WE  
14 GOT TO KNOW, AS WELL, WHEN I WAS AT THE CITY COUNCIL. SO A  
15 GREAT LOSS. BUT SHE GAVE US A LOT OF JOY. THAT'S IT FOR MY  
16 ADJOURNING MOTIONS, MR. CHAIRMAN.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY. DO YOU HAVE ANY ITEMS?

19

20 **SUP. YAROSLAVSKY:** YES. I WAS HOLDING 25 AND 26. AND THE ONLY  
21 PURPOSE OF MY HOLDING THIS WAS NOT ON THE SUBSTANCE OF IT BUT  
22 ON THE PROVISION THAT THERE BE AN ADDITIONAL 25 PERCENT FOR  
23 ANY ADDITIONAL WORK REQUIRED ON BOTH OF THOSE ITEMS. I THOUGHT  
24 THAT WAS A PRETTY HEFTY CONTINGENCY. AND I WOULD LIKE TO  
25 SUGGEST THAT -- JUST AMEND IT TO HAVE 10 PERCENT CONTINGENCY.



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1 IF THEY NEED MORE THAN THAT, THEY CAN COME BACK. IF WE PUT IN  
2 25 PERCENT CONTINGENCY, THEY'RE GOING TO SPEND IT. I DON'T  
3 THINK ANYBODY HAS A BIG PROBLEM WITH THAT. BUT I WOULD MOVE TO  
4 AMEND THE 25 PERCENT TO 10 PERCENT.

5

6 **SUP. KNABE, CHAIRMAN:** OKAY, ON ITEMS 25 AND 26, THE AMENDMENT  
7 WILL BE TO PLUS AN ADDITIONAL 10 PERCENT ON BOTH ITEMS INSTEAD  
8 OF 25. WITH THOSE AMENDMENTS, MOVED BY SUPERVISOR YAROSLAVSKY.  
9 THE CHAIR WOULD SECOND. WITHOUT OBJECTION, SO ORDERED.

10

11 **SUP. YAROSLAVSKY:** WAS I HOLDING ANYTHING ELSE? MR. CHAIRMAN, I  
12 THINK THAT TAKES CARE OF MY HOLDS, THANK YOU.

13

14 **SUP. KNABE, CHAIRMAN:** THANK YOU. I, TOO, UNFORTUNATELY, DURING  
15 THE HOLIDAYS HAVE A NUMBER OF ADJOURNMENTS. FIRST OF ALL THAT  
16 WE ADJOURN IN MEMORY OF MANNY GUERRA, WHO PASSED AWAY ON  
17 DECEMBER 27TH. HE WAS SURROUNDED BY HIS FAMILY AFTER A BRAVE  
18 FIGHT WITH CANCER THAT JUST STARTED A FEW MONTHS AGO. HE IS  
19 THE BROTHER OF MARIO GUERRA, THE MAYOR OF THE CITY OF DOWNEY,  
20 AND A GOOD FRIEND. HE WAS BORN IN 1948 IN CUBA AND IMMIGRATED  
21 TO THE UNITED STATES DURING THE 1962 PETER PAN ESCAPE  
22 OPERATION AND WAS THE OLDEST OF FOUR BROTHERS. HE GREW UP IN  
23 HUNTINGTON PARK, ATTENDED HUNTINGTON PARK HIGH AND THE L.A.  
24 TRADE TECH. BECAME AN ACTOR AND PRODUCER. HE APPEARED IN MANY  
25 TV SHOWS. HAD A LONG LIST OF CREDITS. HE APPEARED ON L.A. LAW



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1 FOR EIGHT YEARS AND ON "DOOGIE HOWSER" AND "PICKET FENCES" ON  
2 A REGULAR BASIS. HE ALSO APPEARED IN THE HARRISON FORD MOVIE  
3 "CLEAR AND PRESENT DANGER" AND WAS WITH ROBIN WILLIAMS IN  
4 "BIRDCAGE" HE HAD JUST RETIRED AT THE YOUNG AGE OF 60 AND WAS  
5 PLANNING ON SETTLING IN THEIR PALM SPRINGS HOME WHEN CANCER  
6 WAS DETECTED. HE IS SURVIVED BY HIS PARTNER, DARRELL; HIS  
7 DAUGHTER, ANGEL NICHELSON; AND TWO GRANDDAUGHTERS, ELIZABETH  
8 AND KAYLEE; HIS BROTHER, MARIO; SISTER-IN-LAW, ANN; FIVE  
9 NIECES AND NEPHEWS. HE WILL BE TRULY MISSED BY FAMILY AND  
10 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF BILL CASE, JR., WHO  
11 PASSED AWAY AT THE AGE OF 89 ON DECEMBER 19TH. HE WAS A LIFE-  
12 LONG PATRIOT, SERVED 4-1/2 YEARS IN THE UNITED STATES ARMY  
13 DURING WORLD WAR II. HE WAS A STOCKBROKER FOR 33 YEARS. AND I  
14 WORKED WITH HIM IN MY DAYS AT PAINE WEBBER. HE SERVED ON THE  
15 ST. MARY'S HOSPITAL BOARD OF DIRECTORS. HE ENJOYED HIS  
16 RETIREMENT AND ENTERTAINING AND WAS A GREAT STORY TELLER. HE  
17 IS SURVIVED BY HIS WIFE OF 63 YEARS, CHARLIE; FIVE SONS, EIGHT  
18 GRANDCHILDREN, AND ONE GREAT GRANDDAUGHTER, AND HIS SISTER  
19 DOROTHY. ALSO ADJOURN IN MEMORY OF A LONG-TIME FRIEND AND  
20 FELLOW CHURCH MEMBER, WILLIAM HILL, WHO PASSED AWAY RECENTLY.  
21 A LONG-TIME MEMBER OF THE NEW LIFE COMMUNITY CHURCH. HE IS  
22 SURVIVED BY HIS WIFE, ELIZABETH. ALSO THAT WE ADJOURN IN  
23 MEMORY OF MARY CHRISTINE HENNESSY LABARBA, A LONG BEACH  
24 NATIVE. SHE GRADUATED FROM U.C.L.A. SHE WORKED IN LONG BEACH  
25 AS A DENTAL HYGIENIST AND THEN DEVELOPED A PASSION TO WORK IN



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1 EDUCATION. SHE STARTED WITH LONG BEACH UNIFIED AND THEN AT THE  
2 LEARNING CENTER AT LONG BEACH CITY COLLEGE. SHE VOLUNTEERED  
3 WITH THE OMEGA SORORITY, BOY SCOUTS, PTA, AND MANY OTHER  
4 ORGANIZATIONS. SHE IS SURVIVED BY HER HUSBAND, PETER; SONS,  
5 TED AND JACK; HER MOTHER, LOUISE; STEPFATHER, ROY; AND  
6 SIBLINGS, JOHN, JAMES, JAN, AND CHRISSIE. ALSO WE ADJOURN IN  
7 MEMORY OF BOB LEAVELL, FORMER BELLFLOWER CITY COUNCIL MEMBER  
8 AND MAYOR. HE DIED DECEMBER 23RD AT THE AGE OF 81. HE IS  
9 SURVIVED BY HIS WIFE, PAULETTA, THREE CHILDREN AND FOUR GREAT  
10 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF WILLIAM MA,  
11 WHO PASSED AWAY ON DECEMBER 26TH. HE WAS ONLY 32 YEARS OF AGE.  
12 HE WORKED AS A CIVIL ENGINEER AT CALTRANS. HE WAS A RESIDENT  
13 OF CERRITOS SINCE 2004, A FORMER RESIDENT OF BOTH DIAMOND BAR  
14 AND ROWLAND HEIGHTS. HE HAD A PASSION FOR OUTDOOR SPORTS AND  
15 PHOTOGRAPHY. HE DIED PEACEFULLY IN HIS SLEEP WHILE HOLDING HIS  
16 BELOVED INFANT DAUGHTER, CAITLIN. HE IS SURVIVED BY HIS WIFE,  
17 TINA, A REGIONAL PLANNER WITH THE LOS ANGELES COUNTY  
18 DEPARTMENT OF REGIONAL PLANNING; TWO-MONTH OLD DAUGHTER,  
19 CAITLIN; PARENTS, HUNG AND YUET; BROTHER, CHI; AS WELL AS IN-  
20 LAWS, BOBBY AND SHIRLEY; AND BROTHER-IN-LAW, DARWIN. ALSO THAT  
21 WE ADJOURN IN MEMORY OF A STALWART IN THE AREA OF CITY  
22 GOVERNMENT AND LOCAL GOVERNMENT HERE IN LOS ANGELES COUNTY,  
23 MAC MCKEOWN, WHO PASSED AWAY AT THE AGE OF 85. HE WAS A FORMER  
24 CITY MANAGER IN DAIRY VALLEY, PARAMOUNT, NORWALK AND ARTESIA.  
25 HE DID MANY INTERIM ASSIGNMENTS THROUGHOUT THE AREA. HE IS



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1 SURVIVED BY HIS WIFE, LANEY AND DAUGHTER, LYNETTE. A GREAT  
2 HISTORY GOES WITH MAC. ALSO THAT WE ADJOURN IN MEMORY OF  
3 GLADYS OMIYA, WHO WAS BORN IN HONOLULU, PASSED AWAY ON  
4 DECEMBER 21ST. SHE WAS THE ELDEST SISTER OF 10 CHILDREN. FINAL  
5 RESTING PLACE WILL BE IN THE UNITED STATES NATIONAL CEMETERY  
6 OF THE PACIFIC IN HAWAII, INTERRED THERE WITH HER HUSBAND,  
7 KAZUO, WHO WAS A WORLD WAR II VETERAN. SHE IS SURVIVED BY HER  
8 FAMILY IN HAWAII, CALIFORNIA AND TEXAS, AND A BELOVED SISTER  
9 TO A GOOD FRIEND, LARRY UYEDA. ALSO WE ADJOURN IN MEMORY OF  
10 JACKIE TOMLINSON, BELLFLOWER RESIDENT. VERY ACTIVE IN THE  
11 BELLFLOWER CHAMBER, SERVED AS BOARD MEMBER, TREASURER, CHAIR  
12 OF THE APPLE FEST AND CHILI COOK OFF. SHE WAS VERY ACTIVE IN  
13 HER CHURCH. SHE IS SURVIVED BY HER HUSBAND, JIM, THREE  
14 CHILDREN, FOUR GRANDCHILDREN, AND HER MOTHER AND A SISTER.  
15 ALSO THAT WE ADJOURN IN MEMORY OF RUSSELL THORNTON, WHO PASSED  
16 AWAY DECEMBER 13TH AT THE AGE OF 83. ATTENDED POLY, LONG BEACH  
17 CITY, AND THE UNIVERSITY OF UTAH. HE PLAYED FOOTBALL THERE. HE  
18 OWNED THE FAMOUS RUSTY'S SEAFOOD RESTAURANT IN LONG BEACH,  
19 KNOWN FOR ITS HUGE SHRIMP AND GREAT GARLIC BREAD. HE LOVED ALL  
20 SPORTS. HE GOING TO BE MISSED BY HIS FAMILY AND FRIENDS. HE  
21 IS SURVIVED BY HIS WIFE, SHIRLEY; THREE DAUGHTERS, LYNN,  
22 KATHY, DIANE; NINE GRANDCHILDREN, AND ONE GREAT GRANDDAUGHTER.  
23 ALSO THAT WE ADJOURN IN MEMORY OF WRIGHT ATWOOD, WHO PASSED  
24 AWAY PEACEFULLY AT THE AGE OF 85. HE ATTENDED LONG BEACH  
25 JORDAN IN LONG BEACH CITY. ENLISTED IN THE AIR FORCE. WAS SENT



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1 TO THE PHILIPPINES AND WAS A COMBAT RADIO GUNNER ON A B-24. HE  
2 GRADUATED FROM U.S.C. AND BEGAN A LIFE-LONG TEACHING CAREER AT  
3 JORDAN AND LONG BEACH CITY COLLEGE. HE IS SURVIVED BY HIS WIFE  
4 OF 58 YEARS, MARIAN; AND HIS CHILDREN, SUZIE AND SCOTT; AND  
5 THREE GRANDCHILDREN. AND WE REMEMBER HIS DAUGHTER, SUZIE,  
6 OLYMPIAN EXTRAORDINAIRE OUT OF LONG BEACH. ALSO WE ADJOURN IN  
7 MEMORY OF RONALD BODHOLDT, WHO PASSED AWAY AT THE AGE OF 62  
8 AFTER A PROLONGED ILLNESS. HE WAS A HIGHLY DECORATED COMBAT  
9 PILOT DURING VIETNAM. HE RETURNED HOME TO SERVE 34 YEARS WITH  
10 THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT AS A DEPUTY  
11 SHERIFF. 1983 HE WAS AWARDED THE MEDAL OF VALOR FOR RESCUING A  
12 CHILD DURING A SEVERE STORM. HE RETIRED IN 2002 AND ENJOYED  
13 HIS REMAINING YEARS TRAVELING WITH FAMILY AND FRIENDS. HE IS  
14 SURVIVED BY WIFE, LINDA; TWO CHILDREN, JEFFREY AND JENNA;  
15 THREE GRANDCHILDREN, TREVOR, TYLER, AND TRAVIS; HIS MOTHER,  
16 NAYDA; HIS SISTER, SANDY; AND NUMEROUS FAMILY AND CLOSE  
17 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF MARY ELLEN BURNETT,  
18 A LONGTIME MEMBER OF THE LAKEWOOD LONG BEACH REPUBLICAN  
19 WOMEN'S CLUB, VERY ACTIVE PARISHIONER AT ST. CYPRIANS CHURCH,  
20 PASSED AWAY AT THE AGE OF 88 ON DECEMBER 22ND. SHE IS SURVIVED  
21 BY HER SONS, RONALD, RICHARD AND JOHN, MANY NIECES, NEPHEWS  
22 AND COUSINS. ALSO THAT WE ADJOURN IN MEMORY OF ERIC DULIN,  
23 JR., WHO PASSED AWAY ON DECEMBER 15TH, WHILE AT WORK FOR THE  
24 LOS ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS. HE WORKED IN  
25 THE SEWER MAINTENANCE DIVISION'S YARD AND HAS WORKED FOR



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1 PUBLIC WORKS SINCE 2004. HE WAS A RESIDENT OF THE CITY OF  
2 COMPTON. HE IS SURVIVED BY HIS WIFE JANEI; HIS CHILDREN, ERIC,  
3 SYMONE, SAMIYAH, SASHA; HIS PARENTS, ERIC AND DONNIE; AND FIVE  
4 SISTERS AND TWO BROTHERS. WE ALSO ADJOURN IN MEMORY JOSEPHINE  
5 FLINN, A RESIDENT OF LAKEWOOD, PASSED AWAY AT THE AGE OF 80 ON  
6 DECEMBER 27TH. A GREAT LADY, AN OUTGOING PERSON WHO TOUCHED  
7 MANY LIVES WITH HER CONTAGIOUS LAUGH AND JOY OF LIFE. SHE IS  
8 SURVIVED BY HER HUSBAND OF 61 YEARS, CHARLES; CHILDREN,  
9 CONNIE, STEVE; THREE GRANDCHILDREN AND ONE GREAT  
10 GRANDDAUGHTER. SO ORDERED. I DO HAVE A READ-IN MOTION, AS  
11 WELL. ON THURSDAY, JANUARY 1ST, 2009, AT APPROXIMATELY 00:39  
12 HOURS INTO THE NEW YEAR, A DOUBLE MURDER OCCURRED IN THE CITY  
13 OF LONG BEACH. WHEN THE RESPONDING OFFICERS ARRIVED, THEY  
14 FOUND TWO VICTIMS SUFFERING FROM MULTIPLE GUNSHOT WOUNDS.  
15 ACCORDING TO FAMILY MEMBERS, THE VICTIMS WENT OUTSIDE TO MOVE  
16 THEIR CAR. THEY WEREN'T SURE WHETHER THEY WERE GOING TO BE  
17 TICKETED ON NEW YEAR'S DAY AND DID NOT RETURN. NO ONE HAS BEEN  
18 ARRESTED IN THE CASE AND SO FAR NO WITNESSES HAVE COME  
19 FORWARD. DETECTIVES IN LONG BEACH BELIEVE IT WOULD BE  
20 BENEFICIAL TO OFFER AN AWARD IN THIS CASE. SO I WOULD MOVE  
21 THAT THE BOARD OFFER A \$10,000 REWARD FOR INFORMATION LEADING  
22 TO THE ARREST AND CONVICTION OF THE PERPETRATORS OF THIS MOST  
23 SERIOUS CRIME. AND IT'S AN ITEM ONGOING. SO SECONDED BY  
24 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. A  
25 MEMBER OF THE PUBLIC HELD ITEM 4-D. ARNOLD SACHS? ARNOLD, IF



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1 YOU'LL COME FORWARD TO SPEAK ON 4-D, 35 AND 40. AND THEN LAST  
2 SPEAK ON 1 AND THEN I'LL CALL GENEVIEVE UP, AS WELL. HAPPY NEW  
3 YEAR, MR. SACHS. WELCOME.

4

5 **ARNOLD SACHS:** GOOD MORNING, COUNTY BOARD OF SUPERVISORS,  
6 WELCOME TO 2009. LET'S GO TO WORK. ITEM 4-D, THE HOMELESS. MY  
7 CONCERN ABOUT THE HOMELESS SITUATION, AND I'VE RAISED THEM  
8 BEFORE, DEAL WITH THE FUNDING. I'M CONCERNED, IT WAS AN  
9 ARTICLE IN THE NEWSPAPER REGARDING THE SKID ROW OPERATION,  
10 REGARDING THE -- WAS IT \$10 MILLION THAT THE COUNTY OFFERED  
11 OVER THREE YEARS AGO TO ESTABLISH COMMUNITY CENTERS IN EACH  
12 DISTRICT, WHICH HAS GONE NOWHERE? I UNDERSTAND THE DIFFICULTY  
13 THAT COULD BE INVOLVED IN FINDING SUITABLE PROPERTY. BUT FYI,  
14 SUPERVISOR KNABE, HERMOSA BEACH JUST FOUND OUT ABOUT HOMELESS,  
15 THEY'RE WILLING TO DO SOMETHING. SO YOU MIGHT WANT TO CONTACT  
16 THEM AND SAY HEY, WE'VE GOT \$2 MILLION FOR YOU, YOU MIGHT BE  
17 ABLE TO USE IT TO SET UP A HOMELESS FACILITY. THAT'LL FLY. BUT  
18 I ALSO WANTED TO POINT OUT THAT THE ACTION TAKEN AND THE  
19 RESULTS SHOWN ARE SO VASTLY INFERIOR TO WHAT'S NEEDED WHEN IT  
20 COMES TO HOMELESSNESS. THE PROJECT 50. WHY THE COUNTY HAD TO  
21 GO INTO THE CITY TO FIND THE MOST ELIGIBLE 50 HOMELESS PEOPLE.  
22 THERE WAS AN ARTICLE IN THE L.A. TIMES REGARDING SOMEBODY IN  
23 MALIBU LIVING AT THE CORNER OF SUNSET BOULEVARD IN A NEW TENT  
24 THAT SOMEBODY DEVELOPED AS A PART OF A HOMELESS INITIATIVE.  
25 THERE WAS AN ARTICLE IN THE L.A. TIMES REGARDING THE NEW



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1 HOSPITAL IN THE FIRST DISTRICT AND HOW THE HOMELESS PEOPLE  
2 USED TO GO TO SLEEP IN THE OLD HOSPITAL. THE HERMOSA BEACH  
3 DISCOVERING HOMELESSNESS. THE COUNTY INITIATIVES SHOULD FILL  
4 THE COUNTY NEEDS. SHOULDN'T THE CITY OF L.A. BE RESPONSIBLE? I  
5 KNOW THEY TRY. YOU HAVE MONEY GOING TO THE WEINGART CENTER,  
6 ASSOCIATES, A LANDLORD THAT HOUSES HOMELESS SERVICES. THERE'S  
7 SO MUCH THIRD-PARTY INTERFERENCE. IT WOULD BE SO REFRESHING IF  
8 THERE WAS A DIRECT CORRELATION BETWEEN THE NEEDS OF THE  
9 HOMELESS PEOPLE AND THE FUNDING THAT WAS AVAILABLE INSTEAD OF  
10 HAVING IT WASHED THROUGH A THIRD AND FOURTH PARTY. THAT'S WHAT  
11 NEEDS TO CHANGE. THAT CONSENSUS THINKING, THAT TRAIN OF  
12 THOUGHT NEEDS TO BE DERAILED. THE PEOPLE NEED HELP. WHERE  
13 SHOULD THEY TURN? THANK YOU. NEXT ITEM?

14

15 **SUP. KNABE, CHAIRMAN:** 1? AND I WANT TO CALL GENEVIEVE. YOU  
16 SIGNED UP FOR 1, AS WELL.

17

18 **ARNOLD SACHS:** I HAD CONCERNS REGARDING -- ACTUALLY YESTERDAY  
19 THERE WAS AN ARTICLE IN THE L.A. TIMES REGARDING -- AND I'VE  
20 SPOKEN BEFORE ON THE DISABILITY APPOINTMENT TO THE COMMISSION.  
21 THE COMMISSIONER'S DISABILITY APPOINTMENT. AND HOPEFULLY  
22 SOMEBODY WILL FINALLY STEP UP. BECAUSE THE NEXT TIME SOMEBODY  
23 DOES SOMETHING REGARDING THE ACCESS SERVICES DEBACLE WILL BE  
24 THE FIRST TIME SOMEBODY FOR THE COUNTY STEPS UP AND DOES  
25 SOMETHING FOR THE ACCESS SERVICES DEBACLE. BUT THERE WAS AN



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1 ARTICLE IN THE "L.A. TIMES," AND THIS IS TO THE EXTREME  
2 REGARDING THE PERSON WHO GOES OUT AND LOOKS FOR A.D.A.  
3 COMPLIANCE THROUGHOUT THE COUNTY WITH LITTLE STORES, WITH BIG  
4 STORES, WITH WHATEVER SITUATION WOULD OCCUR. AND IF HE FINDS A  
5 SITUATION OR THERE ARE PEOPLE THAT FIND SITUATIONS THAT ARE  
6 HOOKED UP WITH A LAWYER THAT IMMEDIATELY WILL SAY "FIX IT OR  
7 WE SUE." I'M NOT DENYING THAT THERE SHOULD BE ACCESS AVAILABLE  
8 TO SOMEBODY WHO NEEDS IT. BUT CONVERSELY TO GO OUT, IF HE GOES  
9 INTO A DRESS STORE AND SAYS "OH THERE'S A LEDGE HERE, FIX IT  
10 OR SUE," WOULD THE DRESSMAKER HAVE THE OPPORTUNITY TO SAY:  
11 "WELL ARE YOU GOING TO BUY A DRESS HERE FOR YOURSELF?" THE  
12 OVERREACH, AGAIN, IS SO FAR TO THE EXTREME THAT IT WOULD BE  
13 NICE IF THE COUNTY RECOGNIZED THAT AND DID SOMETHING TO  
14 PREVENT THAT. THERE ARE PEOPLE SUFFERING ON BOTH ACCOUNTS. AND  
15 THE ONLY ONE MAKING MONEY HERE, WELL THERE'S TWO PEOPLE,  
16 THERE'S THIS GENTLEMAN AND HIS LAWYERS. AND THAT DOESN'T  
17 CREATE A SITUATION THAT IS CONDUCIVE TO ADDRESSING THE PROBLEM  
18 WITH ACCESSIBILITY. THANK YOU.

19

20 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS,  
21 DR. GENEVIEVE CLAVREUL. I READ THE REPORT ON THE COMMISSIONS  
22 THAT YOU HAD PAID FOR. I WAS VERY DISAPPOINTED IN THE WORK  
23 THAT WAS DONE. I MEAN WHEN YOU DO AN AUDIT AND WHEN YOU HAVE  
24 AN EXTERNAL CONSULTANT DOING A REPORT, THEY SHOULD CONTACT  
25 PEOPLE WHO HAVE MONITORED THOSE COMMISSIONS. WHEN YOU READ THE



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1 REPORT, THE ONLY PEOPLE THEY HAVE SPOKE TO WHO ARE CONFLICTED  
2 AND HAVE INTEREST, ARE THE STAFF OF THOSE COMMISSIONS AND THE  
3 COMMISSIONER. I MEAN, THAT'S, YOU KNOW, I DON'T KNOW HOW MUCH  
4 YOU PAY FOR THAT AUDIT AND REPORT, BUT SURELY IT WAS NOT WORK  
5 WELL DONE. I AM VERY DISAPPOINTED. SPECIFICALLY, WHEN THEY  
6 EMPHASIZE TO GIVE THE COMMISSION ON KING-DREW WHO HAVE NOT MET  
7 IN THREE YEARS BUT SAY, "OH, WE SHOULD KEEP IT IN CASE WE NEED  
8 IT AGAIN." THAT'S ABSURD. ALSO, I HAVE MONITORED MANY OF YOUR  
9 COMMISSIONS. AND I CAN TELL YOU IT WOULD HAVE BEEN VERY, VERY  
10 EASY TO FIND ME TO ASK ME FOR MY REPORT AND MY DOCUMENTATION  
11 ON THESE COMMISSIONS. THEY ONLY INTERVIEWED PEOPLE ACCORDING  
12 TO THEIR REPORT A STAFF MEMBERS AND A MEMBERS OF THE  
13 COMMISSION. THAT'S TOTALLY INAPPROPRIATE. TODAY AGAIN, YOU  
14 HAVE PEOPLE WHO ARE APPOINTED. IT'S A STATEMENT I REALLY HATE  
15 THAT YOU HAVE ALL THE TIME, WAIVE LIMITATION OF LENGTHS OF  
16 SERVICE REQUIREMENT PURSUANT TO CODE SECTION BLAH, BLAH, BLAH.  
17 YOU KNOW, WE HAVE OVER 10 MILLION PEOPLE IN THE COUNTY OF LOS  
18 ANGELES. TO WAIVE THE LIMITATION OF SERVICE IS ASININE. I'M  
19 TIRED OF SEEING THAT. I'M TIRED OF SEEING PEOPLE BELONGING TO  
20 COMMISSIONS WHO ARE THERE FOREVER AND NOTHING HAPPENS. ALSO,  
21 REPEATEDLY I HAVE POINTED OUT TO THE H.I.V. COMMISSION, WHICH  
22 IS A ROGUE COMMISSION AS FAR AS I'M CONCERNED, MAYBE THE NEW  
23 ADMINISTRATION WILL DO AN AUDIT ON HOW THAT COMMISSION IS RUN.  
24 ON THIS ONE MR. SERGIO AFFIVIA, WHO IS AN EMPLOYEE OF  
25 G.W.C.H., WILL RECEIVE MONEY FROM THE COUNTY. HE STATES THAT



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1 HE HAS TOTALLY NO CONFLICT, THAT HE RECEIVED NO SOURCE OF  
2 MONEY FROM THE COUNTY. EXCUSE ME, THE COUNTY GAVE A LOT OF  
3 MONEY TO G.W.C.H., INCLUDING A BUILDING. HE IS GETTING MONEY  
4 FROM THE COUNTY. AGAIN, AND THAT'S A CONFLICT. THANK YOU.

5

6 **SUP. KNABE, CHAIRMAN:** THANK YOU. ITEM 1'S BEFORE US. MOVED BY  
7 SUPERVISOR ANTONOVICH. SECONDED BY SUPERVISOR RIDLEY-THOMAS.  
8 WITHOUT OBJECTION, SO ORDERED. YES. RIGHT. WE GOT YOUR  
9 DOCUMENT.

10

11 **SUP. YAROSLAVSKY:** I HAD ONE MORE ADJOURNING MOTION, MR.  
12 CHAIRMAN. I LEARNED THIS MORNING THAT NED TANEN, WHO IS A  
13 STUDIO EXECUTIVE BOTH WITH UNIVERSAL PICTURES AND WITH  
14 PARAMOUNT PICTURES, PASSED AWAY AT THE AGE OF 77. HE DIED  
15 YESTERDAY. I ASK THAT WE ADJOURN IN HIS MEMORY.

16

17 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

18

19 **CLERK SACHI HAMAI:** YOU HAVE A MOTION ON ITEM 4-D.

20

21 **SUP. KNABE, CHAIRMAN:** THOUGHT WE DID THAT. BUT WE'LL DO IT  
22 AGAIN. MOVED BY SUPERVISOR YAROSLAVSKY, THE CHAIR WILL SECOND  
23 WITHOUT OBJECTION, SO ORDERED. IF YOU'LL SPEAK TO 35 AND 40.

24



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1   **ARNOLD SACHS:** THIS INTELLIGENT TRANSPORTATION SYSTEM IN L.A.  
2   THAT'S GOT TO BE ONE OF THE BIGGEST OXYMORONS THAT EVER WAS  
3   WRITTEN ANYWHERE. IT WOULD BE NICE IF YOU HAD A SYSTEM IN  
4   PLACE SO THAT YOU COULD USE INTELLIGENCE TO RUN IT. THE  
5   SIGNAGE THAT EVERYBODY TALKS ABOUT, THE MASSIVE CONTROL ROOM  
6   THAT EVERYBODY TALKS ABOUT, THE FREEWAY INFORMATION BOARDS  
7   THAT EVERYBODY TALKS ABOUT. WHEN YOU'RE IN A MOSH PIT, IF  
8   YOU'RE FAMILIAR WITH WHAT A MOSH PIT IS, SIGNAGE DOESN'T HELP  
9   YOU. ELECTRONICS DOESN'T HELP YOU. IF THE MONEY HAD BEEN SPENT  
10  TO CREATE A WORKABLE TRANSIT SYSTEM THAT WOULD HAVE MAYBE  
11  REMOVED SOME OF THE VEHICLES FROM THE HIGHWAYS PRIOR TO THE  
12  ELECTRONICS BEING INTRODUCED, THEN MAYBE YOU HAVE AN  
13  INTELLIGENT TRANSPORTATION SYSTEM. BUT AN INTELLIGENT  
14  TRANSPORTATION SYSTEM WITH SIGNAGE THAT SAYS "FREEWAY BACKED  
15  UP," PEOPLE WILL KNOW THAT WHEN THEY'RE IN THE TIE UP. THEY'LL  
16  GET OFF THE ROAD. THEY'LL GET OFF THE FREEWAYS AND GET ON  
17  SURFACE STREETS. WHICH WILL TIE UP THE SYNCHRONIZED LIGHTS  
18  BECAUSE IT'LL ADD MORE TRAFFIC TO THE SYNCHRONIZED LIGHTS.  
19  INSTEAD OF INVESTING IN AN INTELLIGENT TRANSPORTATION SYSTEM,  
20  IT WOULD HAVE BEEN SO NICE -- BUT WE KNOW HOW THE M.T.A. BOARD  
21  WORKS, NO INTELLIGENCE THERE -- TO HAVE THEM START A PROJECT  
22  LIKE THE PURPLE LINE OR THE BLUE LINE AND COMPLETE IT. THAT  
23  WOULD HAVE BEEN INTELLIGENT TRANSPORTATION IN OPERATION. THANK  
24  YOU. ITEM?

25



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1    **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY  
2    SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED. JUST SO THAT  
3    YOU KNOW, I KNOW THAT YOU LIKE TO SORT OF EMBELLISH THINGS UP  
4    HERE, BUT THE INTELLIGENT TRANSPORTATION SYSTEM'S ON TOP OF A  
5    TRAFFIC SYNCHRONIZATION PROGRAM THAT'S ALREADY IN PLACE SO  
6    THAT WE CAN CONTROL THE FLOW OF TRAFFIC WHEN THINGS DO, WHEN  
7    THEY GET OFF THE FREEWAY ONTO THE SURFACE STREETS. IT'S A  
8    SURFACE STREET PROGRAM. IT'S IN DIFFERENT PARTS OF THE COUNTY.  
9    ACTUALLY PART OF THE INTELLIGENT TRANSPORTATION SYSTEM IS IN  
10   PLACE OVER IN THE SOUTH BAY. THIS IS OUT IN THE SOUTHEAST  
11   CORRIDOR. SO IT'S NOT COMPLETE, BUT THERE'S SEGMENTS BECAUSE  
12   OF THE KINDS OF THINGS YOU'RE TALKING ABOUT. SO ORDERED. ARE  
13   YOU THROUGH WITH BOTH? ARE YOU THROUGH WITH BOTH ITEMS?

14

15   **ARNOLD SACHS:** NO. NO. 40 WAS THE CONSTRUCTION CONTRACT.

16

17   **SUP. KNABE, CHAIRMAN:** ALL RIGHT.

18

19   **ARNOLD SACHS:** JUST VERY QUICKLY ON THIS ITEM. I'M CONCERNED  
20   ABOUT THE IMPROVEMENTS THAT ARE BEING AUTHORIZED BY THE  
21   COUNTY. IN THE SOUTH BAY, IMPROVEMENTS WERE MADE TO SEPULVEDA  
22   BOULEVARD BETWEEN THE CITIES OF MANHATTAN BEACH AND EL  
23   SEGUNDO. ONCE THE IMPROVEMENTS WERE MADE THAT INCLUDED REMOVAL  
24   OF TELEPHONE POLES, UNDERGROUNDING OF WIRING, I THINK NEW  
25   SEWER SYSTEM OR SEWER LINES AND WIDENING OF SEPULVEDA



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1 BOULEVARD FROM, I BELIEVE IT WAS THREE LANES TO FIVE LANES?  
2 ONCE THE IMPROVEMENTS WERE MADE, A NEW SHOPPING CENTER WENT UP  
3 AND THEY PUT A TRAFFIC ABATEMENT, A TRAFFIC POLE IN THE MIDDLE  
4 OF LANE NO. 4. MY CONCERNS BEING THAT LANE IS NOW USELESS TO  
5 THE PUBLIC. THE PUBLIC PAID FOR THE IMPROVEMENTS, GOT NOTHING  
6 OUT OF IT. WILL THAT BE HAPPENING WITH ANY OF THESE ROAD  
7 PROJECTS THAT ARE BEING APPROVED BY THE COUNTY IN TODAY'S  
8 AGENDA ITEMS? WILL THESE ITEMS BE IMPROVED SO THAT A FUTURE  
9 DEVELOPMENT COULD COME IN, GET THE BENEFITS FROM THOSE  
10 IMPROVEMENTS AND HAVE THE PUBLIC GET STUCK WITH THE BILL? AS  
11 ALWAYS, THANK YOU FOR YOUR TIME, YOUR ANSWERS AND YOUR  
12 ATTENTION.

13

14 **SUP. KNABE, CHAIR:** THESE ARE RESURFACING AND RECONSTRUCTION  
15 ISSUES IN THE TRAFFIC SYNCHRONIZATION PROJECTS AND A PUMP  
16 IMPROVEMENT. SO, NO IS THE ANSWER TO YOUR QUESTION. MOVED BY  
17 SUPERVISOR YAROSLAVSKY. THE CHAIR WILL SECOND. WITHOUT  
18 OBJECTION, SO ORDERED. OKAY. IT IS NOW 11 O'CLOCK. LET'S GO TO  
19 OUR STATUS REPORT BY INTERIM DIRECTOR OF HEALTH SERVICES AND  
20 THE C.E.O. AS IT RELATES TO THE KEY INDICATORS OF PROGRESS ON  
21 HOSPITAL OPERATION STATUS AND OTHER ISSUES RELATING TO  
22 TRANSITION TO OUR NEW L.A. COUNTY MEDICAL CENTER. GENEVIEVE,  
23 DO YOU WANT TO SPEAK FIRST OR DO YOU WANT TO WAIT FOR THE  
24 REPORT? OKAY. ALL RIGHT. JOHN AND TEAM?

25



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1 **CAROL MEYER:** GOOD MORNING. CAROL MEYER, INTERIM CHIEF NETWORK  
2 OFFICER FOR THE L.A. COUNTY DEPARTMENT OF HEALTH SERVICES.  
3 WE'VE PROVIDED YOU TODAY WITH AN INTERIM REPORT BECAUSE WE HAD  
4 TO COMPLETE THIS BEFORE THE END OF DECEMBER. IN THREE WEEKS,  
5 ON JANUARY 27TH WE'LL PROVIDE YOU WITH A FULL REPORT WITH ALL  
6 OF THE DETAILS ABOUT WAITING TIMES AND SO FORTH. BUT WITH THIS  
7 INFORMATION, WE HAVE DEMONSTRATED THAT JUST BASED ON THE FIRST  
8 THREE WEEKS OF DECEMBER, THERE HAS BEEN A SLIGHT INCREASE IN  
9 THE AVERAGE DAILY CENSUS AT L.A.C.+U.S.C. MEDICAL CENTER. I'D  
10 LIKE TO POINT OUT THAT OVER THE HOLIDAYS, THE CENSUS WENT DOWN  
11 SLIGHTLY, WHICH IS COMMON IN ALL HOSPITALS ACROSS THE  
12 COMMUNITY. WE ALSO PROVIDED YOU WITH DETAILS OF CENSUS IN THE  
13 SPECIFIC UNITS THAT SUPERVISOR ANTONOVICH HAD ASKED FOR AT THE  
14 LAST MEETING, AND THAT'S ON PAGE 2, INDICATING THE SPECIALTY  
15 UNITS. THE IMPORTANT POINT IS THE AVERAGE DAILY CENSUS OF THE  
16 MED-SURG BEDS IS AT 91 PERCENT UTILIZATION, WHICH IS NEAR  
17 CAPACITY. SO WE DEFINITELY ARE ADMITTING A LOT OF ADULT MED-  
18 SURG PATIENTS. WITH RESPECT TO DIVERSION, THE L.A.C.+U.S.C.  
19 HAS BEEN ON DIVERSION APPROXIMATELY 39 PERCENT OF THE TIME  
20 DURING THOSE FIRST DAYS OF -- OR THE MAJORITY OF DECEMBER.  
21 THIS IS ACTUALLY DOWN FROM PREVIOUS DIVERSION, BOTH IN THE  
22 PREVIOUS WEEKS AND CERTAINLY IMMEDIATELY BEFORE THE HOSPITAL  
23 TRANSFERRED AND ALSO IMMEDIATELY AFTER. SEVERAL QUESTIONS THAT  
24 SUPERVISOR ANTONOVICH ASKED AT THE LAST MEETING I HAVE  
25 ATTEMPTED TO ADDRESS. AS I INDICATED, ONE IS THE CENSUS BY



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1 UNIT. THE SECOND ONE IS A QUESTION ABOUT THE M.S.O.A. AND THE  
2 HIRING OF PHYSICIANS. AND AS YOU KNOW, THE M.S.O.A. WAS  
3 APPROVED THE END OF NOVEMBER, AND SO WE DON'T HAVE A LOT OF  
4 DETAIL ABOUT THAT. THE CHIEF MEDICAL OFFICER IS COORDINATING A  
5 MEETING WITH THE U.S.C. UNIVERSITY TO DISCUSS THE SPECIFICS  
6 AND THE DETAILS ABOUT HOW MANY PHYSICIANS HAVE BEEN HIRED.  
7 HOWEVER, THEY ARE IN THE PROCESS OF RECRUITING AND SELECTING  
8 PHYSICIANS AND ACTUALLY CONVERTING INDIVIDUAL CONTRACTS TO THE  
9 M.S.O.A. SO WE'LL HAVE A LOT MORE DETAIL ON THAT AT THE NEXT  
10 REPORT. AND THEN FINALLY, THERE WAS A QUESTION ABOUT THE AIR  
11 CONDITIONING SYSTEM. AND I'VE DETAILED SORT OF WHAT THIS  
12 SYSTEM DOES. IT'S A VERY COMPREHENSIVE SYSTEM. AND WE ARE  
13 GOING THROUGH SEASONAL CHANGES. AND THE SYSTEM IS CONTROLLED  
14 AT A CENTRAL POINT. SO IF THERE ARE CALLS FROM EITHER STAFF OR  
15 PATIENTS, THAT THEY ARE TOO HOT OR TOO COLD, THOSE CHANGES CAN  
16 BE MADE RATHER QUICKLY. HOWEVER, ONE INDIVIDUAL COULD BE HOT  
17 AND ONE INDIVIDUAL COULD BE COLD. KEEP IN MIND THE STAFF ARE  
18 WORKING AND THE PATIENTS ARE IN THE BEDS. SO THEY TRY VERY  
19 HARD TO QUICKLY RESPOND TO ANY ISSUES OR COMPLAINTS ABOUT THE  
20 H.V.A.C. SYSTEM. I WOULD BE HAPPY TO ANSWER ANY SPECIFIC  
21 QUESTIONS THAT YOU HAVE.

22

23 **SUP. KNABE, CHAIRMAN:** JUST QUICKLY ON THE DIVERSION RATE, YOU  
24 TALKED ABOUT THE RELATIONSHIP OF WHAT IT IS NOW AND WHAT IT  
25 WAS JUST BEFORE AT THE OLD HOSPITAL, ABOUT -- A LITTLE BIT



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1 BETTER. WHAT IS THE IMPACT AS IT RELATES TO THE DIVERSION RATE  
2 ON THE OTHER HOSPITALS IN THE AREA? WE, I GUESS, HAD BRIEFED  
3 THE OTHER HOSPITALS TO BE PREPARED FOR -- HAS IT BEEN BETTER,  
4 WORSE, OR --

5

6 **CAROL MEYER:** WELL, LAST MONTH IT ACTUALLY WAS BETTER THAN IT  
7 USUALLY IS. THE DIVERSION RATE AT L.A.C.+U.S.C. AVERAGES  
8 AROUND 40 TO 60 PERCENT. DIVERSION AT HARBOR-U.C.L.A. IS  
9 AROUND 70 PERCENT. DIVERSION AT OLIVE VIEW IS AROUND 30  
10 PERCENT. OVERALL DIVERSION OF HOSPITALS, PUBLIC AND PRIVATE,  
11 IN THE SYSTEM IS ABOUT 15 PERCENT. SO THE PUBLIC HOSPITALS  
12 CLEARLY ARE ON DIVERSION MORE THAN THE PRIVATE HOSPITALS. THAT  
13 HAS A LOT TO DO WITH THE FACT THAT OUR PATIENTS SPECIFICALLY  
14 THAT COME TO OUR FACILITIES ARE IN MUCH GREATER VOLUME THAN IN  
15 THE PRIVATE SECTOR. SO I WOULD SAY THAT WE'VE STABILIZED. THAT  
16 IN FACT U.S.C.'S DIVERSION IS, IF ANYTHING, LOWER THAN WHAT  
17 THEY HAVE BEEN RUNNING.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY. ANY OTHER QUESTIONS?

20

21 **SUP. MOLINA:** YEAH, I HAVE A SERIES OF QUESTIONS ON THE  
22 DIVERSION. I APPRECIATE THE WORK THAT L.A. COUNTY U.S.C. IS  
23 DOING, AND I KNOW THAT THEIR MOVING INTO A NEW FACILITY TAKES  
24 AN AWFUL LOT OF TRANSITION ON MANY LEVELS, WHETHER IT BE  
25 PERSONNEL, FACILITY, ALL OF THE PROTOCOLS, ET CETERA. BUT I AM



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1 CONCERNED ABOUT THE DIVERSION NUMBER. BECAUSE RIGHT NOW AT  
2 L.A. COUNTY U.S.C. AS I UNDERSTAND, WE HAVE AN ARTIFICIAL  
3 DIVERSION. IS THAT CORRECT?

4

5 **CAROL MEYER:** ARTIFICIAL DIVERSION, NOT SURE WHAT YOU MEAN.

6

7 **SUP. MOLINA:** ARTIFICIAL, IN OTHER WORDS WE ONLY HAVE BEDS  
8 STAFFED UP TO A CERTAIN LEVEL. SO CONSEQUENTLY -- AND WE CAN'T  
9 OPERATE ALL OF OUR BEDS. SO WE ARE INTENTIONALLY DIVERTING,  
10 WHEREAS OLIVE VIEW OR OTHERS ARE NOT INTENTIONALLY DIVERTING.

11

12 **CAROL MEYER:** I WOULDN'T SAY THAT'S EXACTLY TRUE BECAUSE THE  
13 ONLY BEDS THAT ARE NOT STAFFED AT U.S.C. ARE THE -- THERE WERE  
14 29 I.C.U. BEDS. ALL OF THE MED-SURG BEDS ARE STAFFED.

15

16 **SUP. MOLINA:** WELL, IN FACT THEY ARE ON OVERLOAD ON THE MED-  
17 SURG.

18

19 **CAROL MEYER:** YEAH. THE 29 I.C.U. BEDS THAT WERE NOT STAFFED  
20 ARE ACTUALLY HAVE BEEN STAFFED AS OF DECEMBER 21, AN  
21 ADDITIONAL 10. SO WE'RE DOWN TO ABOUT 19 OR 20 I.C.U. BEDS  
22 THAT ARE NOT STAFFED. NOW, THE OTHER AREAS, THE SPECIALTY  
23 AREAS, IF THERE ARE NO PATIENTS, THERE IS NO NEED TO STAFF  
24 THEM. AND SO IF THERE ARE PATIENTS FOR THOSE SPECIALTY BEDS,  
25 THEY WOULD BE STAFFED. WE LITERALLY DON'T HAVE PEDIATRIC



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1 PATIENTS AND O.B. PATIENTS AND JAIL PATIENTS THAT ARE COMING  
2 IN LARGE NUMBERS TO FILL THOSE BEDS, AND THAT'S AN AREA THAT  
3 WE NEED TO BE WORKING ON.

4

5 **SUP. MOLINA:** WELL, I WANT TO UNDERSTAND THIS, BECAUSE I'M  
6 ASKING THE QUESTION ABOUT HOW MUCH WE'VE DIVERTED. NOW, I GET  
7 PERCENTAGES. BUT WE DON'T KNOW HOW MANY ACTUAL PATIENTS HAVE  
8 BEEN DIVERTED. NOW, I WOULD THINK THAT AS THE PUBLIC SAFETY  
9 NET, WHICH WE ARE, WE SHOULD KNOW HOW MANY PEOPLE ARE BEING  
10 DIVERTED. AND OUR NUMBERS AT L.A. COUNTY U.S.C. ARE NOT AS  
11 HIGH AS HARBOR. HARBOR ARE STARTLING NUMBERS. HARBOR MUST BE  
12 CLOSED ON AVERAGE PROBABLY 20 HOURS TO 18 HOURS A DAY.

13

14 **CAROL MEYER:** WELL, FIRST OF ALL, SUPERVISOR, DIVERSION IS A  
15 REQUEST. IT IS NOT AN ABSOLUTE CLOSURE.

16

17 **SUP. MOLINA:** THAT'S WHAT YOU NEED TO DEFINE. I GUESS WHAT I'M  
18 TRYING TO UNDERSTAND AT L.A. COUNTY U.S.C. AND NOW I'D LIKE TO  
19 UNDERSTAND AT HARBOR, AS WELL, IS HOW MANY PEOPLE ARE WE  
20 DENYING ACCESS TO? BECAUSE ONE OF THE THINGS THAT IS ALSO SAID  
21 TO ME IS "DON'T WORRY, THE PRIVATES CAN'T TAKE THEM, SO WE END  
22 UP GETTING THEM BACK, ANYWAY." SO IT'S HARD FOR ME TO  
23 UNDERSTAND HOW MANY PEOPLE ARE NOT GETTING ACCESS. NOW, THESE  
24 ARE AMBULANCES. THESE ARE NOT WALK-INS. THESE ARE PEOPLE WHO  
25 LITERALLY HAD A HEART ATTACK, HAD AN ACCIDENT ON THE FREEWAY,



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1 AND WE ARE CLOSED TO THEM FOR THE MOST PART. SO WE SHOULD KNOW  
2 THE NUMBERS. WHY CAN'T WE TRACK THEM?

3

4 **CAROL MEYER:** BECAUSE THERE ARE 20 BASE STATIONS IN THE SYSTEM.

5

6 **SUP. MOLINA:** IT IS JUST A LITTLE ONE, TWO, THREE, FOUR, FIVE,  
7 SIMPLE.

8

9 **CAROL MEYER:** WELL, IT'S NOT QUITE THAT SIMPLE.

10

11 **SUP. MOLINA:** WHY IS IT NOT THAT SIMPLE?

12

13 **CAROL MEYER:** IT IS A VERY COMPLEX SYSTEM THAT IS CONSTANTLY IS  
14 IN FLUX. THERE ARE HUNDREDS OF PARAMEDIC AND AMBULANCE UNITS.

15

16 **SUP. MOLINA:** YOU KNOW AN AMBULANCE IS COMING. YOU KNOW WHAT IT  
17 HAS. THEY TELL YOU WHAT THEY HAVE, A HEART PATIENT, THEY TELL  
18 YOU. OKAY. YOU KNOW WHERE IT'S COMING FROM. YOU KNOW THE NAME  
19 OF THE AMBULANCE. NOT THAT HARD. I DON'T KNOW. LET'S SAY YOU  
20 HAVE 25 AMBULANCE COMPANIES. YOU MAKE A LIST OF ALL 25. GOT  
21 ONE FROM "A" AMBULANCE, GOT ONE FROM "B" AMBULANCE. HEART  
22 ATTACK. I MEAN HOW HARD COULD IT BE? THE PERSON COULD BE  
23 MAKING THESE NOTATIONS WHILE THEY'RE TALKING ON THE PHONE.

24



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1   **CAROL MEYER:** NO, SUPERVISOR, L.A.C.+U.S.C. CAN KNOW HOW MANY  
2   PATIENTS IT DIVERTS.

3

4   **SUP. MOLINA:** THANK YOU.

5

6   **CAROL MEYER:** THEY CAN KNOW THAT. BUT GLENDALE MEMORIAL ALSO IS  
7   A BASE STATION, AND THEY HAVE THEIR OWN PARAMEDICS THAT ARE  
8   ASSIGNED TO THEM.

9

10   **SUP. MOLINA:** AGAIN THAT'S NOT WHAT I ASKED. I ASKED HOW MANY  
11   PATIENTS ARE BEING DIVERTED FROM L.A. COUNTY U.S.C.? THE  
12   RESPONSE I GOT IS: WE CANNOT TELL YOU.

13

14   **CAROL MEYER:** WE CAN TELL YOU HOW MANY U.S.C. IS DIVERTING FROM  
15   THEMSELVES.

16

17   **SUP. MOLINA:** THAT'S ALL I WANT TO KNOW. WHY DON'T YOU GIVE ME  
18   THAT NUMBER? WHAT IS THE NUMBER?

19

20   **CAROL MEYER:** I DON'T KNOW THAT. BUT I WILL GET THE  
21   INFORMATION.

22

23   **SUP. MOLINA:** I KNOW. BUT WHEN I ASKED THE QUESTION -- COME ON,  
24   I WASN'T ASKING FOR THE ENTIRE WORLD. I WAS ASKING FOR ONE



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1 FACILITY. WE CALLED IRENE RESANDES, WE CALLED EVERYBODY AND  
2 THEY SAID THEY COULD NOT TELL ME.

3

4 **CAROL MEYER:** I THINK THEY CAN TELL YOU THAT.

5

6 **SUP. MOLINA:** I KNOW THEY CAN TELL ME. SO I DON'T APPRECIATE  
7 NOT KNOWING. SO WHAT'S TROUBLESOME NOW IS THAT WHEN I LOOKED  
8 AT THE HARBOR NUMBERS, THE DIVERSION IS EVEN GREATER. SO HOW  
9 MANY PEOPLE ARE BEING DENIED ACCESS? THAT'S WHAT I WANT TO  
10 KNOW. NOW, YOU GET THOSE BEDS BACK IN, OR THOSE PEOPLE COME  
11 BACK IN BECAUSE NO PRIVATE WILL TAKE THEM OUT THERE, WE SHOULD  
12 KNOW THAT, TOO. IN OTHER WORDS, WE'RE NOT JUST TALKING ABOUT -  
13 - I MEAN I AM INTERESTED IN L.A. COUNTY U.S.C. BECAUSE WE'RE  
14 GOING THROUGH A NEW AND A TRANSITION, BUT IF OUR SAFETY NET IS  
15 NOT MEETING THE NEEDS OF PEOPLE, I THINK THIS BOARD SHOULD  
16 KNOW. WHERE ARE THEY BEING DIVERTED TO? ARE THEY GOING TO  
17 GLENDALE? WHERE ARE THEY GOING?

18

19 **CAROL MEYER:** WE'LL DO THE BEST WE CAN TO FIND THAT OUT.

20

21 **SUP. MOLINA:** WHAT DO YOU MEAN THE BEST YOU CAN? YOU CAN FIND  
22 OUT.

23

24 **SUP. KNABE, CHAIRMAN:** THAT'S HARD. I'VE BEEN IN AN EMERGENCY  
25 ROOM WHERE THE DIVERSION HAPPENS. THEY FLIP A SWITCH, SAY



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1    THEY'RE ON DIVERSION. AND UNLESS YOU'RE JUST DEALING WITH A  
2    BASE STATION AND GETTING THAT INFORMATION, THE BASE STATION  
3    HAS TO DETERMINE THAT, NOT THE HOSPITAL.

4

5    **SUP. MOLINA:** I UNDERSTAND. BUT YOU SEE THAT'S WHY I ASKED THE  
6    QUESTION INITIALLY. THE INITIAL QUESTION IS, IS THERE AN  
7    ARTIFICIAL DIVERSION? WHICH IS WHEN YOU CLOSE FOR FIVE HOURS A  
8    DAY. THAT'S ARTIFICIAL. YOU JUST DON'T HAVE -- YOU DON'T HAVE  
9    ROOM ANYMORE. SO YOU'RE NOT TAKING CALLS, RIGHT? THAT'S  
10    ARTIFICIAL.

11

12    **CAROL MEYER:** NO, NO, NO. YOU STILL TAKE CALLS. YOU TAKE THE  
13    TELEPHONE CALL FROM THE PARAMEDIC AND YOU ACTUALLY GIVE THEM  
14    THE ORDERS OVER THE RADIO. BUT THEN IF YOUR HOSPITAL IS ON  
15    DIVERSION AND ANOTHER HOSPITAL IS NOT, YOU CAN HAVE THAT  
16    PATIENT GO TO THE OTHER HOSPITAL THAT'S NOT OVERWHELMED. IF  
17    YOUR HOSPITAL'S ON DIVERSION AND THE THREE OTHER HOSPITALS  
18    AROUND YOU IS ON DIVERSION, THEN THE PATIENT GOES TO THE FIRST  
19    HOSPITAL NO MATTER HOW BUSY THEY ARE.

20

21    **SUP. MOLINA:** WHICH I UNDERSTAND. BUT IN ORDER FOR ME TO REALLY  
22    UNDERSTAND ACCESS, WE NEED TO KNOW WHAT THESE NUMBERS ARE. SO  
23    AGAIN, THEY'RE GOING SOMEWHERE. AND RIGHT NOW, WHEN I LOOK AT  
24    454 PATIENTS AT L.A. COUNTY U.S.C., A HOSPITAL THAT IN  
25    SEPTEMBER HAD 668 PATIENTS, IT MAKES YOU WONDER. WHERE ARE THE



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1 200 AND SOME ODD PATIENTS? AND ALL I AM SAYING IS I WANT TO  
2 KNOW IF THEY'RE BEING DENIED ACCESS. THEY MAY NOT BE. BUT I  
3 DON'T KNOW. AND SO THE SAME THING AT HARBOR. I MEAN, IF  
4 THEY'RE AT THAT HIGH A LEVEL OF DIVERSION, WHERE ARE THEY  
5 GOING TO? ST. FRANCIS CAN'T TAKE THEM ALL. WHERE ARE THEY  
6 GOING?

7

8 **SUP. KNABE, CHAIRMAN:** LITTLE COMPANY OF MARY.

9

10 **SUP. MOLINA:** I'VE BEEN AT DOWNEY.

11

12 **CAROL MEYER:** AND OTHER FACILITIES DIVERT TO OUR HOSPITALS, AS  
13 WELL.

14

15 **SUP. MOLINA:** LET ME JUST SAY THAT I KNOW THAT. BUT I THINK IT  
16 WOULD SEEM TO ME THAT IT WOULD BE WORTHWHILE FOR US TO KNOW  
17 WHAT IS ACTUAL DIVERSION? IS IT JUST THAT YOU'RE CLOSED AND  
18 EVERYBODY ENDS UP WHEREVER THEY END UP? AND WHAT IS GOING ON?  
19 THIS IS THE INFLOW OF PATIENTS AND WE NEED TO KNOW WHAT THOSE  
20 NUMBERS ARE. I AM ASKING AT L.A. COUNTY U.S.C. BECAUSE I DO  
21 FIND IT HARD TO UNDERSTAND HOW 664 PATIENTS IN THE MONTH OF  
22 SEPTEMBER BECAME 454 IN THE MONTH OF DECEMBER. NOW, IT COULD  
23 BE EFFICIENCIES, AND I LOVE THAT PART OF IT. BUT I'M TRYING TO  
24 UNDERSTAND. BECAUSE THE OTHER PART OF IT COULD BE NOT LETTING  
25 PEOPLE IN. AND THAT'S WHAT I'M CONCERNED ABOUT. SO IN ORDER



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1 FOR ME TO UNDERSTAND THAT OR APPRECIATE IT, THEY CALL YOU,  
2 THEY DON'T CALL ME. I THINK YOU COULD KEEP TRACK OF THE  
3 NUMBERS FOR US.

4

5 **CAROL MEYER:** I APPRECIATE THAT, SUPERVISOR, BUT THE DIVERSION  
6 AT THE TIME THAT THEY WERE AT 658 WAS NOT ANY LOWER THAN THE  
7 39 PERCENT THAT THEY WERE ON DIVERSION.

8

9 **SUP. MOLINA:** DUH, NO KIDDING. SO CONSEQUENTLY WHAT HAS  
10 HAPPENED? ARE YOU TRYING TO TELL ME THAT IN SEPTEMBER THERE  
11 WERE 200 AND SOME ODD PEOPLE THAT DIDN'T NEED HOSPITALIZATION  
12 AS COMPARED TO DECEMBER? THE TEST WILL BE IN JANUARY,  
13 FEBRUARY.

14

15 **CAROL MEYER:** IT PROBABLY WILL.

16

17 **SUP. MOLINA:** I UNDERSTAND. SO THAT'S WHY I'M TRYING TO  
18 UNDERSTAND THE NUMBERS. BUT AN IMPORTANT NUMBER TO UNDERSTAND,  
19 AND PARTICULARLY AT HARBOR, WHEN THE DIVERSION IS SO HIGH,  
20 WHERE ARE THESE PEOPLE GOING? I MEAN NO WONDER THE AMBULANCE  
21 COMPANY PEOPLE COME IN AND SAY THEY'RE A LITTLE FRUSTRATED  
22 THAT THEY HAVE TO DRIVE A PATIENT AROUND FOR A LONG TIME AND  
23 TRY AND FIGURE OUT HOW TO GET ACCESS TO A BED. I JUST THINK  
24 THAT AGAIN THESE BASE STATIONS SHOULD HAVE SOME ABILITY TO  
25 COUNT THEM. NOT THAT HARD TO TRACK. AGAIN, I'M SURE THERE'S A



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1 SIMPLE TRACKING SYSTEM IN SOME COMPUTER SOFTWARE PROGRAM THAT  
2 COSTS PROBABLY 19 BUCKS THAT YOU COULD PUT INTO YOUR PROGRAM  
3 AND FIGURE IT OUT.

4

5 **SUP. KNABE, CHAIRMAN:** YOU HAVE TO HAVE A CONSULTANT, AT 2  
6 MILLION TO INSTALL THAT.

7

8 **SUP. MOLINA:** YEAH. TO GET THE \$19 SOFTWARE PROGRAM.

9

10 **SUP. KNABE, CHAIR:** SUPERVISOR RIDLEY-THOMAS, YOU HAD SOME  
11 QUESTIONS.

12

13 **SUP. RIDLEY-THOMAS:** THANKS VERY MUCH, MR. CHAIRMAN. SUPERVISOR  
14 MOLINA SEEKS TO FURTHER EXPLORE THE QUESTION OF ACCESS. BUT  
15 UNDERNEATH THAT, AS NEAR AS I COULD TELL BY VIRTUE OF THE LINE  
16 OF QUESTIONS THAT WERE BEING POSED IS WHAT OCCURS TO ME THE  
17 ISSUE OF ACCOUNTABILITY. AND WHAT I MEAN BY THAT, QUITE  
18 SIMPLY, IS THE DATA DISCERNIBLE WITH RESPECT TO THE FULL RANGE  
19 OF ISSUES IN TERMS OF THE SAFETY NET? AND WHEN YOU TALK ABOUT  
20 DIVERSION, WHAT THAT REALLY MEANS IN SUCH A WAY THAT THOSE OF  
21 US WHO ARE HERE AND WHO WILL IN FACT BE HELD ACCOUNTABLE FOR  
22 THE QUALITY OF PATIENT CARE ULTIMATELY, CAN WE RELY ON -- CAN  
23 WE UNDERSTAND, PURSUANT TO THIS LINE OF QUESTIONING, THE  
24 REPORTS THAT YOUR OFFICES OR DEPARTMENTS ARE OBLIGED TO  
25 RESPOND? OBLIGED TO SUPPLY. IT DOES CONCERN ME, TO SOME



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1 EXTENT, WHEN YOU SAY IT'S REALLY NOT THAT SIMPLE. AND LET'S  
2 SIMPLY SAY THAT I'M PREPARED TO ACCEPT THAT, TO SOME EXTENT.  
3 BUT IT VITIATES THE VERY NOTION OF ACCOUNTABILITY IF WE CAN'T  
4 PROVIDE CREDIBLE, DISCERNIBLE, IF NOT SIMPLE, AT LEAST  
5 UNDERSTANDABLE WAYS TO INTERPRET HOW WE ARE DOING THAT REALLY  
6 GOES TO THE QUESTION OF ACCESS, ONE, BUT ACCOUNTABILITY, TWO.  
7 AND THAT'S ESSENTIALLY WHAT CONCERNS ME. AND SO WHILE I'M  
8 INCLINED TO BE A LISTENER IN TERMS OF WHAT YOU'RE STRUGGLING  
9 TO BALANCE, IT DOES SET OFF A BIT OF AN ALARM WHEN IT'S  
10 INDICATED THAT IT'S A LITTLE COMPLICATED TO REPORT OUT ON  
11 THESE VARIOUS DYNAMICS. PERHAPS, THROUGH THE CHAIR, YOU CAN  
12 RESPOND TO MY CONCERN. UNDERSCORE ACCOUNTABILITY, CAPITAL A.

13

14 **DR. JOHN SCHUNHOFF:** SUPERVISOR, WE CERTAINLY WILL TRY AND  
15 CONTINUE TO TRY TO MAKE THE DATA CLEAR AND CONSISTENT SO THAT  
16 IT'S CONSISTENT FROM ONE REPORT TO ANOTHER. AND WITHIN THIS  
17 PARTICULAR CONTEXT, WE WILL DO WHAT WE CAN TO GET INFORMATION  
18 FROM THE BASE STATIONS, THAT THEY EITHER HAVE OR COULD COLLECT  
19 SO WE CAN HAVE BETTER UNDERSTANDING OF WHAT IS HAPPENING  
20 WITHIN THE SYSTEM AS DESCRIBED WITHIN THE QUESTIONS THAT  
21 SUPERVISOR MOLINA HAS RAISED.

22

23 **SUP. RIDLEY-THOMAS:** I HEARD NO TRICK QUESTIONS OR ANYTHING  
24 THAT WAS, YOU KNOW. AND IT SEEMS TO ME THAT THE RESPONSES CAN  
25 -- CAN -- AND SECONDLY SHOULD BE RATHER STRAIGHTFORWARD WITH



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1 READILY AVAILABLE DATA. AND IF YOUR RESPONSE IS "WE'RE WORKING  
2 ON GETTING THESE THINGS CLARIFIED, WE ARE TRYING TO ASSEMBLE  
3 THE DATA IN SUCH A WAY THAT MAKES THE MOST SENSE," I'M  
4 PREPARED TO HEAR THAT. BUT I WOULD BE QUITE INTERESTED IN  
5 LEARNING AS TO WHAT THE TIME FRAMES ARE FOR THE DATA TO BE  
6 ORGANIZED IN THE PROPER WAY SO THAT ALL OF US ARE ESSENTIALLY  
7 ON THE SAME PAGE. NOW, YOU MAY SAY YOU'RE THERE ALREADY. IF  
8 YOU ARE, FINE. BUT THEN THERE ARE FIVE PEOPLE HERE WHO AWAIT  
9 BEING EDUCATED.

10

11 **CAROL MEYER:** SURE. LET ME JUST EXPLAIN A COUPLE OF THINGS.  
12 FIRST OF ALL, WE SHOULD BE ABLE TO PROVIDE YOU WITH THE DATA  
13 OF HOW MANY PARAMEDICS L.A.C.+U.S.C. THEMSELVES DIVERTED FROM  
14 THEIR HOSPITAL. HOWEVER, THERE ARE TWO OTHER COMPONENTS THAT  
15 WE WILL NOT BE ABLE TO TELL YOU. FOR EXAMPLE, SOME PARAMEDICS  
16 ARE ON WHAT'S CALLED "STANDING FIELD TREATMENT PROTOCOLS."  
17 WHEN THEY GO OUT TO A CHEST PAIN PATIENT, THEY HAVE A  
18 PROCEDURE THAT THEY FOLLOW IF THE PATIENT MEETS SPECIFIC  
19 CRITERIA. THEY TREAT THE PATIENT AND THEN THEY DETERMINE THE  
20 DESTINATION BY LOOKING AT THE READY NET SCREEN, WHICH IS WHAT  
21 TELLS DIVERSION. IF THEY SEE THAT U.S.C. IS ON DIVERSION, THEY  
22 THEN CALL THEIR NEXT HOSPITAL IN LINE, GLENDALE MEMORIAL, AND  
23 SAY "YOU'RE THE CLOSEST HOSPITAL NOT ON DIVERSION." U.S.C.  
24 DIDN'T HAVE THE FACTOR OF DIVERTING THE PATIENT. SO WHEN YOU  
25 SAY "ALL THE DIVERTED PATIENTS" I WILL NOT BE ABLE TO TELL YOU



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1 THOSE BECAUSE THOSE ARE MADE AT THE SCENE BY THE PARAMEDICS. I  
2 CAN TELL YOU THE ONES THAT U.S.C. DIVERTS THEMSELVES.

3

4 **SUP. RIDLEY-THOMAS:** BUT IS IT REDUCIBLE TO APPLES AND ORANGES?  
5 IS THAT ESSENTIALLY WHAT YOU'RE SAYING IN TERMS OF HOW THE  
6 DATA LINES UP AND THE MISSING COMPONENTS?

7

8 **CAROL MEYER:** WE DON'T HAVE DATA FOR THAT. THE PARAMEDIC MAKES  
9 THAT DECISION IN THE FIELD.

10

11 **SUP. RIDLEY-THOMAS:** SO THE QUESTION I WOULD ASK PURSUANT TO  
12 THAT IS, SHOULD THERE BE DATA? DOES THAT HELP IN TERMS OF US  
13 UNDERSTANDING THE INFRASTRUCTURE?

14

15 **CAROL MEYER:** THE ONLY WAY WE'RE GOING TO GET THAT IS IF WE  
16 HAVE A CENTRAL BASE STATION WHERE THERE IS ONE PLACE THAT ALL  
17 THE PARAMEDICS CALL. AND THAT IS IN OUR LONG-RANGE PLANNING.  
18 BUT THAT'S THE ONLY WAY WE'RE EVER GOING TO TRULY KNOW WHERE  
19 EVERY AMBULANCE IS.

20

21 **SUP. RIDLEY-THOMAS:** BUT THAT'S WHERE WE SHOULD BE.

22

23 **CAROL MEYER:** WE SHOULD GO TOWARDS THAT.

24



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1   **SUP. RIDLEY-THOMAS:** AND THAT IS A GOAL PURSUANT TO THE LONG-  
2   RANGE PLAN. AND HELP ME BY VIRTUE OF DEFINING WHAT LONG-RANGE  
3   PLANNING MEANS AND HOW WE WOULD HIT THAT TARGET?

4

5   **CAROL MEYER:** IT IS SOMEWHAT CONSTRAINED BY OUR COMMUNICATION  
6   SYSTEM. CURRENTLY THE COMMUNICATION SYSTEM THAT ALL THE FIRE  
7   DEPARTMENTS AND ALL THE AMBULANCE COMPANIES UTILIZE IS BY LINE  
8   OF SIGHT. AND SO THAT'S WHY WE HAVE 20 BASE STATIONS, 20  
9   HOSPITALS THAT ANSWER THE PARAMEDIC CALLS, BECAUSE WE CAN'T GO  
10   FAR ENOUGH TO GET THE CALLS TO ONE SITE. THE L.A.-R.I.C.S.,  
11   THE INTEROPERABLE COMMUNICATION PLAN THAT IS JOINTLY BEING  
12   DONE BETWEEN L.A. CITY, L.A. COUNTY, SHERIFF, LAW, FIRE AND  
13   HEALTH, WHICH HEALTH IS ON THE STEERING COMMITTEE OF, IS ABOUT  
14   A FOUR TO FIVE-YEAR PLAN OF IMPLEMENTATION. ONCE WE HAVE THE  
15   INTEROPERABLE COMMUNICATION SYSTEM IN PLACE, WE COULD MOVE TO  
16   A CENTRAL BASE STATION WHERE ALL OF THE PARAMEDIC CALLS COME  
17   INTO ONE CENTRAL BASE STATION AND YOU CAN HAVE A CLEARINGHOUSE  
18   AND KNOW WHICH HOSPITAL RECEIVED THE LAST PATIENT SO YOU CAN  
19   GO TO THE NEXT HOSPITAL THE NEXT TIME. BUT RIGHT NOW, LIKE I  
20   SAID, U.S.C. HAS AN ASSIGNED GROUP OF PARAMEDIC UNITS. WHEN  
21   THEY CALL U.S.C., U.S.C. KNOWS WHEN THEY'VE DIVERTED. BUT IF  
22   GLENDALE MEMORIAL HAS AN ASSIGNED GROUP OF PARAMEDICS AND THEY  
23   CALL GLENDALE AND THEY SAY "OUR CLOSEST HOSPITAL IS U.S.C. AND  
24   U.S.C. IS ON DIVERSION," THEN GLENDALE WILL SAY, "THEN GO TO



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1 THE NEXT PLACE." U.S.C. WAS NEVER IN THE LOOP ON THAT, SO THEY  
2 WOULDN'T KNOW THAT THEY WERE DIVERTED IN THAT CASE.

3

4 **SUP. RIDLEY-THOMAS:** WELL, I THINK MY QUESTIONS WERE MORE  
5 SYSTEMIC IN NATURE AND NOT SPECIFIC TO A PARTICULAR PROVIDER  
6 AND/OR HOSPITAL, I THINK. IT'S ILLUSTRATIVE OF THE LARGER SET  
7 OF ISSUES AND/OR CHALLENGES. BECAUSE FOR ME THE QUESTION IS  
8 THE HEALTH OF THE SAFETY NET ITSELF AND HOW IT WORKS, WHERE WE  
9 ARE. ARE WE 50 PERCENT AT WHERE WE NEED TO BE IN TERMS OF A  
10 RATIONAL WAY OF OPERATING THESE SYSTEMS? WHERE ARE WE IN TERMS  
11 OF THE TECHNOLOGY LAG, AS IT WERE? AND WHAT IMPLICATIONS AGAIN  
12 DO THOSE THINGS HAVE FOR, ONE, ACCESS, WITHOUT EVEN SPEAKING  
13 TO THE QUALITY OF CARE YET, WE'RE JUST ESSENTIALLY TALKING  
14 ABOUT ACCESS. AND ULTIMATELY ACCOUNTABILITY AS IT RELATES TO  
15 HOW WE DEFEND WHAT WE DO AND IMPROVE IT ONCE WE LEARN THAT  
16 THERE ARE AREAS IN WHICH IMPROVEMENT CAN BE REALIZED. AND SO  
17 THIS IS A LARGER QUESTION, IT WOULD SEEM TO ME, AS TO WHAT  
18 DIFFERENCES CAN BE WROUGHT SOONER RATHER THAN LATER. AND  
19 PERHAPS, MR. FUJIOKA, YOUR ATTENTION IS WARRANTED IN TERMS OF  
20 WHAT THE LONG-RANGE PLAN LOOKS LIKE AND IF THE BOARD, MR.  
21 CHAIRMAN, IS DUE SOME UPDATE AS TO THE PROGRESS THAT IS BEING  
22 MADE. I DON'T KNOW THAT WE'VE GOTTEN RECENT PROGRESS REPORTS.  
23 I KNOW THE LANGUAGE OF LONG-RANGE PLANNING AND I KNOW HOW  
24 THINGS CHANGE. SO IT WOULD SEEM TO ME THAT THESE QUESTIONS  
25 HAVE GIVEN BIRTH TO A NUMBER OF NEW QUESTIONS. AND I WOULD



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1 SIMPLY ASK TO BE, IN AN APPROPRIATE WAY, NOT SINGULARLY  
2 UPDATED, BUT, MR. CHAIRMAN, WITH YOUR PERMISSION, IT WOULD  
3 SEEM TO ME THAT THE BOARD IS DUE BETTER INFORMATION WITH  
4 RESPECT TO THE LONG-RANGE PLAN TO WHICH STAFF HAS MADE  
5 REFERENCE.

6

7 **SUP. KNABE, CHAIRMAN:** YEAH, I THINK IT'S CLEAR THAT OBVIOUSLY  
8 THERE'S SOME INFORMATION THAT RELATES TO THE DIVERSION THAT  
9 THE BOARD MEMBERS ARE ASKING FOR THAT WOULD BE APPROPRIATE. WE  
10 HAVE PERIODIC UPDATES FROM THE DEPARTMENT NOT ONLY AS IT  
11 RELATES TO THE NEW L.A. COUNTY MEDICAL CENTER, BUT TO THE  
12 DEPARTMENT IN GENERAL. AND I THINK THAT THE DIVERSION ISSUE  
13 SHOULD BE A MAJOR PART OF THAT CONVERSATION, PARTICULARLY  
14 UPDATES AND FIGURE OUT A WAY TO GET THE NUMBERS SO THAT WE  
15 LEAST HAVE AN IDEA OF WHAT'S GOING ON. BECAUSE NOT ONLY AS IT  
16 AFFECTS YOUR OWN HOSPITALS BUT THE REGIONAL NATURE,  
17 PARTICULARLY AS IT RELATES TO THE PRIVATES, THAT WE GET CALLS  
18 ON IN ADDITION TO GETTING CALLS ON HARBOR, I'VE GOT LITTLE  
19 COMPANY OF MARY, AND TORRANCE MEMORIAL AND EVERYONE ELSE THAT  
20 IS, DOWNEY, THAT IS IMPACTED BY WHATEVER DIVERSION RATES. BUT  
21 I THINK IT IS GOING TO BE A LITTLE BIT MORE COMPLICATED, BUT I  
22 THINK WE CAN DO IT. BECAUSE ALL I CAN REMEMBER, I WAS AT LONG  
23 BEACH MEMORIAL ON A FRIDAY AFTERNOON TOURING THEIR E.R., AND  
24 THEY WENT ON DIVERSION AT TWO O'CLOCK IN THE AFTERNOON. THIS  
25 LITTLE BELL GOES OFF, AND THEY SAID THAT WAS A HIT AND THAT



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1 PARAMEDICS KNEW. NO ONE AT LONG BEACH MEMORIAL PICKED UP A  
2 PHONE AND TALKED TO PARAMEDICS, THEY JUST KNEW THEY WERE ON  
3 DIVERSION AND, BOOM, ON TO THE NEXT WHATEVER COMPUTER SCREEN  
4 THEY HAD WITHIN THE CONFINES OF THAT. MIKE AND THEN ZEV. MIKE,  
5 YOU WANT TO HIT YOUR MICROPHONE, PLEASE.

6

7 **SUP. ANTONOVICH:** ARE YOU PLANNING ON CONTINUING THE TRACKING  
8 OF THE CENSUS IN THOSE CASES OF THE UNDERPERFORMING AREAS?

9

10 **DR. JOHN SCHUNHOFF:** YES, SUPERVISOR. AND WE'RE NOT ONLY  
11 TRACKING THE CENSUS IN THE UNDERPERFORMING AREAS, IF YOU MEAN  
12 THE WARDS AT THE L.A. COUNTY U.S.C. MED CENTER THAT ARE NOT  
13 FULL, BUT ALSO LOOKING AT OPPORTUNITIES TO FILL THOSE BEDS, IN  
14 SOME CASES THROUGH CONTRACTS AND IN SOME CASES THROUGH  
15 ACCEPTING MORE TRANSFERS FROM OTHER PLACES.

16

17 **SUP. ANTONOVICH:** AND YOUR I.C.U., PSYCHIATRY, PEDIATRICS AND  
18 ALL, THEY'RE ALL FILLED, FULLY STAFFED TO MEET THE ANTICIPATED  
19 CENSUS LEVELS?

20

21 **DR. JOHN SCHUNHOFF:** AS MS. MEYER INDICATED, THEY ARE STAFFED  
22 RIGHT NOW FOR THE PATIENTS, OF THE VOLUME THAT WE HAVE IN  
23 THEM, BUT THEY WILL BE STAFFED UP TO MEET THE INCREASED VOLUME  
24 ONCE WE IDENTIFY ADDITIONAL PATIENTS.

25



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1    **SUP. ANTONOVICH:** DO YOU HAVE PLANS TO EITHER INCREASE THE  
2    CENSUS OR REDUCE UNNECESSARY STAFFING IF ADMISSIONS DON  
3    INCREASE TO THE BUDGETED LEVELS?

4

5    **DR. JOHN SCHUNHOFF:** SUPERVISOR, IT'S MY UNDERSTANDING WE'RE  
6    STAFFING ON A NURSING BASIS TO THE BEDS THAT WE HAVE FILLED AS  
7    THAT CAN BEST BE DONE ON A DAY-TO-DAY BASIS. AND SO I DON'T  
8    BELIEVE WE HAVE A LOT OF EXCESS NURSING STAFFING AT THIS  
9    POINT. SOMETIMES BECAUSE YOU HAVE RATIOS, IF YOU HAVE A FEW  
10   PATIENTS, YOU COULD TAKE A FEW MORE PATIENTS WITH THE SAME  
11   NUMBER OF NURSES. BUT OTHER THAN THAT, WE'RE TRYING TO  
12   MAINTAIN THAT AS CLOSE TO THE RATIO AS POSSIBLE.

13

14   **SUP. ANTONOVICH:** COULD YOU INCLUDE IN THE MARCH REPORT THE  
15   ANALYSIS OF INPATIENT SPECIALTY SERVICES AND THE ACTIONS THAT  
16   YOU WOULD BE TAKING TO ADDRESS ANY CENSUS OR STAFFING ISSUES  
17   THAT YOU'D BE IDENTIFYING?

18

19   **DR. JOHN SCHUNHOFF:** CERTAINLY.

20

21   **SUP. ANTONOVICH:** GIVEN THE LOW CENSUS THROUGHOUT MUCH OF THE  
22   HOSPITAL, ARE THE RESIDENTS IN THOSE AREAS OBTAINING THE  
23   NECESSARY TRAINING EXPERIENCE AS REQUIRED BY THE A.C.G.M.E.?  
24   AND WHAT ARE YOU DOING TO EVALUATE THE IMPACT ON THE RESIDENT  
25   SPECIALTY TRAINING PROGRAMS FOR BOTH L.A.C.+U.S.C., RESIDENTS



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1 AND THOSE ROTATING FROM THE OTHER PROGRAMS WITH REGARD TO THE  
2 INPATIENT TRAINING EXPERIENCE?

3

4 **DR. JOHN SCHUNHOFF:** SUPERVISOR, THERE WERE A NUMBER OF  
5 DISCUSSIONS WITH DIFFERENT OF THE FACULTY AND SPECIALTIES  
6 RELATIVE TO TRAINING PRIOR TO MOVING INTO THE NEW FACILITY.  
7 AND I THINK THAT'S SOMETHING THAT WE'D LIKE TO ASK THE CHIEF  
8 MEDICAL OFFICER AT THE FACILITY TO REPORT BACK ON AT A  
9 SUBSEQUENT TIME.

10

11 **SUP. ANTONOVICH:** YOU COULD INCLUDE THAT IN THE MARCH REPORT?

12

13 **DR. JOHN SCHUNHOFF:** RIGHT.

14

15 **SUP. ANTONOVICH:** AND THEN I WANT TO THANK YOU FOR THE RESPONSE  
16 RELATIVE TO THE AIR CONDITIONING SYSTEM. HOWEVER, AS A POINT  
17 OF CLARIFICATION, DURING MY RECENT VISIT TO L.A.C.+U.S.C.,  
18 STAFF INDICATED THAT THE PROBLEM WASN'T JUST INTERMITTENT  
19 TEMPERATURE FLUCTUATIONS, BUT SEEMED TO BE A MORE GENERALIZED  
20 PROBLEM WITH THE AIR FLOW. SO IF YOU CAN FOLLOW-UP ON THAT.  
21 THANK YOU.

22

23 **SUP. KNABE, CHAIRMAN:** ZEV?

24



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1    **SUP. YAROSLAVSKY:** I JUST HAD A QUESTION ON DIVERSION. ALL THE  
2    HOSPITALS GO ON DIVERSION THROUGHOUT THE COUNTY, PRIVATE AS  
3    WELL AS THE COUNTY HOSPITALS. WHEN A HOSPITAL GOES ON  
4    DIVERSION IN THIS AREA, IN THE AREA THAT IS SERVED BY COUNTY  
5    U.S.C., THAT HAS AN IMPACT ON COUNTY U.S.C., DOES IT NOT?

6

7    **CAROL MEYER:** IT HAS AN IMPACT ON WHAT?

8

9    **SUP. YAROSLAVSKY:** ON COUNTY- U.S.C. WHEN A HOSPITAL IN THE  
10    AREA, NOT COUNTY-U.S.C., GOES ON DIVERSION, MEANING IT DOESN'T  
11    --

12

13    **CAROL MEYER:** IT AFFECTS U.S.C., AS WELL.

14

15    **SUP. YAROSLAVSKY:** IT STANDS TO REASON. THEY END UP TAKING A  
16    HIGHER LOAD. I'M JUST PICKING A HOSPITAL. IF WHITE MEMORIAL IS  
17    ON DIVERSION, IT'S REASONABLY CLOSE TO U.S.C., THEN THE  
18    DIVERSION MAY BE -- THE PATIENTS MAY BE DIVERTED TO COUNTY  
19    U.S.C., CORRECT?

20

21    **CAROL MEYER:** YES. GOES BOTH WAYS.

22

23    **SUP. YAROSLAVSKY:** IT GOES BOTH WAYS. IT'S NOT JUST A COUNTY  
24    ISSUE.

25



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1     **CAROL MEYER:** ABSOLUTELY.

2

3     **SUP. YAROSLAVSKY:** IT'S A SYSTEM ISSUE.

4

5     **CAROL MEYER:** YES.

6

7     **SUP. YAROSLAVSKY:** I JUST WONDERED WHERE THE HEARINGS ARE ON  
8     THE PRIVATE HOSPITALS. THEY SEEM TO CLOSE WITH IMPUNITY AND  
9     THEY AREN'T HELD TO THE SAME STANDARD, UNDER THE LAW THEY  
10    AREN'T HELD TO THE SAME STANDARD THAT WE ARE?

11

12    **CAROL MEYER:** E.M.T.A.L.A. IS THE LAW THAT GOVERNS EVERYBODY  
13    FROM A FEDERAL PERSPECTIVE. AND ONE OF THE GOOD THINGS IS IS  
14    THAT WE HAVE A FLEXIBLE E.M.S. SYSTEM SO NOBODY IS STUCK OUT  
15    THERE. THERE'S A MECHANISM BY WHICH EVERYBODY GETS TO A  
16    HOSPITAL. SO THE AMBULANCES, IF THEY CAN'T GO TO ONE HOSPITAL  
17    BECAUSE THEY'RE ON REQUESTED DIVERSION, THEY GO TO THE NEXT  
18    ONE. IF EVERYBODY'S ON DIVERSION, THEY GO TO THE FIRST  
19    HOSPITAL NO MATTER WHAT. THAT'S THE RULE. SO NO ONE GETS STUCK  
20    OUT THERE WHERE THEY DON'T HAVE A PLACE TO GO. THERE ARE RULES  
21    TO FOLLOW. IF THIS DOESN'T HAPPEN, THIS HAPPENS AND THIS  
22    HAPPENS.

23

24    **SUP. YAROSLAVSKY:** OKAY, THANK YOU.

25



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1   **SUP. MOLINA:** NOW I HAVE TO ASK A COUPLE. ON THAT POINT, CAROL,  
2   I UNDERSTAND THAT. BUT IF WE DON'T KNOW, AND SEVEN OUT OF TEN  
3   EMERGENCY AMBULANCES ARE GOING SOMEWHERE ELSE OR COMING BACK  
4   IN BUT WE DON'T KNOW, THAT'S THE ISSUE. AND I THINK WE DO NEED  
5   TO KNOW. AND I DON'T THINK IT'S THAT HARD TO GATHER THAT  
6   INFORMATION. SO YOU'RE GOING TO MAKE AN EFFORT TO TRY AND DO  
7   THAT, CORRECT?

8

9   **CAROL MEYER:** YES. WE WILL GATHER HOW MANY AMBULANCES U.S.C.  
10  ACTUALLY DIVERTS THEMSELVES.

11

12  **SUP. MOLINA:** I DON'T THINK IT WOULD HURT TO GET IT AT HARBOR,  
13  EITHER. WHEN SEVEN OUT OF TEN. I MEAN IT'S JUST A MATTER OF  
14  TRACKING IT. NOW, GRANTED, THERE'S GOING TO BE SOME SLIPPAGE  
15  THERE. THE WAY WE FIGURED IT OUT IS WE DID THE AVERAGE OF WHAT  
16  IT WAS AND WE FIGURED OUT THAT YOU'RE DIVERTING 71 PATIENTS AT  
17  L.A. COUNTY U.S.C. A DAY. NOT A REAL NUMBER. BUT WE TOOK THE  
18  ROUGH AND DIVIDED IT UP USING KEY HOURS AND CERTAIN THINGS AND  
19  WE CREATED AN ESTIMATE. BUT I THINK WE NEED TO KNOW. SO  
20  INSTEAD OF PLAYING WITH THOSE NUMBERS, I THINK IT WOULD BE  
21  BETTER TO TRY AND FIND AT THIS BASE STATION. BECAUSE THE ISSUE  
22  CONSTANTLY IS THAT WE FIND OUT AT THE TIME OF CRISIS. I'D  
23  RATHER START TRYING TO UNDERSTAND THIS A LITTLE BIT BETTER.  
24  I'M TRYING TO FIND OUT ABOUT L.A. COUNTY U.S.C. IN THIS ENTIRE  
25  REGION, AS TO WHETHER ACCESS IS BEING DENIED OR NOT. THAT'S



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1 WHAT I'M TRYING TO FIGURE OUT. BUT WITH HARBOR, WHICH HAS BEEN  
2 A NUMBER, WHICH HAS BEEN AN ISSUE EVER SINCE KING CLOSED. WE  
3 NEED TO KNOW TO WHAT EXTENT WE ARE OVER OR UNDER CAPACITY  
4 WITHIN OUR SYSTEM. AND OUR SYSTEM ISN'T EXCLUSIVELY OURS BUT  
5 OUR ENTIRE REGION. WE NEED TO ADDRESS THOSE ISSUES. SO I THINK  
6 IT'S INCUMBENT UPON US TO KNOW WHAT THOSE NUMBERS ARE. NOT  
7 JUST FOR L.A. COUNTY+U.S.C. AND THEN, LIKE I SAID, SOME OF  
8 THEM COME BACK IN, SOME OF THEM GET ADDRESSED SOMEHOW. BUT WE  
9 DO NEED TO KNOW. SECOND OF ALL, AT L.A. COUNTY+ U.S.C., WE  
10 METICULOUSLY WENT THROUGH A WHOLE SERIES OF CREATING OUR  
11 SPECIALTY BEDS, WHICH ARE ESSENTIAL. OUR BURN UNIT IS ONE OF  
12 THE BEST. BUT WHEN WE SEE SUCH LOW NUMBERS IN OB-GYN, IN  
13 PEDIATRICS. AND I SAY LOW, I DON'T KNOW WHY IT'S LOW. BUT I  
14 THINK WE NEED TO START FIGURING OUT. BECAUSE IF IN FACT WE  
15 NEED TO TRANSITION THOSE BEDS TO MED-SURG, LET'S SAY, I MEAN,  
16 WHAT'S THE GIVE THAT WE COULD HAVE? I THINK WE HAVE THE  
17 CAPABILITY OF DOING THAT, BUT I DON'T KNOW. SO COULD YOU START  
18 GIVING ME SOME IDEA OR START LOOKING IN THE NEXT REPORT ABOUT  
19 HOW YOU'RE GOING TO BE REVIEWING THOSE SPECIALTY BEDS, SINCE  
20 THOSE RIGHT NOW ARE THE ONES THAT ARE SITTING THERE WITHOUT  
21 PATIENTS IN THEM? AND I TAKE IT THAT IF THE MED-SURG BEDS ARE  
22 PACKED, WHICH THEY ALMOST ARE AT THIS POINT IN TIME.

23

24 **CAROL MEYER:** YES, THEY ARE.

25



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1   **SUP. MOLINA:** THEN EVEN THOUGH WE HAVE A PERFECTLY GOOD, I  
2   CAN'T SAY A BURN UNIT, BUT AN OB-GYN BED OR WE HAVE SOME OTHER  
3   BED THAT WOULD BE AVAILABLE, I DON'T KNOW ALL THE SPECIALTIES,  
4   BUT AGAIN WE COULD PROBABLY, OTHER THAN JAIL, BUT WE COULD  
5   PROBABLY PUT SOME MED-SURG PATIENTS IN THOSE. BUT I DON'T KNOW  
6   WHAT THE FLEXIBILITY IS. SO IT WOULD BE GOOD TO KNOW.

7

8   **CAROL MEYER:** THERE ARE CERTAIN REGULATIONS. AND WE CAN LOOK  
9   INTO THE REGULATIONS. I THINK THAT THE FLU SEASON IS COMING  
10  UPON US. SO I THINK WE NEED TO GIVE US A FEW MORE MONTHS TO  
11  SEE WHAT THAT DOES. BUT I DO THINK THAT WE SERIOUSLY HAVE TO  
12  LOOK AT WHETHER SOME OF THESE UNITS SHOULD BE CONVERTED TO  
13  SOMETHING ELSE IF IN FACT THEY'RE NOT GOING TO BE UTILIZED FOR  
14  WHAT THEY WERE DESIGNED FOR.

15

16  **SUP. MOLINA:** EXACTLY. ALL RIGHT.

17

18  **SUP. KNABE, CHAIRMAN:** ADD THAT INFORMATION THEN TO THE REPORT  
19  IN MARCH, ON BOTH DIVERSION AS WELL AS THE OTHERS. OKAY.  
20  GENEVIEVE, YOU SIGNED UP TO SPEAK ON THIS ISSUE. THANK YOU  
21  BOTH.

22

23  **DR. GENEVIEVE CLAVREUL:** GOOD MORNING AGAIN, BOARD OF  
24  SUPERVISORS. DR. GENEVIEVE CLAVREUL. I WAS KIND OF SURPRISED  
25  NOT TO SEE A FULL COPY OF THE REPORT. WHEN I ASKED, I JUST GOT



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1 TWO PAGES WHICH SAY ABSOLUTELY NOTHING. ON FRIDAY, I  
2 DOWNLOADED THE REPORT IN MY HOME FROM MY COMPUTER. AND THAT  
3 WAS A SEVEN-PAGE REPORT. I DON'T KNOW WHICH REPORT YOU HAVE.  
4 BUT THAT REPORT SHOWS AN INCREASE OF PEOPLE LEAVING THE  
5 HOSPITAL WITHOUT BEING SEEN, AN INCREASE OF THE AMOUNT OF  
6 WAITING TIME IN THE E.R. I'M GLAD TO SEE THE QUESTIONS YOU  
7 WERE ASKING ABOUT DIVERTING, BECAUSE ACTUALLY THERE IS A NEW  
8 MOVEMENT IN EMERGENCY MEDICINE TO NOT DO ANY DIVERSION. TO  
9 FORCE THE HOSPITALS NOT TO DO DIVERSION. I'D BE GLAD TO GIVE  
10 YOU THE DOCUMENTATION. AND THE RESULTS ARE QUITE IMPRESSIVE.  
11 NOT CAUSING ANY PROBLEM OR TO THE PATIENT, AU CONTRAIRE. SO I  
12 THINK MAYBE THAT'S A THING YOU SHOULD BE LOOKING AT. WHEN YOU  
13 WANT TO ACCESS DIVERSION, IT IS A VERY COMPLEX SYSTEM. IT  
14 DEPENDS, YOU KNOW, ON THE E.M.T., IT DEPENDS ON THE AMBULANCE  
15 COMPANY. HAVING BEEN DIRECTOR OF NURSES, I KNOW HOW THOSE  
16 GAMES WORK, ESPECIALLY LIKE AROUND CHRISTMASTIME, YOU KNOW,  
17 HOW MANY GIFT FROM THE INSURANCE COMPANIES GO TO THE HOSPITAL  
18 AND VICE VERSA, WHICH MANY TIMES INFLUENCE WHERE THE PATIENTS  
19 ARE TAKEN. AND I THINK THAT'S ONE THING YOU NEED TO LOOK AT. I  
20 THINK THE CALLS SHOULD BE AUDITED AND YOU SHOULD FIND EASILY  
21 WHEN PEOPLE ARE DIVERTED, WHY ARE THEY DIVERTED AND SO ON AND  
22 WHAT'S BEHIND IT. ALSO, I WENT TO VISIT U.S.C., AND I WAS  
23 QUITE IMPRESSED. EVERYBODY I TALKED TO WAS VERY EXCITED ABOUT  
24 THE NEW BUILDING, WERE ARE VERY COMMITTED TO MAKE A  
25 DIFFERENCE. AND I THINK IT'S TIME TO RELEASE, SHOW SUPPORT TO



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1 THE STAFF AT U.S.C. I THINK WE ARE AT A TIME WHERE WE NEED A  
2 FULL-TIME DIRECTOR OF HEALTH SERVICES. WE HAVE AN INTERIM  
3 DIRECTOR WHO IS NOT THE BEST WE SHOULD HAVE FOR A COUNTY OF  
4 THIS SIZE. SO I WOULD LIKE TO KNOW MAYBE YOU SHOULD HAVE A  
5 REPORT WHERE WE ARE IN SELECTING A NEW DIRECTOR OF HEALTH  
6 SERVICES. AND MAYBE WE COULD START 2009 BY DOING THE RIGHT  
7 THING AND GET A NEW ONE. THANK YOU SO MUCH FOR YOUR ATTENTION.

8

9 **SUP. KNABE, CHAIRMAN:** THANK YOU. IS THIS JUST RECEIVE AND  
10 FILE?

11

12 **SUP. MOLINA:** IT IS A RECEIVE AND FILE.

13

14 **SUP. KNABE, CHAIRMAN:** OKAY. SO ORDERED.

15

16 **SUP. MOLINA:** I WAS GOING TO ASK A QUESTION, BUT I CAN'T EVEN  
17 REMEMBER WHAT IT IS. ON THE CENSUS.

18

19 **SUP. KNABE, CHAIRMAN:** ALL RIGHT, WHEN IT COMES BACK, ALL  
20 RIGHT. OKAY, WE'RE GOING TO RECEIVE AND FILE THAT. THANK YOU.  
21 NOW WE'LL GO TO OUR 11:30 SET ITEM ON OUR GANGS AND VIOLENCE  
22 REDUCTION STRATEGY. I'LL ASK STAFF TO COME FORWARD AND THE  
23 PRESENTATION FIRST, PLEASE. HONORED WITH THE SHERIFF'S  
24 PRESENCE. WELCOME, SHERIFF. HAPPY NEW YEAR.

25



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1 **DOYLE CAMPBELL:** GOOD MORNING AND THANK YOU, MR. CHAIRMAN.  
2 DOYLE CAMPBELL FROM THE C.E.O.'S OFFICE. FIRST I'D LIKE TO  
3 BEGIN BY THANKING EACH OF YOU AND YOUR STAFFS AND FOR YOUR  
4 ATTENTION AND FOR YOUR ASSISTANCE IN CRAFTING THIS INITIATIVE.  
5 IT'S BEEN A LONG AND ARDUOUS PROCESS. HOWEVER, WE BELIEVE THAT  
6 THE STRATEGIES THAT WE WILL PRESENT TODAY WILL BE THE FIRST  
7 STEPS IN A BALANCED APPROACH TO COMBATING GANG VIOLENCE  
8 COUNTYWIDE AND TO STREAMLINING DUPLICATIVE PROGRAMS THAT WE  
9 HAVE. THE INITIATIVE WILL FIRST BEGIN AS A PILOT PROGRAM IN  
10 THE PACOIMA AND THE FLORENCE-FIRESTONE AREAS. THESE STRATEGIES  
11 WILL BE COMPLIMENTED BY COMMUNITY-SPECIFIC SUPPRESSION  
12 INITIATIVES AS WELL. WE WILL FOCUS PART OF OUR EFFORTS ON THE  
13 INDIVIDUALS, A LARGE PART OF OUR EFFORTS ON THE INDIVIDUALS  
14 UNDER THE SUPERVISION OF THE PROBATION DEPARTMENT IN THE HOPES  
15 OF REDUCING RECIDIVISM. IN DOING SO, WE WILL WORK WITH THE  
16 PROBATIONERS AS WELL AS THEIR AT-RISK SIBLINGS AND THE  
17 CAREGIVERS. WE WILL ALSO DEVELOP STRATEGIES THAT SEEK TO  
18 PREVENT YOUTH FROM COMING INTO CONTACT WITH BOTH GANGS AND  
19 WITH THE CRIMINAL JUSTICE SYSTEM AND THE JUVENILE JUSTICE  
20 SYSTEM. TO ACCOMPLISH THIS, WE WILL BE COLLABORATING WITH NON-  
21 COUNTY PARTNERS TO ADDRESS RISK FACTORS THAT ARE ASSOCIATED  
22 WITH GANG VIOLENCE AND DELINQUENCY. BOTH DEMONSTRATION SITES  
23 HAVE BEEN CHOSEN BECAUSE OF THEIR DEMOGRAPHIC PROFILES AND THE  
24 IMPACT THAT GANGS HAVE HAD ON EACH OF THESE COMMUNITIES. EACH  
25 DEMONSTRATION SITE IS ALSO ADJACENT TO A GANG INITIATIVE BEING



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1 DEVELOPED BY THE CITY OF LOS ANGELES WHICH WILL REQUIRE  
2 EXTENSIVE COLLABORATION. THE TWO DEMONSTRATION SITES IN THE  
3 ADJACENT AREAS HAVE ALSO BEEN THE SUBJECT OF EXISTING  
4 ASSESSMENTS, WHICH WE WILL BE ABLE TO UTILIZE IN DEVELOPING  
5 COMMUNITY, STRATEGIC, AND SPECIFIC STRATEGIES. WE KNOW THAT  
6 THERE ARE AREAS, OTHER AREAS IN THE COUNTY THAT ARE IMPACTED  
7 BY GANG VIOLENCE. WHILE NONE OF OUR EFFORTS IN THE  
8 DEMONSTRATION SITES WILL DETRACT FROM CURRENT EFFORTS, WE  
9 BELIEVE THAT IT IS WISE TO CONCENTRATE ON OUR INITIAL  
10 DEMONSTRATION SITES IN ORDER TO PROPERLY DEVELOP AND MONITOR  
11 OUR EFFORTS. ONCE THE PILOT IS IN PLACE AND OUR STRATEGIES ARE  
12 PROVING SUCCESSFUL, OUR GOAL WILL BE TO EXPAND AND TO  
13 REPLICATE OUR EFFORTS INTO HIGH RISK AREAS THROUGHOUT THE  
14 COUNTY. IN ORDER TO BEGIN THE PROCESS OF REALLY UNDERSTANDING  
15 OUR EXPENDITURES UTILIZED IN COMBATING GANGS, THE C.E.O. IS  
16 ALSO REQUESTING YOUR BOARD'S APPROVAL TO COMPILE AN EXHAUSTIVE  
17 LIST OF ALL COUNTY GANG PREVENTION, INTERVENTION, AND  
18 SUPPRESSION EXPENDITURES. THIS WILL BE ACCOMPLISHED WITH THE  
19 ASSISTANCE OF THE AUDITOR-CONTROLLER. THIS LIST WILL ALLOW US  
20 TO IMPROVE OUR UNDERSTANDING IN THREE SPECIFIC AREAS: HOW AND  
21 WHERE RESOURCES ARE BEING DEPLOYED, WHERE ADDITIONAL  
22 COLLABORATION WOULD BE BENEFICIAL, AND WILL ALLOW US TO BEGIN  
23 THE PROCESS OF EVALUATING PROGRAMS THAT ARE CURRENTLY BEING  
24 FUNDED. IN ORDER TO PROPERLY ANALYZE AND UNDERSTAND THE  
25 EXPENDITURES AND THE PROGRAMS, WE ARE REQUESTING THAT YOUR



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1 BOARD CREATE A COMMITTEE THAT WILL HAVE OVERSIGHT OF THE  
2 PROCESS. THIS COMMITTEE WILL BE CHAIRED BY THE C.E.O. AND  
3 CHARGED WITH LEADING THE COUNTY'S EFFORTS TO ADDRESS GANG  
4 VIOLENCE AND DELINQUENCY. THIS IS ONLY THE BEGINNING OF OUR  
5 EFFORT. ADDITIONAL RESEARCH AND ANALYSIS WILL BE UNDERTAKEN TO  
6 ENSURE THAT WE DEVELOP A SET OF STRATEGIES THAT ARE  
7 COMPREHENSIVE AND SYSTEMIC. WE WILL RETURN TO YOUR BOARD IN  
8 SIX MONTHS WITH A DETAILED PLAN FOR BOTH DEMONSTRATION AREAS.  
9 AGAIN, I'D LIKE TO THANK EACH OF YOU FOR YOUR PERSONAL  
10 INVOLVEMENT AND INTEREST. YOU'VE EXPRESSED YOUR DESIRE TO SEE  
11 A COMPREHENSIVE EFFORT UNDERTAKEN AND WE APPRECIATE YOUR  
12 LEADERSHIP IN THIS ISSUE. WE ARE ALSO HAPPY TO HAVE SHERIFF  
13 BACA HERE THIS MORNING TO SPEAK ON THIS INITIATIVE. HIS STAFF  
14 AND HIS EFFORTS IN THIS HAVE BEEN AN INTEGRAL PART OF OUR  
15 EFFORTS THROUGHOUT THIS DEVELOPMENT. SHERIFF BACA?

16

17 **SHERIFF LEE BACA:** OKAY, WELL, THANK YOU AND GOOD MORNING. I AM  
18 VERY PLEASED THAT WE ARE HERE BEFORE YOU TODAY. AN EXTENSIVE  
19 AMOUNT OF WORK HAS BEEN DONE NOT ONLY BY MY DEPARTMENT BUT BY  
20 THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES ALONG WITH THE  
21 PROBATION DEPARTMENT. OUR C.E.O. HAS BEEN CHAIRING A COMMITTEE  
22 WHICH I'M A PART OF AND CHIEF BRATTON IS ALSO A PART OF, AND I  
23 WANT TO WELCOME CHARLIE BECK, THE ASSISTANT CHIEF WHO IS  
24 REPRESENTING THIS PROJECT WITHIN THE CITY OF LOS ANGELES.  
25 OBVIOUSLY, AND THERE'S PEOPLE IN THE AUDIENCE HERE, GEORGE



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1 ALEPE, DR. FROM U.C.L.A., WHO HAS BEEN INTEGRAL IN  
2 ESTABLISHING PROTOCOLS FOR EVALUATING WHATEVER THIS PROGRAM  
3 WILL BRING. ACCOUNTABILITY IS ONE OF THE KEY WORDS OF THE  
4 THREE THINGS MENTIONED BY MR. CAMPBELL. I BELIEVE THAT SURVEYS  
5 AND DATA THAT WILL BE AVAILABLE THROUGH THE CONCENTRATED  
6 EFFORT THAT WE'RE PROPOSING HERE WILL GIVE YOUR BOARD, MR.  
7 CHAIR, THE OPPORTUNITY TO ASSESS AS WE MOVE ALONG IN THIS  
8 PROGRAM OUR EFFECTIVENESS AND WHAT THINGS WE NEED TO IMPROVE  
9 THAT NEED IMPROVEMENT. WHEN WE TALK ABOUT COLLABORATION, AS  
10 WAS MENTIONED, THE CITY OF LOS ANGELES HAS INVESTED AN  
11 EXTENSIVE AMOUNT OF ENERGY AND RESOURCES INTO FIGURING OUT HOW  
12 IT CAN SHEPHERD ITS RESOURCES IN A MORE EFFECTIVE WAY. THAT  
13 ALSO BEGGED THE MEETINGS THAT WE'VE BEEN HAVING ON THE  
14 SIDELINES. WE'VE HAD A SERGEANT FROM THE L.A.P.D. EMBEDDED IN  
15 THE SHERIFF'S DEPARTMENT WORKING WITH CHERYL NEWMAN TO DO A  
16 LOT OF THE STAFF RESEARCH. AN INTEGRAL PART OF THIS IS THE  
17 SCHOOL DISTRICTS. AND I'M PLEASED TO SAY IN THE PAST YEAR IN  
18 MEETING WITH SUPERINTENDENT BREWER AND CHIEF ADMINISTRATORS  
19 OVER THERE, WE'VE ACQUIRED DROPOUT DATA. WE'VE ACQUIRED  
20 SUSPENSION DATA. WE EVEN KNOW AS TO WHAT THEIR SUSPENSION  
21 POLICIES ARE. AND THEY'VE DONE SOME INNOVATION IN-HOUSE TO  
22 ENSURE THAT KIDS AREN'T JUST SUSPENDED AND LEFT IN LIMBO  
23 DURING THE SUSPENSION TIME. SO WHEN YOU LOOK AT WHAT THE  
24 EXCITING COMPONENTS ARE OF THESE TWO DEMONSTRATION SITES, THE  
25 FLORENCE-FIRESTONE AREA BEING ONE, PACOIMA BEING ANOTHER,



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1 WE'RE LOOKING AT SOME EXCITING OPPORTUNITIES TO DO THINGS  
2 DIFFERENTLY. THE OBJECTIVE IS TO DO IT BETTER, BUT WITH A  
3 FULLER SENSE OF ACCOUNTABILITY. MY COMMENTS ARE SIMPLY THAT.  
4 AND I THINK THAT WE'RE HOPEFUL THAT YOU WILL APPROVE THIS  
5 REQUEST.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. I'M SURE DOES EVERYONE HAVE SOME  
8 QUESTIONS IN REGARDS TO THIS PARTICULAR ISSUE? SUPERVISOR  
9 MOLINA?

10

11 **SUP. MOLINA:** SURE. I GUESS IT'S HARD. I KNOW WE HAVE 120 DAYS  
12 IN WHICH WE'RE GOING TO DEFINE THIS PROGRAM, AND 120 DAYS IN  
13 WHICH WE'RE GOING TO RECEIVE AN IMPLEMENTATION PLAN. THE KEY  
14 HERE FOR US TO UNDERSTAND IF THIS IS A PILOT PROGRAM. I THINK  
15 THAT'S A VERY IMPORTANT EMPHASIS. HAVING BEEN A PART OF THE  
16 INITIAL DISCUSSION OF THE BRIDGES PROGRAM WITH THE CITY,  
17 EVERYBODY WAS SO ANXIOUS TO RUN OUT AND START SOMETHING, AND  
18 THINKING THAT IT WOULD BE THE KIND OF PLAN THAT WAS REALLY  
19 GOING TO RESPOND TO SOME OF THIS. AND THE BIGGEST PROBLEM IS  
20 EVEN DEFINING THE WORD "GANG PREVENTION PROGRAMS." IT COULD  
21 MEAN ANYTHING. IT COULD BE AS SIMPLE AS AN AFTER SCHOOL  
22 PROGRAM TO A VERY INTENSIVE REFORM PROGRAM. THERE'S ALL KINDS  
23 OF THINGS. OR THE SUPPRESSION PROGRAM AS THE SHERIFF CARRIES  
24 OUT, CERTAINLY IN MY AREA FROM TIME TO TIME. BUT I THINK WE --  
25 HOPEFULLY AS WE GO THROUGH THIS 120-DAY PERIOD, WE ARE GOING



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1 TO COME UP WITH SOME VERY, VERY CLEAR DEFINITIONS, VERY CLEAR  
2 UNDERSTANDINGS AND VERY, VERY CLEAR OUTCOMES THAT CAN BE  
3 MEASURED. NOW, I CERTAINLY HAVE DISCUSSED WITH THE C.A.O., AS  
4 WELL AS WITH DOYLE THAT A BIG PART OF WHAT WE HAVE A  
5 RESPONSIBILITY TO IS ALL OF THE KIDS. WE ARE RESPONSIBLE FOR  
6 THE CAMPS FOR JUVENILE HOME. WE HAVE SO MANY KIDS THAT EVERY  
7 SINGLE WEEK WE JUST THROW OUT INTO THE SYSTEM. NOW, I KNOW  
8 PROBATION WILL TELL ME "OH NO, NO, NO, NO. WE SEND THEM OUT  
9 WITH A PROBATION OFFICER." BUT THE REALITY IS, AND I KNOW IN  
10 MY OWN COMMUNITY THAT WHEN A KID IS RELEASED FROM JUVENILE  
11 HALL, WE'RE NOT EVEN SURE THAT HE NECESSARILY IS ATTENDING  
12 SCHOOL TWO WEEKS AFTERWARDS. WE DON'T KNOW THAT IF HE WAS  
13 RECEIVING MENTAL HEALTH SERVICES IN JUVENILE HALL OR IN THE  
14 CAMPS THAT HE CONTINUES TO GET THEM. WE DON'T EVEN KNOW IF  
15 MOMMY OR DADDY STILL HAVE THE SAME PROBLEM THAT PROBABLY LED  
16 TO MAYBE THE KID GOING IN THERE BECAUSE WE HAVEN'T DONE ANY OF  
17 THOSE ASSESSMENTS. SO WHAT HAPPENS, MANY TIMES, AND WHAT WE'RE  
18 SAYING IS THAT YOU'RE PUTTING THE CHILD BACK INTO AN  
19 ENVIRONMENT THAT IS GOING TO CONTINUE TO LEAD THIS CHILD TO  
20 HAVE PROBLEMS, WHETHER IT BE PEER PRESSURES, WHETHER IT BE  
21 DRUG, ALCOHOL PROBLEMS, WHETHER IT BE HAVING NOTHING TO DO ALL  
22 DAY LONG BECAUSE HE ISN'T ATTENDING SCHOOL. SO IT COULD BE A  
23 WHOLE SERIES OF FACTORS. SO WE NEED TO START DEFINING HOW  
24 WE'RE GOING TO BE ABLE TO ASSIST THIS CHILD, AT LEAST IN MY  
25 ESTIMATE. WHY LOOK FOR NEW CHILDREN? WHICH SOME GANG



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1 PREVENTION PROGRAMS DO THAT. LET'S GET THE 11-YEAR-OLDS,  
2 RIGHT? AND HOPEFULLY WE CAN PREVENT THEM FROM JOINING A GANG.  
3 GOOD PROGRAM. WORKS. BUT, AGAIN, HARD TO FEEL THE  
4 ACCOUNTABILITY OF IT AND THE CONCENTRATED LEVEL OF IT. THE  
5 OTHER IS TRYING TO DEAL WITH SUPPRESSION OF THE HARDCORE. I  
6 MEAN SOME OF THESE GUYS EVEN AT 17 ARE SO FAR GONE, THEY ARE  
7 NEVER GOING TO GRADUATE FROM HIGH SCHOOL. AND, YES, WE COULD  
8 SAVE THEM. BUT THE KIND OF INTERVENTION THAT WE'RE GOING TO  
9 HAVE TO DO FOR SOMEBODY WHO IS SUCH A HARDCORE GANG FELON AT  
10 THE AGE OF 17 MIGHT BE SO INTENSE THAT ALL OF OUR RESOURCES  
11 WOULD BE DRAINED BY JUST 10 OF THOSE GUYS. SO I GUESS WHAT WE  
12 NEED TO DO IS DEFINE WHO WE'RE GOING TO CREATE THIS PILOT  
13 AROUND. AND SO IT WOULD SEEM TO ME THAT YOU DO NEED TO CREATE  
14 A FOCUS. I THINK AN IDEAL FOCUS IS REALLY THE CHILDREN THAT  
15 WE'RE RESPONSIBLE FOR TODAY, WHICH IS OUR PROBATION KIDS THAT  
16 GO OUT. WE DO KNOW THERE'S AN AFTER CARE PROGRAM, BUT WE DON'T  
17 KNOW WHAT IT IS. YOU TALK TO ANY PROBATION OFFICER, AND IT'S  
18 AS DIFFERENT AS THE PROBATION OFFICER'S NAME. AND THERE'S ALL  
19 KINDS OF RULES THAT EACH ONE CREATES FOR THEMSELVES. HAVING  
20 HAD RELATIVES WHO HAVE GONE THROUGH THIS, I MEAN THEY CAN'T  
21 EVEN FIND OUT WHEN THEY ARE TOLD THEY CAN'T HANG OUT WITH  
22 OTHER GANG MEMBERS, YOU DON'T EVEN KNOW WHO THEY ARE. IT MIGHT  
23 BE THE FRIEND RICKY DOWN THE STREET OR JOEY ACROSS THE STREET.  
24 BUT LEGALLY, SOME OF THESE PROBATION OFFICERS WON'T LET YOU  
25 KNOW WHO THEY ARE. BUT YOU CAN'T HANG AROUND WITH THEM. SO



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1 MOMMY AND DADDY DOESN'T KNOW. SO THERE'S REALLY -- WE  
2 HOPEFULLY ARE GOING TO APPROACH THIS IN THE NEXT 120 DAYS IN A  
3 WAY THAT'S COMPREHENSIVE IN THAT REGARD. TO TELL ME THAT "OH  
4 WE'RE JUST GOING TO TAKE THESE KIDS AND WE'RE GOING TO FIND  
5 SIX NONPROFIT ORGANIZATIONS THAT ARE GOING TO PROVIDE  
6 SERVICES" IS NOT DEFINED FOR ME BECAUSE WE DON'T KNOW WHAT  
7 THAT IS. AND HAVING WORKED IT AT DIFFERENT LEVELS, WE KNOW  
8 THAT THERE ARE SO MANY PROGRAMS THAT BASICALLY, WHILE THEY'RE  
9 PROVIDING GANG PREVENTION PROGRAMS, THEY DEFINE IT THEMSELVES.  
10 COULD BE CRAFTS, COULD BE A MUSIC PROGRAM AFTER SCHOOL, COULD  
11 BE A SPORTS PROGRAM. NOW THOSE ARE NICE THINGS BUT AT THE END  
12 OF THAT CAN YOU MEASURE IT? WHEREAS IF YOU TOOK A WHOLE SERIES  
13 OF THINGS THAT LED THIS CHILD INTO THIS SITUATION. BECAUSE BY  
14 THE TIME YOU'RE AT JUVENILE HALL AND YOU'VE SPENT TIME IN THE  
15 CAMPS, YOU'RE A PRETTY TROUBLED TEEN AND THERE'S MORE THAN ONE  
16 FACTOR THAT LED TO YOU. IT WASN'T JUST PEER PRESSURE THAT TOLD  
17 YOU TO CARRY THAT GUN INTO THE DRUGSTORE, OR TO SHOOT  
18 SOMEONE'S HOUSE. SOMETHING HAPPENED MUCH MORE. SO YOU HAVE TO  
19 UNDERSTAND THE FAMILY, YOU HAVE TO UNDERSTAND THE KID, YOU  
20 HAVE TO UNDERSTAND HIS MENTAL HEALTH, HIS WELL-BEING AND HIS  
21 ENVIRONMENT. AND IT'S GOING TO REQUIRE REALLY A VERY  
22 COMPREHENSIVE PLAN SO THAT THE ACCOUNTABILITY WOULD HOPEFULLY  
23 BE SOME KIND OF MECHANISM TO SEE, A YEAR LATER, WHERE IS THIS  
24 KID AT? I MEAN, THAT'S THE ACCOUNTABILITY, RIGHT? BUT IF HE IS  
25 BACK IN CAMP OR WE DON'T KNOW WHERE HE IS, THEN WE'VE LOST OUR



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1 ACCOUNT ABILITY. SO I DON'T WANT TO DEFINE IT FOR YOU. I'M  
2 HOPING YOU ALL ARE GOING TO DO THAT. BUT IT ISN'T JUST DATA.  
3 AND IT ISN'T JUST SUPPRESSION. AND IT ISN'T JUST PREVENTION,  
4 PUTTING PREVENTION SERVICES OUT THERE. IT IS ALMOST A SYSTEM  
5 OF CREATING A TRULY AN AFTERCARE PROGRAM. IS THIS KID A 17-  
6 YEAR-OLD WHO READS AT THE FOURTH GRADE LEVEL? IS HE GOING TO  
7 GRADUATE FROM HIGH SCHOOL? PROBABLY NOT. UNLESS YOU'VE GOT  
8 SOME INTENSE READING PROGRAM THAT WILL RAISE HIM TO THAT LEVEL  
9 FOR HIM TO GRADUATE. SO IS HE GOING TO GO THROUGH SOME OTHER  
10 KIND OF TECHNICAL SCHOOL OR ASSISTANCE IN ORDER TO GET HIM  
11 ONTO A JOB? THAT DOESN'T MEAN YOU GIVE UP. YOU MIGHT CONTINUE  
12 THAT SO HE GETS HIS DEGREE. BUT WHAT ABOUT HIS SITUATION? DOES  
13 HE HAVE MENTAL HEALTH ISSUES? DOES HE NEED TO BE RECEIVING  
14 MEDICATION? DOES HE NEED TO SEE A COUNSELOR FROM TIME TO TIME?  
15 HOW ARE THOSE SERVICES GOING TO BE PROVIDED? WHAT IS THE  
16 SITUATION AT HOME? MOM AND DAD HAVE DEPENDENCY PROBLEMS AS FAR  
17 AS ALCOHOL AND DRUGS? THEY NEED TO BE EVALUATED. IS BIG  
18 BROTHER AN EX-FELON WHO'S HANGING AROUND? NO FAULT OF THIS KID  
19 THAT HE'S GOING TO BE COMING INTO A HOUSE WHERE THE OLDER  
20 BROTHER IS INVOLVED IN HARBORING GUNS OR HANGING OUT WITH GANG  
21 MEMBERS OR WHATEVER. SO YOU NEED TO MAKE AN ANALYSIS. AND I'M  
22 HOPEFUL THAT IF IN FACT WE CAN CREATE A PILOT PROGRAM THAT  
23 TRULY FOCUSES ON THE CARE OF THESE KIDS IN SOME WAY, BECAUSE  
24 KEEP IN MIND WHAT HAS HAPPENED IS WE HAVE FAILED THAT CHILD,  
25 EITHER AS PARENTS OR AS A SYSTEM, BUT SOMEWHERE THIS CHILD IS



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1 LOST IN THE PROCESS. IF YOU REALLY WANT TO CREATE ANY KIND OF  
2 PREVENTION, GANG PREVENTION OR OTHERWISE, WE REALLY HAVE TO  
3 FOCUS ON THE CHILD, WHICH IS A TOUGH THING TO DO. SO WE HAVE  
4 TO REMEMBER IT'S A PILOT. WE HAVE TO REMEMBER THAT IT'S A  
5 PROGRAM. BUT I REALLY THINK THE ISSUE WILL BE ACCOUNTABILITY  
6 AND AN AFTER CARE PLAN THAT IS GOING TO HAVE FLEXIBILITY,  
7 THAT'S GOING TO HAVE REAL RESOURCES ATTACHED TO IT, NOT JUST  
8 "OH WE REFERRED THEM TO THAT AFTER SCHOOL PROGRAM." THAT'S NOT  
9 A REAL TANGIBLE. IT IS SO-AND-SO'S PROGRAM IS MONITORING AND  
10 THEY'RE TRACKING HIM AND THEY KNOW WHAT SCHOOL HE'S IN. THEY  
11 KNOW HOW HE'S DOING IN SCHOOL. SO-AND-SO IS HANDLING HIS  
12 MENTAL HEALTH PROBLEMS. SO-AND-SO IS HELPING HIM WITH HIS DRUG  
13 PROBLEM. WE'RE TRYING TO CREATE THIS POSITIVE MENTORING  
14 PROGRAM. WHATEVER IT IS, THERE HAS TO BE SOME WAY THAT YOU  
15 KNOW THAT. SO I'M HOPEFUL THAT THAT'S THE KIND OF PROGRAM  
16 WE'RE GOING TO GET BACK IN 120 DAYS.

17  
18 **SHERIFF LEE BACA:** SUPERVISOR, THAT'S EXACTLY THE POPULATION  
19 THAT WE'RE LOOKING AT. WE KNOW FOR INSTANCE THAT THERE ARE  
20 APPROXIMATELY 400 KIDS THAT ARE IN OUR CAMPS AND IN PLACEMENT  
21 THAT WILL BE RETURNED TO THE PACOIMA AND FLORENCE-FIRESTONE  
22 AREA. AND THAT IS THE POPULATION THAT WE WILL FOCUS OUR  
23 INTERVENTION EFFORTS ON. THE PROBATION DEPARTMENT IS IN THE  
24 PROCESS OF DEVELOPING A COMMUNITY TRANSITION UNIT. AND WE WILL  
25 LOOK TO FURTHER ENHANCE THAT EFFORT AND TO FURTHER COORDINATE



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1 THAT EFFORT WITH ALL OF THE OTHER SERVICES THAT ARE IN THE  
2 COUNTY. BUT THAT WILL BE THE KEY COMPONENT OF THE INTERVENTION  
3 EFFORT. THE SHERIFF'S DEPARTMENT ALSO HAS A COMMUNITY  
4 TRANSITION UNIT FOR THOSE THAT ARE RELEASED FROM COUNTY JAIL  
5 THAT ARE OVER 18 AND ARE NOT PART OF THE PROBATION. WE'LL LOOK  
6 TO MAKE SURE THAT THAT IS ALSO COORDINATED WITH THE OTHER  
7 COUNTY SERVICES THAT ARE IN THOSE PARTICULAR AREAS.

8

9 **SUP. MOLINA:** VERY GOOD, THANK YOU.

10

11 **SUP. KNABE, CHAIRMAN:** I THINK THE ADVANTAGE HERE WE'RE TRYING  
12 TO ACCOMPLISH, I MEAN ON THE REGIONAL RESOURCES. I MEAN, THERE  
13 ARE A LOT OF RESOURCES OUT THERE BEING SPENT IN MULTIPLE WAYS.  
14 AND WE'RE TRYING TO FOCUS THAT TARGET, NOT TO CREATE A COOKIE  
15 CUTTER KIND OF A PLAN. AND TOTALLY AGREEING WITH WHAT  
16 SUPERVISOR MOLINA SAYS AS IT RELATES TO EXISTING VERSUS THE  
17 NEW. ONE OF THE AREAS OF CONCERN IS WE DEAL WITH THIS ON A  
18 COUNTYWIDE BASIS. I UNDERSTAND THE FLORENCE-FIRESTONE AND  
19 OTHER AREAS, BUT HARBOR GATEWAY. I THINK THAT IT SHOULD BE  
20 INCLUDED IN THIS TEST CASE. I MEAN, AND I SAY THAT VERY  
21 STRONGLY BECAUSE YOU HAVE SOME VERY SPECIFIC PROGRAMS FROM  
22 SOME SUPPRESSION AS WELL AS OTHER PROGRAMS THAT HAVE BEEN  
23 TARGETED IN THAT PARTICULAR AREA. AS I UNDERSTAND IT, L.A.P.D.  
24 IS PULLING RESOURCES BACK OUT OF THAT WAY. WE'VE GOT SOME  
25 ISSUES DOWN THERE. AND I WOULD REALLY LIKE TO SEE AND IF SO



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1 INCLINED WITH MY COLLEAGUES MAKE SURE THAT HARBOR GATEWAY --  
2 BECAUSE AGAIN, WE HAVE THE OPPORTUNITY WHERE WE'VE DONE  
3 SOMETHING, AND WE'VE HAD A DRAMATIC IMPACT. AND LITTLE THINGS  
4 ARE JUST STARTING TO COME BACK INTO THE AREA. BUT WE'RE ON THE  
5 THRESHOLD OF TRYING TO STOP SOME OF THAT HORRIBLE ACTIVITY  
6 THAT'S GONE ON DOWN THERE. AND I KNOW THAT ROBIN TOMA IS HERE  
7 AND COULD TELL YOU SOME UGLY STORIES ABOUT SOME THINGS OF  
8 CUTOFF HEADS BEING IN PEOPLE'S YARDS. HOPEFULLY WE UNDERSTAND  
9 THAT IT'S NOT GOING TO BE COOKIE CUTTER. WHAT PLAYS IN PACOIMA  
10 MAY NOT PLAY IN HARBOR GATEWAY OR EAST L.A. OR OTHER PARTS OF  
11 OUR COUNTY. BUT WE DO USE THE EXISTING RESOURCES, NOT TO  
12 CREATE NECESSARILY NEW PROGRAMS BUT A STRATEGY OF WHAT'S  
13 AROUND THOSE KIDS. THIS BOARD HAS MADE A VERY STRONG  
14 COMMITMENT TO EDUCATIONAL REFORM IN THE HALLS AND THE CAMPS.  
15 THAT'S A KEY COMPONENT. BUT ALSO SUPPRESSION IS A KEY  
16 COMPONENT. AND ALSO EXISTING PROGRAMS THAT ARE THERE, WE NEED  
17 TO REINFORCE AND NOT LET GET AWAY. I KNOW THE REPORT'S LONG  
18 OVERDUE BUT IT'S A REPORT I THINK IS SO IMPORTANT TO THE  
19 QUALITY OF LIFE KINDS OF ISSUES THAT WE HAVE HERE IN LOS  
20 ANGELES COUNTY, AND PARTICULARLY AS IT RELATES TO THE GANG  
21 ISSUES. AND WITH THAT, I HAVE A MOTION, BASICALLY WHAT I JUST  
22 FINISHED SAYING BUT ADDING HARBOR GATEWAY IF THERE'S SUPPORT  
23 FOR THAT, AS WELL. SUP. RIDLEY-THOMAS: MR. CHAIRMAN, I'M  
24 PREPARED TO SECOND THAT.

25



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1    **SUP. KNABE, CHAIRMAN:** THANK YOU.

2

3    **DOYLE CAMPBELL:** MAY I TALK ABOUT HARBOR GATEWAY, IF YOU DON'T  
4    MIND? WE ARE RECEPTIVE TO YOUR PROPOSAL. AND WE'VE DISCUSS  
5    THIS INFORMALLY, BELIEVING THAT STARTING WITH THE TWO PILOT  
6    TEST PLACES WE MIGHT END UP WITH MORE. BUT I WOULD RECOMMEND  
7    THAT WE GO NO FURTHER THAN FOUR IF WE'RE GOING TO GET THERE  
8    WITH MIKE'S NEXT COMMENTS. BUT THE KEY TO THIS IS THAT WE  
9    CERTAINLY HAVE THE WILLINGNESS TO DO AS YOU'VE SUGGESTED.

10

11   **SUP. KNABE, CHAIRMAN:** THANK YOU.

12

13   **SUP. ANTONOVICH:** MR. CHAIRMAN, LET ME ASK. CROSSING  
14   JURISDICTIONAL LINES IS IMPORTANT. AND WE FIND WITH OUR  
15   DIFFERENT PROTOCOLS THAT WE HAVE, BE IT FIRE OR WHATEVER, WE  
16   DO CROSS JURISDICTIONAL LINES AND WE PROTECT SAFETY, BECAUSE  
17   SAFETY IS OUR NUMBER ONE PRIORITY. AND THIS WILL DO THAT IN  
18   THIS TYPE OF A PILOT PROJECT. AND COORDINATING THE VARIOUS  
19   AGENCIES THAT PARTICIPATE IN ONE PHASE OR ANOTHER IN THE  
20   SUPPRESSION OF GANGS IS VITAL. BUT IT WILL ALSO ELIMINATE A  
21   LOT OF THE BUREAUCRACY BECAUSE WE'RE SPENDING TWICE FOR SOME  
22   OF THESE SAME PROGRAMS AND USE THOSE ADDITIONAL RESOURCES TO  
23   REALLY HIT THE TARGET THAT WE'RE AIMING AT, AND THAT'S THE  
24   SUPPRESSION OF GANGS. BUT THE QUESTION I WOULD LIKE TO ASK THE  
25   SHERIFF IS: YOU'VE BEEN VERY EFFECTIVE IN WORKING ACROSS



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1 DIFFERENT JURISDICTIONS AND COORDINATING OPERATIONS FOR MANY  
2 YEARS. WHAT WAYS DO YOU THINK THAT THE SUPPRESSION  
3 COORDINATION CAN BE ENHANCED?

4

5 **SHERIFF LEE BACA:** WELL, I THINK THAT IN MANY WAYS BECAUSE WHEN  
6 YOU LOOK AT THE RELATIONSHIPS THAT SUPERVISOR MOLINA WAS  
7 TALKING ABOUT, IF YOU JUST TOOK THE ONE GANG MEMBER FROM THE  
8 PROCESS OF CHILDHOOD ALL THE WAY UP TO 19 OR 20 YEARS OLD,  
9 THESE INDIVIDUALS HAVE BEEN INSTITUTIONALLY TOUCHED BY A  
10 VARIETY OF SERVICES, SUCCESSFUL OR UNSUCCESSFUL EITHER WAY.  
11 WHETHER IT'S THE LACK OF PRESCHOOL, WHETHER IT'S PASSING  
12 PEOPLE THROUGH GRADES UP THROUGH MIDDLE SCHOOL TO THE POINT  
13 WHERE AT MIDDLE SCHOOL THEY CAN'T COMPETE AT ANY SUCCESSFUL  
14 LEVEL, WHETHER IT'S THE REALITY OF THE SUSPENSION OR THE  
15 ACTUAL DROPPING OUT PROCESS. WE'RE ALSO WELL AWARE THAT  
16 PARENTS, SOME ARE MORE EQUIPPED THAN OTHERS TO DEAL WITH  
17 PROBLEMS WITH CHILDREN. THE FACT THAT ALL OF OUR GOVERNMENTAL  
18 INSTITUTIONS FOCUS MORE ON THEIR PRIMARY MISSION WITHOUT ANY  
19 CONSIDERATION FOR WHAT ELSE IS GOING ON IN THAT PERSON'S LIFE.  
20 SO THE COORDINATION FUNCTIONALITY IN THIS PROPOSED PILOTING  
21 THAT WE'RE GOING TO DO WILL ALLOW US TO HAVE A WRAP-AROUND  
22 ASSESSMENT OF WHAT'S GOING ON, NOT ONLY IN ONE AREA BUT  
23 PERHAPS THREE OR FOUR OR FIVE AREAS OF THIS PERSON'S LIFE.  
24 INSTITUTIONAL SERVICES THAT ARE IN THE COUNTY JAIL OR IN THE  
25 PROBATION DEPARTMENT WILL ALSO BE HELD TO THAT PROCESS OF



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1 REVIEW ON YOUR LEVEL. AND I THINK THE KEY IS THAT WE ARE  
2 BREAKING THROUGH TO A NEW LEVEL AND A NEW PARADIGM OF HOW  
3 INTERGOVERNMENTAL, NONPROFITS, AS WELL AS PRIVATE HOME CARE  
4 SOLUTIONS ARE ALL GOING TO BE ABLE TO COORDINATE TOGETHER. I  
5 DON'T THINK THAT ANY ONE INSTITUTION ALONE IS GOING TO BE THE  
6 TURNING POINT. BUT IF ALL INSTITUTIONS ARE DILIGENTLY IN  
7 COORDINATION, THAT COULD BE THE TRUE TURNING POINT IN THE WAY  
8 THIS WILL BE DIFFERENT THAN WHAT IT'S BEEN IN THE PAST.

9

10 **SUP. ANTONOVICH:** THE COORDINATION WE HAD WITH THE DISARM  
11 PROGRAM WITH LOCAL LAW ENFORCEMENT AND OUR PROBATION  
12 DEPARTMENT HAS REMOVED 4,500 GUNS OFF THE STREETS. AND THAT  
13 MEANS 4,500 GANG BANGERS ARE NOT USING THEIR WEAPONS IN THE  
14 COMMISSION OF A CRIME. SO THAT'S THE TYPE OF COORDINATION  
15 THAT'S BEEN VERY POSITIVE. BUT BESIDES THE USE OF TECHNOLOGY  
16 FOR DATA SHARING ACROSS MULTIPLE JURISDICTIONS, WHAT  
17 ADDITIONAL TOOLS ARE REQUIRED?

18

19 **SHERIFF LEE BACA:** WELL THERE WOULD BE PRIMARILY ANALYSTS. I  
20 THINK THAT IT DOES REQUIRE -- AND I KNOW THE SCHOOL DISTRICT  
21 IS WILLING TO PROVIDE THEIR ANALYSTS IN A COORDINATED  
22 ENVIRONMENT FOR THIS TASK -- THAT WE CAN SEIZE NOW ON  
23 TECHNOLOGY TO SHARE ACROSS OUR SYSTEMS. OBVIOUSLY WE HAVE TO  
24 RESPECT CERTAIN THINGS THAT CERTAIN GOVERNMENTAL SYSTEMS WON'T  
25 SHARE WITH ANOTHER GOVERNMENTAL SYSTEM. BUT THE FACT THAT THEY



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1 HAVE THEIR OWN ANALYSTS THAT WILL KNOW WHAT THAT INFORMATION  
2 IS IS CRUCIAL FOR THE FACT THAT PEOPLE, IF YOU WERE TO ASK THE  
3 QUESTION: WAS SOMEONE IN SOME FORM OF MENTAL TREATMENT? THE  
4 ANSWER COULD BE: WELL, YES, BUT WE CAN'T TELL YOU EXACTLY WHAT  
5 THAT IS BECAUSE THAT'S PRIVACY PROTECTED. WHAT'S IMPORTANT IS  
6 THAT WE HAVE A SYSTEM WHEREVER EVERYONE IS TALKING ABOUT THE  
7 SAME PROBLEM, AS OPPOSED TO A SYSTEM WHERE WE'RE TALKING ABOVE  
8 EACH OTHER'S RESPONSIBILITIES AND WE'RE NOT EVEN TALKING ABOUT  
9 OUR RESPONSIBILITIES AT ALL. AND THE KEY TO ACCOUNTABILITY IS  
10 HOW ARE YOU DEALING WITH YOUR EXPERTISE IN RELATIONSHIP TO  
11 THIS PERSON WHO HAS BEEN ARRESTED OVER HERE, PUT IN A CAMP  
12 OVER THERE, RELEASED BACK TO THE COMMUNITY, AND HERE YOU ARE,  
13 AS A MEMBER OF THE DEPARTMENT OF MENTAL HEALTH, IF THAT'S THE  
14 CASE, WHERE ARE YOU FITTING IN IN THIS SOLUTION? AND THE  
15 ANSWERS CAN BE PROVIDED GENERICALLY THROUGH DATA, SAYING WHAT  
16 WE DO HAVE, WE'VE HAD FIVE CONTACTS WITH THIS PERSON, WE HAVE  
17 THIS CASEWORKER ON THIS PERSON, WE HAVE BEEN ABLE TO ACQUIRE  
18 MORE INFORMATION AS TO WHERE THEIR JOB POTENTIAL IS. AND SO WE  
19 HAVE A PLAN FOR THIS INDIVIDUAL. AND SO THE KEY TO ANY  
20 COORDINATION IS TO COME FORTH WITH A PLAN FOR AN INDIVIDUAL'S  
21 LIFE THAT WOULD GIVE THAT PERSON INCREMENTAL STEPS TO SUCCESS  
22 AND SETTING THE GOALS THAT ARE NECESSARY TO GET THEM TO MOVE  
23 FROM ONE EXISTENCE TO THE NEXT.

24



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1    **C.E.O. FUJIOKA:** IF I COULD ADD ONE THING. THE PLAN IS  
2    ABSOLUTELY CRITICAL. THE SHARING OF INFORMATION AND THE DATA  
3    ANALYSIS IS ALSO IMPORTANT. I THINK WHAT REALLY, THE BOTTOM  
4    LINE, WHAT IT BOILS DOWN TO IS HAVING THE MULTIPLE COUNTY  
5    AGENCIES TRULY WORK TOGETHER. BECAUSE IF THIS IS GOING TO BE  
6    SUCCESSFUL, AND IT'S OUR ABSOLUTE INTENT TO MAKE IT  
7    SUCCESSFUL, IN WHAT THE SHERIFF HAS MENTIONED, IT'S A PARADIGM  
8    SHIFT. IT'S HOW WE ADMINISTER SERVICES IN THESE -- AND THE  
9    DIFFERENT DEPARTMENTS WILL BE INVOLVED IN THIS IN A VERY  
10   COORDINATED AND COLLABORATIVE MANNER. UNTIL WE DO THAT, THIS  
11   WON'T WORK.

12

13   **SUP. ANTONOVICH:** WHAT TYPE OF INTERVENTION PROGRAMS ARE YOU  
14   PROPOSING TO IMPLEMENT?

15

16   **C.E.O. FUJIOKA:** WE HAVE, WELL TO GO THROUGH -- THE SHERIFF HAS  
17   STUFF AND THE --

18

19   **SHERIFF LEE BACA:** WE HAVE A HOST OF PROGRAMS THAT WE HAVE BEEN  
20   ACQUIRING IN TERMS OF THE DATA SHARING RESPONSIBILITY AS WELL  
21   AS THE INDIVIDUAL PARTICIPANT RESPONSIBILITY. WITH THAT IN  
22   MIND, A BETTER L.A. IS ONE. JEFF CARR ON THE OTHER SIDE WHERE  
23   THE CITY IS, AND I THINK IF CHIEF BECK CAN SAY A FEW WORDS  
24   ABOUT THEIR INTERVENTION PROGRAMS THAT THEY'RE COORDINATING,  
25   WHETHER IT'S THE SHERIFF'S CLERGY COUNCIL, WHETHER IT'S



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1 SPECIFIC CHURCHES LIKE WEST L.A. CHURCH OF GOD THAT DOES  
2 EXTENSIVE PRISONER REHAB THAT COME IN OUT OF THE STATE PRISON,  
3 WHETHER IT'S THE FAITHFUL CENTRAL BIBLE CHURCH, THERE ARE SO  
4 MANY PARTNERSHIPS.

5

6 **SUP. ANTONOVICH:** SO IT WOULD BE A PARTNERSHIP WITH THE FAITH-  
7 BASED COMMUNITY AND OTHER NONPROFIT ORGANIZATIONS AND SCHOOLS  
8 AS WE WERE STATING. SO IT'S A MULTI-JURISDICTIONAL/AGENCY  
9 GROUP EFFORT.

10

11 **SHERIFF LEE BACA:** IT WOULD ESSENTIALLY BE A CATALOG OF  
12 SERVICES THAT ALL OF US COULD ACCESS ACROSS JURISDICTIONAL  
13 LINES. WHETHER IT'S THE 14 YOUTH ACTIVITY CENTERS THAT I RUN  
14 ALONG WITH THE 12 VIDA SITES THAT WE HAVE THROUGHOUT THE  
15 COUNTY, OR WE GET MORE SPECIFICALLY INTO THE CITY'S PROGRAMS.  
16 THE KEY IS THAT ALL THESE PROGRAMS ARE OBLIGATED UNDER THIS  
17 PROGRAM THAT WE'RE PUTTING FORTH, THAT YOU'RE APPROVING,  
18 HOPEFULLY, THAT THEY WOULD HAVE TO GO TO CERTAIN STANDARDS OF  
19 TRAINING. CONNIE RICE, IN THE ADVANCEMENT PROJECT, HAS PUT  
20 FORTH A LARGE CURRICULUM. AND WE'VE ALREADY TRAINED SOMETHING  
21 LIKE THREE OR FOUR HUNDRED INTERVENTIONISTS ON THAT PART OF  
22 THE SERVICE SYSTEM. THE KEY TO THIS IS WE'RE CREATING A NEW  
23 STRUCTURE OF INTERGOVERNMENTAL NONPROFIT SOLUTIONS. ONCE THIS  
24 STRUCTURE IS GOING WITH THESE TWO TEST SITES AND THIRD WITH  
25 THE ONES PROPOSED BY SUPERVISOR KNABE, YOU WILL SEE THAT WHEN



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1 YOU BUILD THE PERFECT VEHICLE FOR COORDINATING SERVICES,  
2 PEOPLE JUMP ONTO THAT VEHICLE, BECAUSE TO NOT JUMP ONTO THE  
3 VEHICLE IS TO BE LEFT IN THE PAST. DOING BUSINESS AS USUAL IS  
4 UNACCEPTABLE ANYMORE. THE ENLIGHTENMENT OF WHAT THIS IS TODAY  
5 IS THAT YOU'VE GOTTEN SOME PRETTY STRONG DEPARTMENTS, WHETHER  
6 IN THE CITY OR THE COUNTY, EITHER WAY, TO FINALLY COME  
7 TOGETHER AND SAY "GUESS WHAT? OUR TAXPAYER DOLLARS COULD BE  
8 BETTER SPENT IF WE CROSS-COORDINATE WHAT WE DO. AND THAT THE  
9 SOLUTION SHOULD BE THAT WE HAVE A PLAN. AND WITHOUT  
10 COORDINATION, THERE IS NO PLAN. AND WITHOUT COLLABORATION,  
11 THERE IS NO PLAN. AND WITHOUT SHARING, THERE IS NO SOLUTION.

12

13 **SUP. ANTONOVICH:** AS YOU KNOW, BECAUSE YOU'VE BEEN DIRECTLY  
14 INVOLVED IN THE MONROVIA-DUARTE AREA WITH THE GANG KILLINGS,  
15 SHOOTINGS THAT HAVE BEEN TAKING PLACE, THE COUNTY WOULD ALSO  
16 BENEFIT BY HAVING THIS PILOT IN THIS AREA BECAUSE IT'S A PRIME  
17 EXAMPLE WHERE THE INDEPENDENT CITY OF MONROVIA AND OUR  
18 CONTRACT CITY OF DUARTE, AS WELL AS THE SURROUNDING  
19 UNINCORPORATED AREAS HAVE HAD THIS INCREASE IN GANG VIOLENCE.  
20 AND I WOULD ALSO MOVE THAT THE BOARD WOULD INCLUDE THE  
21 MONROVIA-DUARTE AREA AS THAT ONE PILOT SITE. AND ALSO I HAVE  
22 ANOTHER MOTION THAT THE ITEM BEFORE THE BOARD CONCERNS THE  
23 COUNTY-WIDE GANG AND VIOLENCE REDUCTION STRATEGY AND THE  
24 CREATION OF A MULTI-JURISDICTIONAL COMMITTEE TO BE KNOWN AS  
25 THE LOS ANGELES GANG PREVENTION INTERVENTION SUPPRESSION



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1 COORDINATION COMMITTEE. AS WE ARE PAINFULLY AWARE, GANGS HAVE  
2 NO JURISDICTIONAL BOUNDARIES. CONSEQUENTLY WHILE TWO INITIAL  
3 PILOT PROJECTS HAVE BEEN IDENTIFIED, WE'RE TALKING ABOUT  
4 ADDING TWO OTHER COMMUNITIES, SUCH AS HARBOR GATEWAY AND  
5 MONROVIA-DUARTE TO CONTINUE THEIR BATTLE TO ERADICATE GANG  
6 VIOLENCE. MOREOVER, TARGETED EFFORTS IN ONE COMMUNITY OFTEN  
7 SHIFT CRIMINAL ACTIVITIES TO OTHER COMMUNITIES. SO IT'S  
8 CRITICAL THAT THE COMMITTEE'S IMPLEMENTATION PLAN INSURE  
9 AGAINST ANY ADVERSE IMPACT ON OTHER COMMUNITIES AND NOT REMOVE  
10 OR REALLOCATE EXISTING RESOURCES AND SERVICES COMMITTED IN  
11 OTHER PARTS OF THE COUNTY WHO ARE NOW ADDRESSING THIS ISSUE OF  
12 GANG VIOLENCE. SO I'D MOVE THAT THE BOARD, IN APPROVING THE  
13 ITEM, DIRECT THE C.E.O. TO ENSURE THAT NO EXISTING COUNTY  
14 RESOURCES OR SERVICES ARE MOVED FROM ONE AREA OUTSIDE OF THE  
15 PILOT AREAS INTO THE NAMED AREAS AS A PART OF THE EFFORT AND  
16 DIRECT THE AUDITOR-CONTROLLER TO VERIFY, AS PART OF THE  
17 UPCOMING REPORT, THAT NO EXISTING SERVICES, RESOURCES WERE  
18 MOVED FROM OTHER AREAS OF THE COUNTY TO ACCOMPLISH THE  
19 COMMITTEE'S RECOMMENDATIONS.

20  
21 **SUP. KNABE, CHAIRMAN:** I'LL SECOND THAT ONE. ARE THERE ANY  
22 OTHER QUESTIONS? YES.

23  
24 **SUP. YAROSLAVSKY:** I WOULD LIKE TO GIVE CHARLIE BECK A CHANCE  
25 TO SPEAK. IN THE CONTEXT OF WHAT YOU'RE SAYING, I'D LIKE TO



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1 JUST POSE A QUESTION WHICH I'D LIKE YOU TO ADDRESS, WHICH I  
2 JUST WANT TO GET FOR PUBLIC CONSUMPTION. WHEN WE'RE LOOKING AT  
3 AREAS THAT ARE NOT IN THE UNINCORPORATED, SUCH AS PACOIMA,  
4 THIS IS AN ISSUE, THIS IS AN AREA THAT'S GOING TO REQUIRE A  
5 VERY CLOSE PARTNERSHIP WITH LOCAL LAW ENFORCEMENT, IN THAT  
6 CASE THE L.A.P.D. AND WHAT HAS BEEN THE THINKING AND WHAT IS  
7 THE EXPECTATION OF HOW THAT'S GOING TO -- HOW WE'RE GOING TO  
8 INTERFACE WITH L.A.P.D.? WHO ARE YOU GOING TO BE ON THE COUNTY  
9 SIDE INTERFACING WITH? IS IT THE SHERIFF? IS IT PROBATION? WHO  
10 ARE YOU GOING TO BE DEALING WITH? SO WHO'S IN CHARGE IN  
11 PACOIMA, I GUESS IS MY QUESTION?

12

13 **CHARLIE BECK, ASS'T. CHIEF, LAPD:** THAT'S A REALLY GOOD  
14 QUESTION. THE LOS ANGELES POLICE DEPARTMENT AND THE SHERIFF'S  
15 DEPARTMENT HAVE BEEN WORKING JOINTLY ON THIS FOR THE PAST 20  
16 MONTHS, FROM THE DAY THAT THE SHERIFF BECAME INTERESTED IN THE  
17 TARGET ZONES. HE REACHED OUT TO ME. AND AT THAT TIME I WAS THE  
18 CHIEF OF SOUTH BUREAU, WHICH WILL BE ADJACENT TO THE FIRESTONE  
19 AREA AND ACTUALLY BE PARTLY CONTAINED WITHIN THE FIRESTONE  
20 AREA. AND WE STARTED DISCUSSIONS WITH CHIEF MIKE MOORE, WHO IS  
21 THE CHIEF OF THE VALLEY, WHO WILL OVERSEE THE PACOIMA SITE.  
22 AND WE ARE BOTH ANXIOUSLY ANTICIPATING WORKING WITH THE  
23 SHERIFF'S DEPARTMENT, WITH PROBATION, AND WITH ALL THE OTHER  
24 STAKEHOLDERS, D.C.F.S. WE WORK WITH VERY CLOSELY, ON  
25 DEVELOPING THE PLAN FOR SUBMISSION TO THE SUPERVISORS WITHIN



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1 120 DAYS. NOW, THE CITY IS MOVING ALONG A PARALLEL TRACK, AS I  
2 KNOW THE BOARD IS VERY AWARE, WITH THE GANG REDUCTION AND  
3 YOUTH DEVELOPMENT ZONES THAT ARE BEING CREATED. AND JEFF CARR,  
4 WHO I TALKED TO RIGHT PRIOR TO WALKING IN THIS MEETING, HE  
5 APOLOGIZED FOR NOT BEING HERE. HE IS VERY INTERESTED IN WHAT'S  
6 GOING ON HERE AND WILL WORK CLOSELY WITH THE COUNTY,  
7 ESPECIALLY ON THE SITES WHERE THE CITY AND THE COUNTY OVERLAP  
8 IN THESE ZONES, IS DEVELOPING OUR PREVENTION AND INTERVENTION  
9 PROGRAMS IN CONJUNCTION WITH CONNIE RICE AND WITH ME AND WITH  
10 THE SHERIFF. WE HAVE JOINT STAFF THAT WORK TOGETHER EVERY DAY  
11 ON THESE ISSUES. YOU KNOW, I THINK THAT THE BOARD CAN FEEL  
12 COMFORTABLE THAT OUR RELATIONSHIP IS AS CLOSE AS IT CAN BE ON  
13 THESE ISSUES, AND THAT WE WILL WORK TOGETHER. WE WILL NOT ONLY  
14 SUPPORT THE PLAN THAT COMES BEFORE YOU, BUT I'LL BE THERE TO  
15 ANSWER QUESTIONS ON HOW EXACTLY THE CITY WILL INTERACT WITH  
16 THAT PLAN AND WHAT PIECES WE WILL BE RESPONSIBLE FOR. BUT TO  
17 ANSWER YOUR QUESTION OF POINT OF CONTACT ON GANG MATTERS IN  
18 THE CITY OF LOS ANGELES, IF YOU DON'T TALK TO BILL BRATTON  
19 HIMSELF, IT'S ME. AND I'M THE CHIEF OF DETECTIVES FOR THE LOS  
20 ANGELES POLICE DEPARTMENT.

21  
22 **SUP. YAROSLAVSKY:** OK, SO IN TERMS OF THIS PROGRAM AND ITS  
23 PACOIMA AND NORTHEAST VALLEY AREA, YOU'RE GOING TO BE THE  
24 CITY'S POINT PERSON?



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1 **CHARLIE BECK:** I'LL BE THE CITY'S POINT PROGRAM, NOT  
2 SPECIFICALLY FOR PACOIMA BUT FOR THE COMPLETE PLAN. THE  
3 PACOIMA SIDE WILL BE MIKE MOORE, ABSOLUTELY. AND MIKE AND I  
4 TALKED TODAY ABOUT THIS. AND HE IS ANXIOUSLY AWAITING OUR  
5 DISCUSSION AFTER WE LEAVE THE BOARD MEETING SO HE CAN SEE WHAT  
6 TO EXPECT IN THE PLANNING PROCESS.

7

8 **SUP. YAROSLAVSKY:** THANK YOU, CHARLIE. LET ME ASK YOU, DOYLE,  
9 WHAT IS OUR ROLE IN AN AREA SUCH AS THE PACOIMA AREA? WHAT  
10 WILL THE SHERIFF'S ROLE BE THERE, SINCE THERE IS ANOTHER LAW  
11 ENFORCEMENT AGENCY THAT HAS JURISDICTION? WHAT IS THE COUNTY  
12 ROLE? HOW DO YOU ENVISION THAT EVOLVING?

13

14 **DOYLE CAMPBELL:** WELL, I THINK CERTAINLY THE SUPPRESSION ASPECT  
15 OF THAT WOULD BE WE WOULD BE WORKING CLOSELY WITH L.A.P.D. TO  
16 DETERMINE WHAT THAT IS. AND THE SHERIFF HAS WORKED WITH  
17 L.A.P.D. ON TASKFORCES BEFORE. WE ALSO WOULD BE LOOKING AT THE  
18 PREVENTION AND INTERVENTION PORTION OF IT IN THE PACOIMA AREA  
19 AND MAKING SURE THAT WAS INTEGRATED AS FAR AS PRISONERS BEING  
20 RELEASED FROM JAIL BACK INTO THE PACOIMA AREA OR PRISONERS  
21 BEING RELEASED, CHILDREN BEING RELEASED FROM PROBATION BACK  
22 INTO THE PACOIMA AREA. AND THAT WOULD BE WHERE THE  
23 INTERVENTION-TYPE PROGRAMS WOULD COME INTO EFFECT.

24

25 **SUP. YAROSLAVSKY:** SO THE SHERIFF HAS A ROLE AT THE JAILS.



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1

2 **DOYLE CAMPBELL:** CERTAINLY.

3

4 **SUP. YAROSLAVSKY:** FOR STARTERS., PROBATION AT THE JUVENILE  
5 HALLS AND AT THE CAMPS. PROBATION ALSO HAS SOME ONGOING  
6 RESPONSIBILITIES.

7

8 **DOYLE CAMPBELL:** RIGHT. THEY HAVE SOME NEW DEVELOPMENTS IN THAT  
9 AREA SUCH AS A DAY REPORTING CENTER AND THINGS LIKE THAT THAT  
10 THEY'RE WORKING ON THAT WILL BE INTEGRATED INTO THIS PLAN AND  
11 WILL BE A VERY INTEGRAL PART OF IT.

12

13 **SUP. YAROSLAVSKY:** AND IS THERE -- DO YOU ENVISION, SHERIFF, A  
14 JOINT TASKFORCE IN TERMS OF SUPPRESSION? DO YOU ENVISION A  
15 CIRCUMSTANCE UNDER WHICH THE SHERIFF'S DEPARTMENT OR SHERIFF'S  
16 PERSONNEL TEAMING UP WITH L.A.P.D. PERSONNEL IN AN AREA OF THE  
17 CITY?

18

19 **SHERIFF LEE BACA:** YES. PARTICULARLY WHEN IT COMES TO DATA. I  
20 KNOW DATA SOUNDS ALMOST STERILE WITHOUT ANY DYNAMIC PERSONAL  
21 COMPONENTS TO IT, BUT IN FACT IT HAS DYNAMIC PERSONAL  
22 COMPONENTS BECAUSE GANG MEMBERS DON'T OPERATE IN THEIR  
23 BACKYARD. THEY'RE ALL OVER THE COUNTY. THEY'RE ALL OVER THE  
24 CITY. THEY'RE ALL OVER IN VARIOUS PARTS OF SOUTHERN  
25 CALIFORNIA. SO THE TARGETED POPULATIONS FOR MANAGEMENT



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1 PURPOSES, IF WE'RE GOING TO SAY THIS, PEOPLE COMING OUT OF  
2 JAIL, THEY'VE GOT EXTENSIVE GANG HISTORY, THEY NEED TO BE  
3 WATCHED. THEY ALSO NEED SOME PROGRAMS. WHATEVER THEY'RE GOING  
4 TO BE DOING THAT'S OUTSIDE OF THE QUOTE LAWFUL BEHAVIOR THAT  
5 EVERYONE'S OBLIGATED TO PERFORM UNDER, WE WILL BE REALLY  
6 LOOKING AT THEIR CRIMINAL PATTERNS. AND THAT REQUIRES THE  
7 COORDINATION OF AN ALL CRIMES CENTER, WHICH CHIEF BRATTON AND  
8 I HAVE WORKED DILIGENTLY TO DO. SO WE DON'T LOSE REALITY WHEN  
9 IT COMES TO PEOPLE WHO ARE MOBILE OFFENDERS OPERATING,  
10 COMMITTING CRIMES OF A VARIETY OF TYPES ALL OVER SOUTHERN  
11 CALIFORNIA. WE HAVE A DATA SYSTEM RIGHT NOW THAT ALLOWS US TO  
12 KNOW WHENEVER THEY'RE STOPPED OR PICKED UP FOR A NEW OFFENSE,  
13 IT GOES RIGHT INTO THE SYSTEM. WE KNOW WHERE OF COURSE THEY  
14 LIVE. AND IF IT'S FROM THESE TWO AREAS, WE'LL KNOW WHAT TO DO  
15 WITH THEM ONCE THEY'RE INCARCERATED. AND SOMETIMES IT MEANS  
16 JUST KEEPING THEM IN JAIL LONGER, WHICH ISN'T A BAD IDEA GIVEN  
17 ALL THE PROBLEMS THAT THEY COMMIT.

18  
19 **SUP. YAROSLAVSKY:** YOU'VE ANSWERED MOST OF MY QUESTIONS. I  
20 WOULD JUST -- I MEAN WE HAVE A WAYS TO GO ON THIS. AND WE'LL  
21 SEE HOW IT WORKS. IT'S SOMEWHAT OF AN AWKWARD HYBRID SITUATION  
22 BECAUSE THE COUNTY IN THE UNINCORPORATED AREAS HAS A CERTAIN  
23 KIND OF RESPONSIBILITY, IN OTHER AREAS IT'S ANOTHER KIND OF  
24 RESPONSIBILITY. AND I THINK WE'RE GOING TO BE -- WHEN THIS  
25 PLAN COMES OUT, I GUESS THIS IS A PLAN THAT WE'RE ADOPTING



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1    TODAY TO CREATE A PLAN, A FINAL PLAN THAT WOULD BE  
2    IMPLEMENTED, COMMENCE IMPLEMENTATION IN 120 DAYS OR SO, IS  
3    THAT THE IDEA?

4

5    **SHERIFF LEE BACA:** A PLAN TO COMMENCE A PROGRAM.

6

7    **SUP. YAROSLAVSKY:** COMMENCE A PROGRAM, THAT'S BETTER SAID. AND  
8    THAT, I THINK, WILL BE AN ONGOING WORK IN PROGRESS. I THINK WE  
9    NEED TO BE PREPARED TO BUILD ON THE SUCCESSES AND RECOGNIZE  
10    THINGS THAT AREN'T WORKING AND BE VERY FLEXIBLE ABOUT THIS AND  
11    NOT GET STUCK IN ANY KIND OF CONCRETE. BECAUSE I THINK THIS IS  
12    NEW TERRITORY FOR ALL OF YOU. CITY AND THE COUNTY AND OTHER  
13    JURISDICTIONS THAT WE'RE GOING TO BE WORKING WITH. BUT IT'S  
14    WORTH A SHOT. AND IT'S CERTAINLY A -- WE'LL BE BETTER OFF DOWN  
15    THE ROAD WITH IT THAN WITHOUT IT. AND THEN WE CAN BUILD ON IT.  
16    IF IT WORKS, WE CAN BUILD SOMETHING THAT'S MUCH MORE  
17    COMPREHENSIVE AND SOPHISTICATED THAN THE WAY IT STARTS, WHICH  
18    I THINK IS THE WAY TO PROCEED. SO CONGRATULATIONS TO ALL OF  
19    YOU. I LOOK FORWARD TO WORKING WITH YOU. THANKS, CHARLIE.

20

21    **SUP. KNABE, CHAIRMAN:** ANY OTHER COMMENTS?

22

23    **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN. I WANT  
24    TO COMMEND THE WORK THAT'S BEEN DONE TO DATE ON THIS MATTER,  
25    AND IT'S VERY OBVIOUS TO ALL OF US I BELIEVE THAT THERE IS A



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1 LOT MORE TO BE DONE OVER THE NEXT SIX MONTHS OR SO. THERE IS A  
2 CLEAR NEED TO LAUNCH THIS CONCEPT. AND IF I MAY, SHERIFF BACA,  
3 AND MR. FUJIOKA, I BELIEVE THAT THIS NEEDS A LOT MORE WORK.  
4 THERE ARE A COUPLE OF THINGS THAT OCCUR TO ME AS I'VE WORKED  
5 ON THESE ISSUES FOR A VERY LONG TIME. ONE IS I STILL BELIEVE  
6 THAT WE HAVE TO LOCK IN ON THE NOTION THAT THIS MATTER IS  
7 URGENT. NO MATTER HOW LONG-STANDING IT IS, CHIEF BECK, OUR  
8 PREVIOUS WORK CAUSES US TO KNOW THAT IT IS DYNAMIC, IT IS NOT  
9 STATIC, IT IS URGENT, AND IT REQUIRES OUR ENERGY TO BE APPLIED  
10 ACCORDINGLY. AND TOWARD THAT END, I KNOW WE ALL UNDERSTAND AND  
11 HAVE INVOKED THE LANGUAGE OF PREVENTION, INTERVENTION, AND  
12 SUPPRESSION. WE'VE LEARNED THOSE MODALITIES REASONABLY WELL.  
13 BUT I BELIEVE THE PREVENTION HAS TO BE AGGRESSIVE. I BELIEVE  
14 THE INTERVENTION HAS TO BE FAR MORE CREATIVE THAN IT HAS BEEN.  
15 AND I BELIEVE THE SUPPRESSION HAS TO BE PROACTIVE. THIS SHOULD  
16 BE DEFINED BY WHAT I THINK WE HAVE ALREADY SAID, A  
17 COMPREHENSIVE LOOK AT HOW WE DEAL WITH THIS ISSUE OF YOUTH AT  
18 RISK, GANG VIOLENCE ITSELF AND THE CULTURE OF GANG ACTIVITY  
19 THAT HAS LEFT MANY COMMUNITIES VIRTUALLY PARALYZED, WITH MORE  
20 UNPROCESSED GRIEF THAN CAN BE DOCUMENTED BY ANY OF OUR MENTAL  
21 HEALTH EXPERTS. I DO NOT BELIEVE, AND I TRUST THAT THE  
22 INSIGHTS OF THE SOCIAL SCIENCES APPLY HERE, THAT THIS IS THE  
23 DOMAIN EXCLUSIVELY OF LAW ENFORCEMENT. IT CAN BE SEEN IN TERMS  
24 OF BEING A PUBLIC SAFETY ISSUE ALONE AND EXCLUSIVELY, BUT,  
25 FRANKLY, THAT'S OLD SCHOOL. THE BEST INSIGHTS CALL FORTH THE



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1 DISCIPLINES OF PUBLIC HEALTH AND RECOGNIZE THAT THE EPIDEMIC  
2 NATURE OF VIOLENCE IN COMMUNITIES IN URBAN AREAS, NOT THE  
3 LEAST OF WHICH WOULD BE MANY PARTS OF THE COUNTY, HAVE TO BE  
4 BENEFITED BY THE BEST THINKING, OTHERWISE WE WILL ONCE AGAIN  
5 MISS THE MARK. I KNOW THAT WE HAVE IN MANY RESPECTS THE  
6 NATION'S BEST IN TERMS OF LAW ENFORCEMENT OFFICIALS. OUR  
7 SHERIFF, OUR CHIEF PARTICULARLY IN LOS ANGELES COUNTY AND L.A.  
8 CITY PROPER RESPECTIVELY, BUT I WANT TO ASSERT NOT  
9 WITHSTANDING THE GOOD WORK THAT HAS BEEN DONE AND THE CLAIMS  
10 ABOUT THAT REDUCTION IN VIOLENCE, THAT VIOLENCE IN TOO MANY  
11 COMMUNITIES ARE INTOLERABLY HIGH. AND THESE GANGS ARE NOT  
12 RETREATING. AND IN THAT SENSE, IT SEEMS TO ME THAT THERE'S A  
13 NEED FOR A SIGNIFICANT PARADIGM SHIFT IN HOW WE CONFRONT, HOW  
14 WE ADDRESS THIS ISSUE, WHICH IS IN MANY WAYS HERETOFORE SEEN  
15 AS RATHER INTRACTABLE. MR. CHAIRMAN, IT SEEMS TO ME THAT IF WE  
16 ARE AS SERIOUS AS WE CLAIM THAT WE WILL BE, SHERIFF, IF WE ARE  
17 AS SERIOUS AS WE CLAIM THAT WE WILL BE, THEN IT WILL REQUIRE  
18 AN INVESTMENT. IT MIGHT HAVE IMPLICATIONS FOR REORGANIZATION  
19 AND REDEPLOYMENT OF STAFF, BOTH SWORN AND CIVILIAN. I GET ALL  
20 THAT. BUT LACKING AN INVESTMENT, I WOULD THINK THAT WE HAVE  
21 ALREADY BEGUN TO LIMIT THE IMPACT THAT WE COULD HAVE. AND SO  
22 FOR THE NEXT 120 DAYS, I THINK WE NEED TO TALK RATHER  
23 SPECIFICALLY ABOUT WHAT ARE THE GOALS, THE TARGETS, THE  
24 OBJECTIVES, THE DELIVERABLES THAT WE ARE DRIVING TOWARD?  
25 OTHERWISE I DON'T KNOW IF WE ARE ENGAGED IN THE PROCESS OF



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1 CHANGING THE QUALITY OF LIFE, THAT IS TO SAY, IMPROVING THE  
2 QUALITY OF LIFE IN THESE RESPECTIVE COMMUNITIES. THE VARIOUS  
3 DEPARTMENTS HAVE A ROLE TO PLAY, BUT THIS OUGHT TO BE A PUBLIC  
4 AND PRIVATE PURSUIT, ENTERPRISES IN THE COMMUNITIES THAT  
5 EXIST, THE RELIGIOUS COMMUNITIES, THE BUSINESS COMMUNITIES,  
6 THE NETWORK, THE INFRASTRUCTURE OF NONPROFITS WHO ARE ENGAGED  
7 IN THIS EFFORT ALONG THE LINES OF PARTICULARLY PREVENTION AND  
8 INTERVENTION. WHERE ARE THEY? HOW DID THEY DIAL IN? AND WHAT  
9 DIFFERENCE WILL THEY BE CAUSED TO MAKE AS IT RELATES TO  
10 ACCOUNTABILITY? SO NOBODY GETS A PASS HERE, IT SEEMS TO ME.  
11 THAT'S THE ORDER OF THE DAY. EVERYONE HAS TO OWN THIS PROBLEM.  
12 IT IS A CRISIS. AND, SHERIFF, I WANT TO ACKNOWLEDGE THE FACT  
13 THAT ONE OF THE NEW DIMENSIONS OF IT, RELATIVELY NEW THAT MANY  
14 HAVE BEEN UNWILLING TO SPEAK TO IS THE INTERRACIAL COMPONENT  
15 OF GANG VIOLENCE. NOT A PLEASANT DISCUSSION. THERE'S BEEN A  
16 RANGE OF ISSUES IN TERMS OF THE TWO LEADING LAW ENFORCEMENT  
17 ENTITIES AS TO THE STRENGTH OF IT OR THE FORCE OF IT, BUT  
18 ANYBODY WHO'S WILLING TO DENY IT IS NOT PREPARED TO PAY  
19 ATTENTION TO THE REALITIES THAT ARE OPERATING IN THE CONTEXTS  
20 OF THE LIVES OF COMMUNITIES THAT DESERVE BETTER WITH RESPECT  
21 TO THE RELATIONSHIPS AMONG THE PEOPLE WHO RESIDE THEREIN. SO  
22 THIS IS A NEW DYNAMIC OF SOME CONSEQUENCE THAT COULD BE VERY,  
23 VERY PROBLEMATIC. MR. CHAIRMAN, YOU BRING FORTH THE IDEA, THE  
24 AMENDMENT, RATHER, TO INCLUDE THE HARBOR GATEWAY. I'VE ALREADY  
25 INDICATED THAT I'M PREPARED TO BE SUPPORTIVE OF THAT. I THINK



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1 IT NEEDS TO BE EXPLICATED THAT IT SHOULD INCLUDE THE  
2 UNINCORPORATED COUNTY AREA OF THE HARBOR GATEWAY SO THAT WE  
3 GET ALL OF THAT. I MEAN CURRENTLY THE SHERIFF'S DEPARTMENT  
4 PATROLS THE CARSON COMPONENT OF THAT IMMEDIATELY ADJACENT. IT  
5 SEEMS TO ME IF WE WANT TO BE COMPREHENSIVE IN OUR PURSUIT,  
6 THAT THIS NEEDS TO BE A PART OF THE EFFORT. SO I WISH THE  
7 EFFORT WELL. I AM SUPPORTIVE BUT NOT UNCRITICAL AT THIS  
8 JUNCTURE. I THINK WE HAVE TO PUSH VERY HARD AND THE OPERATING  
9 CONSIDERATION THAT WE NEED TO ENGAGE IN IS TO APPRECIATE THAT  
10 THE MATTER IS URGENT. WE SHOULD NOT TREAT IT AS IF IT IS  
11 ROUTINE.

12  
13 **SUP. KNABE, CHAIRMAN:** THANK YOU. WITH THAT CLARIFICATION, I  
14 THINK, TOO, WE'RE ALL ANXIOUS TO SEE WHAT COMES BACK IN 120  
15 DAYS. THE POINT WHERE WE'RE AT RIGHT NOW, I THINK WE'RE ALL  
16 VERY HAPPY WITH AND WANT TO THANK YOU. I THINK EVERY MEMBER  
17 HAS SAID THAT TO WHERE WE ARE NOW. BUT THE BIG WORK'S AHEAD OF  
18 US. AND AS THE DEVIL'S ALWAYS IN THE DETAILS, SO WE THANK ALL  
19 OF YOU FOR YOUR MUTUAL EFFORTS IN BRINGING EVERYONE TOGETHER.

20  
21 **SHERIFF LEE BACA:** MAY I ALSO POINT OUT THAT OUR C.E.O., MR.  
22 FUJIOKA, HAS BEEN A VERY STRONG INSTRUMENT IN BRINGING US  
23 CLOSER TOGETHER ON THIS. THE BACK DOOR PROCESS OFTEN CAN BE  
24 CONTENTIOUS.



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1    **SUP. KNABE, CHAIRMAN:** IS THAT THE ROOM WITH NO WINDOWS?

2

3    **C.E.O. FUJIOKA:** YEAH, THAT'S THE ONE.

4

5    **SHERIFF LEE BACA:** IT'S THE ROOM WITH NO WINDOWS AND IF YOU ASK  
6    ME, I WON'T LET ANYONE OUT UNTIL WE GET THE CONSENSUS. BUT  
7    IT'S BEEN A WORK OF ART. THANK YOU.

8

9    **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU ALL. THE ITEM'S BEFORE  
10    US AS AMENDED. IT'S BEEN MOVED AND SECONDED. MR. SACHS, YOU  
11    SIGNED UP TO SPEAK ON THIS ITEM, IS THAT CORRECT? THANK YOU  
12    ALL VERY MUCH.

13

14    **SUP. MOLINA:** WHILE MR. SACHS IS COMING UP, CAN I JUST MENTION  
15    THAT I HOPE THE CONCENTRATION IS GOING TO BE ON THE INDIVIDUAL  
16    KID?

17

18    **SHERIFF LEE BACA:** YES. NO QUESTION ABOUT IT. THAT'S WHAT IT'S  
19    ALL ABOUT.

20

21    **SUP. MOLINA:** INSTEAD OF WHAT FACILITY HE BELONGS TO? AND ONE  
22    OF THE BIGGEST MISTAKES THAT WE MAKE IS WE OPERATE FROM OUR  
23    POINT OF VIEW. AND WE HAVE A KID INTERVENE WITH US. IN OTHER  
24    WORDS IF HE BELONGS TO MENTAL HEALTH, HE HAS TO FIGURE OUT HOW  
25    TO GET IN. IF HE'S CHILDREN SERVICES -- WE SHOULD CONCENTRATE



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1 ON THE KID. AND THE SERVICES SHOULD SURROUND THE CHILD, NOT  
2 THE OTHER WAY AROUND, THAT THE CHILD HAS TO FIND ACCESS TO  
3 THESE THINGS. I HOPE THERE'S GOING TO BE THAT CONCENTRATION.

4

5 **SHERIFF LEE BACA:** I THINK YOU'RE RIGHT ON TARGET. REMEMBER,  
6 THAT THE FAILURE IS LARGELY PREDICATED ON THE KID AVOIDING US  
7 AS OPPOSED TO THE OPPOSITE.

8

9 **SUP. MOLINA:** RIGHT.

10

11 **SHERIFF LEE BACA:** THANK YOU.

12

13 **ARNOLD SACHS:** GOOD MORNING, ARNOLD SACHS. A LOT OF THINGS WERE  
14 DISCUSSED. I JUST WANTED TO BRING TO THE POINT WHEN THE MAYOR  
15 OF L.A. UNVEILED HIS GANG STRATEGY, AND THIS IS A STORY FROM  
16 THE DAILY BREEZE FROM JULY 29TH, AND IT WAS TOUCHED A LITTLE  
17 BIT BY THE SHERIFF'S, ONE OF HIS SPOKESMEN, 46 NONPROFITS  
18 APPLIED FOR FUNDING FOR THE CITY OF L.A.'S GANG PREVENTION  
19 PROGRAMS. THE POINT BEING IT'S ANOTHER THIRD-PARTY LOOKING TO  
20 GET IN THE MIX OF FUNDING. THERE IS A REAL PROBLEM RIGHT  
21 THERE: THE THIRD-PARTY AGAIN. IT WAS TOUCHED ON THAT OUTSIDE  
22 AGENCIES WILL BE USED TO HELP WITH THE GANG INTERVENTION  
23 PROGRAMS. THE CITY'S LOOKING AT 46 NONPROFITS APPLYING FOR  
24 FUNDING, 6 WERE SELECTED. THEN I ALSO WANTED TO POINT OUT THAT  
25 THIS IS AN ARTICLE, AGAIN ABOUT COUNTY U.S.C., SOMEBODY WROTE



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1 ABOUT JUST BEFORE THEY WERE CLOSING, AND I'M JUST GOING TO  
2 READ A LITTLE SECTION OF IT. "IN THE '80S AND THE EARLY 1990S,  
3 LOS ANGELES WAS CEMENTING ITS REPUTATION AS A GANG CAPITAL OF  
4 THE UNITED STATES. SHOOTINGS WERE AT AN ALL-TIME HIGH AND I  
5 CAN RECALL THE STEADY WHINE OF AMBULANCES GOING UP AND DOWN  
6 STATE STREET DAY AND NIGHT." THAT'S FROM THE '80S AND '90S.  
7 FUNDING THAT'S BEEN SPENT SINCE THE '80S AND '90S, WHEN L.A.,  
8 TO EMBELLISH THE GANG CAPITAL OF THE UNITED STATES. AND  
9 FINALLY IN CASE YOU MISSED IT, THE CITY HAD ATTEMPTED TO PUT A  
10 PROP A INITIATIVE ON THE BALLOT TO RAISE \$30 MILLION FOR  
11 GANGS. AND THERE WAS SOME ACCOUNTABILITY TALKED ABOUT. WHEN  
12 THE MAYOR'S PROGRAM WAS UNVEILED, ONE OF THE COUNCIL MEMBERS,  
13 I BELIEVE IT WAS COUNCIL MEMBER CARDENAS, THEY TALKED ABOUT  
14 ENDING -- CLOSING DOWN OR CLOSING OUT THE GANG PROGRAMS FOR  
15 FISCAL -- FOR LAST YEAR, 2008. AND HE BROUGHT INTO HIS  
16 DISCUSSION THAT THE CITY SPENDS \$1 MILLION FOR EVERY GANG  
17 MURDER THEY NEED TO INVESTIGATE. IN THIS ARTICLE FROM THE  
18 SUNDAY TIMES 11/2, ANOTHER CITY COUNCILWOMAN, JANICE HAHN,  
19 STATES THAT THE CITY SPENDS \$1.67 MILLION ON EVERY GANG MURDER  
20 IN THE YEAR 2008. SO THE POINT IS THAT WITHIN THREE MONTHS,  
21 YOU HAVE TWO DIFFERENT FIGURES FOR WHAT'S BEING SPENT. NOBODY  
22 MENTIONED HOW THE ACCOUNTABILITY OF SPENDING THAT MUCH MONEY  
23 TO INVESTIGATE MURDERS COSTS. THERE'S WHERE ACCOUNTABILITY  
24 COMES INTO EFFECT. WHO'S DISCUSSING WHAT? THANK YOU FOR YOUR  
25 TIME, YOUR ANSWERS AND YOUR ATTENTION.



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1

2   **SUP. KNABE, CHAIRMAN:** I THINK THE DIFFERENCE IS WE DON'T HOLD  
3   PRESS CONFERENCES. WE TRY TO BRING EVERYBODY TOGETHER. AND THE  
4   POINT HERE BEING IS WE'RE TRYING TO BRING ALL THE RESOURCES  
5   TOGETHER TO SPEND THE MONEY IN THE RIGHT WAY TO MAKE THEM  
6   COST-EFFECTIVE. THAT IS PART OF THE PIECE OF THE PIE. SO THANK  
7   YOU. THE ITEM IS BEFORE US AS AMENDED. THE CHAIR WOULD MOVE  
8   IT. SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO  
9   ORDERED. THANK YOU ALL VERY MUCH. SUPERVISOR RIDLEY-THOMAS, I  
10   UNDERSTAND YOU HAD A READ-IN MOTION THAT YOU'D LIKE TO DO,  
11   PLEASE?

12

13   **SUP. RIDLEY-THOMAS:** I DO, MR. CHAIRMAN. IT IS AS FOLLOWS, AND  
14   I WOULD HOPE IT WOULD BE TAKEN UP FOR THE NEXT BOARD MEETING.  
15   I THINK COPIES ARE BEING PASSED OUT. "IN THE INTEREST OF  
16   EXPANDING AND FACILITATING PUBLIC ACCESS TO AND INCREASING  
17   PARTICIPATION IN REGULAR MEETINGS OF THE BOARD OF SUPERVISORS,  
18   PARTICULARLY FOR THOSE WHO MIGHT FIND IT DIFFICULT TO TRAVEL  
19   TO THE LOS ANGELES CIVIC CENTER, I BELIEVE THE COUNTY SHOULD  
20   DEVELOP AND PLAN TO SCHEDULE QUARTERLY REGULAR BOARD MEETINGS  
21   IN EACH OF THE FIVE SUPERVISORIAL DISTRICTS ON AN ALTERNATING  
22   BASIS AFTER EXAMINING THE FEASIBILITY AND POTENTIAL COST  
23   IMPACT. AND THEREFORE I WOULD HOPE THAT WE WOULD INSTRUCT THE  
24   CHIEF EXECUTIVE OFFICER AND THE EXECUTIVE OFFICER OF THE BOARD  
25   TO WORK WITH BOARD OFFICES AND OTHER APPROPRIATE ENTITIES TO



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1 REVIEW THE FEASIBILITY, LOGISTICS AND COSTS OF DEVELOPING,  
2 PLANNING AND SCHEDULING REGULARLY SCHEDULED QUARTERLY BOARD  
3 MEETINGS IN EACH OF THESE DISTRICTS ON AN ALTERNATING BASIS  
4 AND COME BACK TO US WITHIN 30 DAYS WITH SUCH A PLAN. THE  
5 REVIEW SHOULD INCLUDE IDENTIFICATION OF SPECIFIC SITES AS  
6 DEEMED APPROPRIATE. I THINK THE MOTION SPEAKS FOR ITSELF, AND  
7 I OFFER THAT UP FOR OUR CONSIDERATION, MR. CHAIRMAN.

8

9 **SUP. KNABE, CHAIRMAN:** OKAY. WE CAN DISCUSS THAT. WE'LL PUT  
10 THAT ON FOR NEXT WEEK, IS THAT CORRECT? AND REPORT BACK. AND  
11 WE'LL PUT THAT ON FOR NEXT WEEK. YOU WANT IT NEXT WEEK? DO YOU  
12 HAVE A TIMELINE?

13

14 **CLERK SACHI HAMAI:** IT STATES 30 DAYS.

15

16 **SUP. KNABE, CHAIRMAN:** COME BACK IN 30 DAYS. AND ALSO I THINK  
17 IT WOULD BE APPROPRIATE -- IT WILL COME BACK IN 30 DAYS. IT  
18 WOULD BE APPROPRIATE TO INCLUDE THE HISTORY OF ATTEMPTING TO  
19 DO THIS IN PREVIOUS YEARS AND SOME OF THE COSTS AND  
20 DIFFICULTIES WE RAN INTO. THAT'S ONE OF THE REASONS WE WENT TO  
21 THE TELEVISED AND STREAMING KIND OF THINGS. BUT I THINK IT  
22 WILL BE APPROPRIATE WHEN IT COMES BACK AND SUPERVISOR RIDLEY-  
23 THOMAS'S MOTION, YOU INCLUDE THE HISTORY OF OUR ATTEMPTS TO DO  
24 THIS.

25



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1   **SUP. ANTONOVICH:** ALSO IF YOU HIT YOUR BUTTON WE ARE NOW DOING  
2   A TEST IN ANTELOPE VALLEY WHERE IT IS BEING TELEVISED RIGHT  
3   NOW. IT'S JUST A TEST OF THE SITE WHERE IT'S BEING DONE. SO I  
4   THINK IF YOU DO MORE OF THE TELEVISING, AS WELL, INTO THESE  
5   AREAS. JUST PUSH VIDEO CONFERENCE ON YOUR COMPUTER.

6

7   **SUP. RIDLEY-THOMAS:** I TOOK NOTE OF THAT EARLIER. AND I THINK  
8   THIS IS AN EXCELLENT IDEA TO TAKE ADVANTAGE OF THE TECHNOLOGY  
9   THAT IS AT OUR DISPOSAL THROUGHOUT THE RESPECTIVE DISTRICTS.  
10   THERE'S A DIFFERENT COMPONENT IN TERMS OF BEING IN THE  
11   ANTELOPE VALLEY AT A MEETING WHERE THERE'S PARTICIPATION AND  
12   DIRECT INTERFACE WITH THE APPROPRIATE REPRESENTATIVE AND THE  
13   ENTIRETY OF THE BOARD.

14

15   **SUP. ANTONOVICH:** FOUR WEEKS AGO YOU WOULD HAVE BEEN SNOWED IN.  
16   [LAUGHTER.]

17

18   **SUP. RIDLEY-THOMAS:** SO WE'LL JUST BE PROPERLY ADORNED WHEN WE  
19   SHOW UP. [LAUGHTER.]

20

21   **SUP. KNABE, CHAIRMAN:** ALL RIGHT. THAT WILL COME BACK IN 30  
22   DAYS. THANK YOU. ALL RIGHT. OKAY, I HAVE HELD, I BELIEVE,  
23   ITEMS 5 AND 12. I DON'T KNOW IF WE HAD ANYBODY SIGNED UP ON  
24   THIS. OKAY. DO WE HAVE SOME PEOPLE SIGNED UP FOR ITEM 5, AS I  
25   UNDERSTAND IT?



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1

2 **CLERK SACHI HAMAI:** NO.

3

4 **SUP. KNABE, CHAIRMAN:** WE DON'T HAVE ANYONE SIGNED UP. OKAY.

5 ALL RIGHT. THEN I'LL JUST TAKE CHAIR PRIVILEGE AND ASK

6 JACQUELYN MCCROSKEY AND TERRI NISHIMURA TO COME FORWARD,

7 THEY'RE PART OF THE ROUND TABLE. WE'LL HAVE THEM FILL OUT,

8 MAKE SURE THEY GET THE PROPER FORMS TO FILL OUT SO THAT WE

9 HAVE IT FOR THE RECORD. JACQUELYN AND TERRI, WELCOME. THANK

10 YOU FOR YOUR PATIENCE.

11

12 **TERRI NISHIMURA:** GOOD AFTERNOON, CHAIRMAN KNABE AND MEMBERS OF  
13 THE BOARD OF SUPERVISORS. AND THANK YOU FOR THIS OPPORTUNITY.

14 I AM HONORED TO BE HERE AND EXCITED TO SHARE A LITTLE BIT

15 ABOUT THE CHILDCARE POLICY FRAMEWORK. THE FRAMEWORK WAS

16 DEVELOPED IN RESPONSE TO SUPERVISOR KNABE'S MOTION THAT HE

17 MADE BACK IN MARCH OF 2008. THAT MOTION ACKNOWLEDGED THE

18 CRITICAL IMPORTANCE OF CHILDCARE AND DEVELOPMENT SERVICES FOR

19 FAMILIES AND CALLED FOR A POLICY FRAMEWORK TO GUIDE THE WORK

20 OF BOTH COUNTY DEPARTMENTS AND COUNTY COMMUNITY STAKEHOLDERS

21 SO AS TO MAXIMIZE OUR RESOURCES AND PROMOTE ACCESS TO HIGH

22 QUALITY SERVICES. THE POLICY ROUND TABLE FOR CHILDCARE

23 APPRECIATED THIS OPPORTUNITY CREATED BY THIS MOTION AND WORKED

24 DILIGENTLY WITH THE CHIEF EXECUTIVE OFFICE, COUNTY DEPARTMENTS

25 AND COMMUNITY STAKEHOLDERS TO CREATE A VERY MEANINGFUL AND



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1 THOROUGH DOCUMENT WHICH WE HOPE WILL RESULT IN SOME POSITIVE  
2 ACTIONS AND IMPROVED SERVICES FOR CHILDREN AND FAMILIES. THE  
3 CHILDCARE POLICY FRAMEWORK NARRATIVE ATTEMPTS TO SUMMARIZE AND  
4 CLARIFY THREE MAIN AREAS. ONE OF THEM IS THE CRITICAL  
5 IMPORTANCE OF HIGH QUALITY CHILDCARE AND DEVELOPMENT SERVICES  
6 FOR CLIENTS RECEIVING COUNTY SERVICES FOR COUNTY EMPLOYEES AND  
7 FOR COUNTY RESIDENTS. TWO, CURRENT RESEARCH WHICH DOCUMENTS  
8 THE POTENTIAL FOR HIGH QUALITY CHILDCARE AND DEVELOPMENT  
9 SERVICES TO PREVENT CHILD ABUSE AND NEGLECT FROM OCCURRING OR  
10 MITIGATE ITS IMPACT, PREPARE CHILDREN TO ENTER KINDERGARTEN  
11 READY TO LEARN, AND SUPPORT PARENTS AS THEY STRIVE FOR  
12 ECONOMIC SELF-SUFFICIENCY. THE LAST ONE IS THE COMPLEX SYSTEMS  
13 OF SUBSIDIZED CHILDCARE SERVICES, THE MAJORITY OF WHICH DO NOT  
14 FLOW THROUGH THE COUNTY DEPARTMENTS. THE CHILDCARE POLICY  
15 FRAMEWORK SEEKS TO TRY TO COURSE TO INTEGRATE THE VERY  
16 SEPARATE SYSTEMS OF CHILDCARE AND DEVELOPMENT SERVICES FOR  
17 COUNTY-ADMINISTERED CHILD WELFARE SERVICES TO BRING ABOUT A  
18 NEW EMPHASIS ON THE IMPORTANCE OF HIGH QUALITY CHILD  
19 DEVELOPMENT SERVICES TO THE CALWORKS CHILDCARE PROGRAMS,  
20 ENSURE THAT COUNTY CLIENTS, EMPLOYEES AND RESIDENTS HAVE  
21 ACCESS TO HIGH QUALITY AND AFFORDABLE CHILDCARE AND  
22 DEVELOPMENTAL SERVICES. THE CHAIR OF THE ROUNDTABLE, DUANE  
23 DENNIS, INTENDED TO BE HERE IN PERSON BUT HIS MOTHER PASSED  
24 AWAY THE DAY AFTER CHRISTMAS, SO HE ISN'T HERE, I AM SUBBING  
25 FOR HIM. BUT ALL OF THE MEMBERS OF THE ROUNDTABLE ARE VERY



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1 ENTHUSIASTIC ABOUT THIS AND WE'LL WORK AS HARD AS WE CAN TO  
2 ACHIEVE THE GOALS THAT WE SET FORTH.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. WE DO APPRECIATE ALL THAT  
5 EFFORT. WE STARTED WITH THE GRADING SYSTEM, NOW ARE TAKING A  
6 STEP BEYOND. IT'S ALWAYS BEEN VERY FRUSTRATING TO ME TO HAVE  
7 TO SEND \$182 MILLION BACK TO THE STATE OF CALIFORNIA WHEN WE  
8 HAVE INCREDIBLE CHILDCARE ISSUES HERE IN LOS ANGELES COUNTY.  
9 JACQUELYN?

10

11 **JACQUELYN MCCROSKEY:** LIKE TERRI, AS A MEMBER OF THE CHILDCARE  
12 POLICY ROUNDTABLE, I'M VERY EXCITED ABOUT THIS POLICY  
13 FRAMEWORK BECAUSE IT REPRESENTS A REALLY SIGNIFICANT STEP  
14 TOWARDS COORDINATING ACTION IN THE AREA OF EARLY CHILDHOOD  
15 EDUCATION. TO MY KNOWLEDGE AS A COUNTY, MULTIPLE ENTITIES HAVE  
16 BEEN RETURNING MONEY FOR CHILDCARE TO THE STATE DEPARTMENT OF  
17 EDUCATION AT LEAST SINCE 1984-85. WE DOCUMENTED THAT IN OUR  
18 FIRST CHILDREN'S BUDGET THAT WAS PUBLISHED IN 1986. THAT MONEY  
19 IS RETURNED NOT BECAUSE PEOPLE DON'T UNDERSTAND THE IMPORTANCE  
20 OF EARLY CHILDHOOD EDUCATION AND NOT BECAUSE THEY DON'T WANT  
21 TO DO BETTER BY CHILDREN AND THEIR FAMILIES AND SUPPORT YOUNG  
22 CHILDREN THROUGHOUT THE COUNTY, BUT BECAUSE WE HAVE SUCH A  
23 COMPLICATED AND UNCOORDINATED SYSTEM, IT'S REALLY NOT A SYSTEM  
24 AT ALL. THERE ARE MULTIPLE PEOPLE WHO FUND EARLY CHILDHOOD  
25 EDUCATION, AND THERE ARE HUNDREDS OF SEPARATE GRANTEES. AND



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1 EACH ONE OF THEM ACTS TO THE VERY BEST OF THEIR ABILITY, BUT  
2 THERE'S NO OVERALL PRIORITIZING. THERE'S NO OVERALL  
3 COORDINATING. AND THERE'S NO OVERALL POINT OF VIEW TAKEN IN  
4 TERMS OF ORGANIZING PEOPLE IN ORDER TO MAKE A DIFFERENCE. SO  
5 THIS FRAMEWORK HAS THREE SUBSTANTIVE GOALS, WHICH YOU HAVE IN  
6 FRONT OF YOU. AND I JUST WANTED TO ADD VERY BRIEF COMMENTS AS  
7 TO WHY I PERSONALLY THINK IT'S SO IMPORTANT. ONE OF THEM IS I  
8 KNOW YOU'RE ALL VERY FAMILIAR WITH THE RESEARCH ON EARLY  
9 CHILDHOOD EDUCATION. IF THROUGH NO OTHER WAY THAN THAT, YOU'VE  
10 ALL SERVED AS CHAIRMAN OF FIRST FIVE. YOU'VE BEEN EXPOSED TO  
11 LOTS AND LOTS OF INFORMATION ON THIS. BUT I DON'T KNOW IF YOU  
12 KNOW THAT THERE IS NOW VERY HIGH QUALITY RESEARCH DOCUMENTING  
13 THE IMPACT OF HIGH QUALITY EARLY CHILDHOOD EDUCATION COMBINED  
14 WITH FAMILY SUPPORT IN TERMS OF PREVENTING CHILD ABUSE AND  
15 NEGLECT AND IN TERMS OF PREVENTING JUVENILE DELINQUENCY. THE  
16 SHERIFF REFERRED TO THAT IN HIS COMMENTS. THE SHERIFF AND  
17 CHIEF BRATTON HAVE BEEN AMONGST LEADING LAW ENFORCEMENT  
18 OFFICERS ALL OVER THE COUNTRY FOR YEARS WHO HAVE ARGUED FOR  
19 HIGH QUALITY PRESCHOOL, BECAUSE THAT ALONE SEEMS TO HAVE A  
20 SIGNIFICANT CAUSAL RELATIONSHIP TO PREVENTING DELINQUENCY IN  
21 THE FIRST PLACE. THE RESEARCH OUT OF CHICAGO MADE A BIG  
22 BREAKTHROUGH IN SHOWING THAT IT ALSO PREVENTS CHILD ABUSE AND  
23 NEGLECT FROM OCCURRING IN THE FIRST PLACE. SO THOSE REASONS  
24 ALONE DRAW I THINK THE COUNTY'S ATTENTION TO THE NEED NOT ONLY  
25 FOR THIS OVERALL COORDINATION BUT FOR VERY PROACTIVE WATCH ON



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1 BEHALF OF THE MOST VULNERABLE FAMILIES WHO FLOW THROUGH COUNTY  
2 OFFICES AND COUNTY SERVICES ON A DAILY BASIS. AND SO THAT'S  
3 WHY THIS FRAMEWORK NOT ONLY TALKS ABOUT AN OVERALL  
4 COORDINATION EFFORT, FACILITATION, PULLING PEOPLE TOGETHER SO  
5 WE HAVE A SINGLE VOICE FOR L.A. COUNTY WHEREVER POSSIBLE, BUT  
6 ALSO PRIORITIZING OUR HIGHEST PRIORITY POPULATIONS IN THE  
7 DEPARTMENT OF CHILDREN AND FAMILY SERVICES, DEPARTMENT OF  
8 SOCIAL SERVICES AND ALSO, IF I MIGHT ADD VERY BRIEFLY, THE  
9 YOUNG CHILDREN OF OUR PROBATIONERS. WE KNOW THAT THOSE YOUNG  
10 CHILDREN ARE VERY MUCH AT RISK. WE ALSO EXPECT THAT THIS AREA,  
11 ALONG WITH MANY OTHERS, IS GOING TO BE THE SUBJECT OF STATE  
12 BUDGET CUTS. AND SO IT WILL BE PARTICULARLY IMPORTANT THAT THE  
13 LOCAL FUNDING STREAMS THAT SUPPORT OUR SYSTEM HAVE AN ABILITY  
14 TO BE FLEXIBLE IN RESPONSE TO THE HARD TIMES AHEAD. AND WE  
15 HAVE NOT ONLY FIRST FIVE, L.A.U.P., BUT WE ALSO HAVE L.A.  
16 COUNTY OFFICE OF EDUCATION AND THE MULTIPLE SCHOOL DISTRICTS  
17 AROUND THIS COUNTY, EACH OF WHOM CONTROL SOME AMOUNT OF FUNDS  
18 AND HAS SOME ABILITY TO ACT MORE FLEXIBLY PERHAPS IN RESPONSE  
19 TO THE HARDSHIPS THAT MAY BE COMING. SO WE THANK YOU VERY MUCH  
20 FOR YOUR SUPPORT ON THIS ISSUE. AND WE DEFINITELY STAND READY  
21 TO ROLL UP OUR SLEEVES AND GET TO WORK IN TERMS OF VERY  
22 SPECIFIC THINGS THAT WE THINK WILL MAKE A BIG DIFFERENCE FOR  
23 CHILDREN AND FAMILIES IN THIS COUNTY.

24



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1    **SUP. KNABE, CHAIRMAN:** THANK YOU. AND WE THANK YOU FOR BRINGING  
2    US TO THIS POINT. AND WE LOOK FORWARD TO THE OUTCOMES HERE.  
3    BECAUSE IT IS EXTREMELY CONCERNING TO ALL OF US TO HAVE THEM  
4    RETURN THOSE KINDS OF DOLLARS TO THE STATE, PARTICULARLY IN  
5    LIGHT OF THEIR PARTICULAR NEEDS UP THERE WHETHER WE EVER SEE  
6    IT AGAIN. SO WE NEED TO CUT THROUGH THE RED TAPE. IT'S NO  
7    DIFFERENT THAN THE ISSUE WE HAD JUST BEFORE US WITH GANGS AND  
8    KIDS. THE IMPORTANT THING IS TO CONSOLIDATE AND MAXIMIZE  
9    RESOURCES AND MAKE IT WORK. SO WE LOOK FORWARD TO WORKING WITH  
10    YOU AND THANK YOU AGAIN FOR ALL YOUR EFFORTS. THANK YOU BOTH.  
11    THANKS FOR STICKING AROUND. WITH THAT, I'LL MOVE THE ITEM.  
12    SECONDED BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.  
13    THE NEXT ITEM IS ITEM 12. AND ON ITEM 12, I SUPPORT THE ITEM.  
14    WE HAD AN ISSUE HERE, MR. FUJIOKA OF WHERE THE EDAPTS SYSTEM  
15    NEVER WAS REALLY FULLY FUNCTIONAL. AND I JUST WANT TO MAKE  
16    SURE OR WANT TO KNOW VERY QUICKLY WHAT WE ARE DOING  
17    DIFFERENTLY TO MAKE SURE THAT THE PALMS SYSTEM IS FULLY  
18    SUCCESSFUL. AND THE OTHER THING, THAT I'M GOING TO AMEND THE  
19    ITEM. I SUPPORT THE ITEM, BUT THIS IS A TWO-YEAR DEAL. I THINK  
20    WE REALLY NEED QUARTERLY REPORTS, UPDATES ON THE PROGRESS OF  
21    THE PALMS SITUATION. BECAUSE WHAT HAPPENED TO US WITH EDAPTS,  
22    WE GOT SO FAR INTO IT WE HAD NO RECOURSE. AND SO HOPEFULLY,  
23    THIS IS 12 AND 24 I'M REALLY TALKING TO, HOPEFULLY THAT YOU  
24    CAN KEEP US INFORMED WHEN WE'RE RUNNING INTO PROBLEMS. BECAUSE  
25    WE SPENT A LOT OF MONEY ON EDAPTS. I KNOW THERE ARE PIECES OF



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1 IT THAT ARE WORKING. BUT THEY'RE OBVIOUSLY -- WE'RE SO FAR  
2 INTO THE PROCESS, WE COULDN'T REALLY -- I THINK THE TESTIMONY  
3 THAT CAME BACK "WELL, YOU KNOW WE'RE IN IT THIS FAR," THE  
4 USUAL KIND OF THING. SO I'M GOING TO AMEND THIS ITEM TO  
5 INCLUDE QUARTERLY REPORTS BACK TO THIS BOARD ON THE STATUS OF  
6 THE PALMS PROJECT. IF THERE'S ANYTHING YOU'D LIKE TO ADD, GO  
7 AHEAD.

8

9 **LARI SHEEHAN:** MR. CHAIRMAN, IT'S LARI SHEEHAN WITH THE CHIEF  
10 EXECUTIVE OFFICE. LET ME JUST SAY THAT THIS IS DIFFERENT THAN  
11 EDAPTS. PALMS IS A FEASIBILITY AND REQUIREMENTS ANALYSIS  
12 INVOLVING THE SIX DEPARTMENTS THAT ARE INVOLVED IN THE LAND  
13 DEVELOPMENT AND PERMITTING PROCESS. AND SO IT'S GOING TO BE AN  
14 IN-DEPTH LOOK AT OUR PROCESSES AND HOW THOSE PROCESSES  
15 OVERLAP, WHERE THERE ARE GAPS, HOW WE CAN DO A BETTER JOB OF  
16 INTERCONNECTING THEM FOR BOTH THE DEPARTMENTS AS WELL AS THE  
17 BOARD OF SUPERVISORS AND THE PUBLIC. SO IT'S NOT TRYING TO  
18 MAKE A SYSTEM. IT'S TRYING TO FIGURE OUT WHAT KIND OF A SYSTEM  
19 OR SOLUTIONS ARE GOING TO HELP US MAKE THIS A MORE EFFICIENT  
20 AND EFFECTIVE SYSTEM THROUGH ALL THOSE SIX DEPARTMENTS.

21

22 **SUP. KNABE, CHAIRMAN:** WELL I WOULD JUST HOPE, ALTHOUGH THIS IS  
23 A TWO-YEAR CONTRACT, BECAUSE IT IS A TWO-YEAR CONTRACT.  
24 OBVIOUSLY THIS HAS BEEN LOOKED AT ON A NUMBER OF OCCASIONS,  
25 AND IT WOULDN'T TAKE TWO YEARS TO TELL US WHAT WE NEED.



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1 BECAUSE WE'VE GOT SOME PRETTY GOOD GROUNDWORK WITH EDAPTS.  
2 SOME WORKS, SOME DOESN'T. SO THAT WOULD BE THE FIRST AREA OF  
3 ANALYSIS, I WOULD THINK. IT'S NOT LIKE THESE NEEDS ARE UNIQUE.  
4 BUT HOPEFULLY WITHIN A SHORTER PERIOD OF TIME THAN TWO YEARS  
5 WE CAN CONNECT ALL THE DOTS.

6

7 **LARI SHEEHAN:** YES, SIR. WE EXPECT IT TO TAKE ABOUT 13 MONTHS.  
8 BUT WE ALLOWED OURSELVES A LITTLE EXTRA THERE.

9

10 **SUP. KNABE, CHAIRMAN:** YEAH, YEAH. JUST TELL A CONTRACTOR  
11 THAT'S WHAT YOUR DESIRE IS, 13, NOT 24. OKAY? THANK YOU. WITH  
12 THAT AMENDMENT OF QUARTERLY REPORTS, I WOULD MOVE THE ITEM.  
13 AND SECONDED BY SUPERVISOR YAROSLAVSKY; WITHOUT OBJECTION, SO  
14 ORDERED. I BELIEVE THAT TAKES CARE OF THE REGULAR AGENDA, IS  
15 THAT CORRECT?

16

17 **CLERK SACHI HAMAI:** NO.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY, I'M SORRY. SUPERVISOR ANTONOVICH?

20

21 **SUP. ANTONOVICH:** I WOULD LIKE TO MOVE WHEN WE ADJOURN OUR  
22 MEETING TODAY THAT WE ADJOURN IN MEMORY OF THE VICTIMS OF THE  
23 COVINA SHOOTING AND FIRE THAT TOOK PLACE CHRISTMAS EVE.

24

25 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.



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1

2 **SUP. ANTONOVICH:** ALL MEMBERS. MOVE THAT WE ADJOURN IN MEMORY

3 OF NEAL MUIR, WHO PASSED AWAY ON DECEMBER 27TH, A LONGTIME

4 FAMILY FRIEND. HE AND HIS PARTNER, BILL CHASE, FOUNDED THE

5 MUIR CHASE PLUMBING COMPANY IN GLENDALE. ADJOURN IN MEMORY OF

6 EDWARD AND MARY BETKIJIAN. EDWARD PASSED AWAY AT THE AGE OF 99

7 AND MARY PASSED AWAY AT THE AGE OF 93, JUST DAYS APART. THEY

8 WERE RESIDENTS OF THE ARARAT RETIREMENT NURSING HOME AND

9 LONGTIME SUPPORTERS AND ACTIVE IN THE COMMUNITY. SIMON

10 GREITZER PASSED AWAY AT THE AGE OF 94. YOU WILL REMEMBER

11 SIMON, BECAUSE HE WAS ONE OF THE VOLUNTEERS IN MY OFFICE WHEN

12 I WAS FIRST ELECTED. AND HE VOLUNTEERED MANY, MANY YEARS HERE.

13 HE WAS A DEVOTED FATHER AND GRANDFATHER. AND HE IS SURVIVED BY

14 HIS SON, DAVID; AND DAUGHTER, SHEILA; AND THREE GRANDCHILDREN

15 AND FIVE GREAT GRANDCHILDREN. BUT HE WAS A NICE MAN. MAX

16 MANDEL, WHO PASSED AWAY ON DECEMBER 15TH, ANOTHER LONGTIME

17 FRIEND FROM ARLITA. HIS WIFE, FRANCIS, WHO HAD PASSED AWAY A

18 FEW YEARS AGO, WAS EXECUTIVE DIRECTOR OF THE CHAMBER OF

19 COMMERCE OUT THERE FOR MANY YEARS. GOOD FRIENDS, GOOD

20 SUPPORTERS. SO WE ADJOURN IN MAX'S MEMORY. HE WAS 86.

21 FRATERNITY BROTHER, CLASSMATE DAVID RILES PASSED AWAY ON

22 DECEMBER 16TH. HE WAS A FORMER ADMINISTRATOR AT CALIFORNIA

23 STATE UNIVERSITY LOS ANGELES. AFTER HE HAD GRADUATED, HE WAS A

24 VETERAN OF THE UNITED STATES AIR FORCE. JERRY BORUP, WHO

25 PASSED AWAY AT THE AGE OF 78, ON DECEMBER 26. HE WAS RETIRED



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1 FROM WASHINGTON MUTUAL AS A COMMERCIAL BANKER. SURVIVED BY HIS  
2 WIFE, SALLY; HIS TWO DAUGHTERS, PATRICIA AND PAMELA; AND HIS  
3 SON, ERIC. ROBERT FULLER WORKED AS A FIRE PROTECTION ENGINEER  
4 IN THE INSURANCE INDUSTRY AND WAS ACTIVE IN THE NATIONAL  
5 SOCIETY OF FIRE PROTECTION ENGINEERS AND HAS SERVED ON THE  
6 PROFESSIONAL ENGINEER LICENSE EXAMINATION COMMITTEE AND WAS  
7 GOVERNOR FOR THE SAN GABRIEL COLONY OF THE MAYFLOWER SOCIETY.  
8 HERBERT A. HENNIS, WAS 25 YEARS WITH THE LOS ANGELES COUNTY  
9 MARSHAL'S OFFICE. THEN SERVED AS A MEMBER OF THE CITY OF  
10 HUNTINGTON PARK CITY COUNCIL AND THEN AFTER HIS RETIREMENT HE  
11 WORKED AS A SENIOR REPRESENTATIVE FOR GANNETT OUTDOOR.  
12 GENEVIEVE TERESA MILLIGAN AND HER HUSBAND, AND WILLIAM LEES  
13 MILLIGAN, PASSED AWAY. HE HAD BEEN AN EXECUTIVE WITH R.C.A.  
14 CORPORATION AND SHE HAD BEEN ACTIVE IN THE NORTHRIDGE JUNIOR  
15 WOMEN'S CLUB AND THE ISRAEL PERCEPTION SOCIETY, AND THE OLD  
16 TREASURERS CLUB, AND PRESIDENT OF THE NORTHRIDGE LITTLE  
17 LEAGUE. ELAINE CARNAHAN. SHE WAS AN ACTIVE VOLUNTEER WITH THE  
18 HUNTINGTON LIBRARY DOCENTS. THE LOS ANGELES COUNTY ARBORETUM.  
19 AND SHE WAS A RETIRED EDUCATOR AT THE MARTHA BALDWIN SCHOOL IN  
20 ALHAMBRA, TEACHING THE SECOND GRADE. MARY EMILIA GALLEGOS, WAS  
21 A MEMBER OF THE QUALITY OF LIFE TASKFORCE IN LANCASTER. AND  
22 SERVED ON THE COMMITTEE TO KEEP LANCASTER BEAUTIFUL. ALSO  
23 ACTIVE IN THE SISTER CITY PROGRAM AND THE LATIN AMERICAN CLUB  
24 AND THE DESERT VINEYARD CHRISTIAN FELLOWSHIP. ALLEN "AL"  
25 GRABBER, JUNIOR HIGH SCHOOL INSTRUCTOR FOR 35 YEARS. HE THEN



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1 WORKED FOR NORTHRUP AIRCRAFT AND WAS ACTIVE IN THE CENTRAL  
2 CHRISTIAN CHURCH AND SAINTS ALIVE SENIORS GROUP IN ANTELOPE  
3 VALLEY. CARMEN HALLIDAY, GRADUATE OF SACRED HEART HIGH SCHOOL,  
4 GRADUATE OF U.C.L.A., MASTERS FROM CAL LUTHERAN. WORKED AS AN  
5 EDUCATOR FOR THE L.A. UNIFIED SCHOOL DISTRICT FOR OVER 20  
6 YEARS. LONGTIME RESIDENT OF SAN MARINO AND ACTIVE IN THE SAN  
7 MARINO WOMEN'S CLUB AND PASADENA WOMEN'S COLLEGE. SUPERIOR  
8 COURT JUDGE MAURICE HOGAN PASSED AWAY AT THE AGE OF 84. AFTER  
9 HE RETIRED AS JUDGE, HE SERVED AS A JAMS MEDIATOR. JOHN HORN  
10 WORKED FOR GENERAL DYNAMICS AND BECAME A REAL ESTATE BROKER IN  
11 THE ANTELOPE VALLEY FOR THE PAST 25 YEARS. TIMOTHY PAUL LOOCK  
12 SERVED AS A VOLUNTEER FOOTBALL COACH AT BURBANK HIGH SCHOOL.  
13 ACTIVE MEMBER OF OUR SAVIOR LUTHERAN CHURCH IN ARCADIA. LEAVES  
14 HIS WIFE, CAROL, AND THEIR FOUR SONS AND DAUGHTER. HE WORKED  
15 IN HOLLYWOOD AS A POST-PRODUCTION INDUSTRY FOR THE PAST 30  
16 YEARS. ANOTHER GOOD FRIEND, LONGTIME SUPPORTER, ALBERT VIERI.  
17 YALE GRADUATE, WAS ACTIVE IN THE REPUBLICAN PARTY. WAS  
18 LEGISLATIVE COUNSEL FOR THE COMPTON CITY ATTORNEY'S OFFICE AND  
19 THE STATE DEPARTMENT INDUSTRIAL RELATIONS. GRADUATED FROM YALE  
20 IN '47, THEN SERVED IN THE WORLD WAR II AND WAS RECALLED TO  
21 ACTIVE DUTY FOR THE KOREAN WAR. HE WORKED AS AN ASSISTANT, AS  
22 I SAID FOR THE COMPTON CITY ATTORNEY, THEN BECAME SENIOR  
23 COUNSEL IN THE DIRECTOR'S OFFICE OF THE INDUSTRIAL RELATIONS  
24 DEPARTMENT APPOINTED BY GOVERNOR DEUKMEJIAN. PAUL WEYRICH, WHO  
25 WAS THE CHAIR AND C.E.O. OF THE FREE CONGRESS FOUNDATION AND



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1 FIRST PRESIDENT OF THE HERITAGE FOUNDATION. HE LEAVES FIVE  
2 CHILDREN AND HIS WIFE, JOYCE. JOSEPH B. ORR. AFTER HIS  
3 BASKETBALL CAREER, HE JOINED THE LOS ANGELES COUNTY SHERIFF'S  
4 DEPARTMENT. AND AFTER THE SHERIFF'S DEPARTMENT HE BECAME A  
5 DISTRICT ATTORNEY UNTIL HE RETIRED AND WENT INTO PRIVATE  
6 PRACTICE LAST YEAR. HE WAS ALSO A 40-YEAR MEMBER OF THE L.A.  
7 ATHLETIC CLUB WHERE HE WAS A REGULAR PARTICIPANT. JOYCE RITA  
8 PATTERSON. SHE WAS EMPLOYED WITH THE LOS ANGELES COUNTY MENTAL  
9 HEALTH OR HEALTH DEPARTMENT FOR OVER 30 YEARS, MEMBER OF ST.  
10 JOSEPH'S CHURCH IN POMONA AND MEMBER OF ASCENSION CHURCH IN  
11 LOS ANGELES FOR OVER 30 YEARS. DOUGLAS A. PETERSON, WORKED FOR  
12 30 YEARS IN THE AUTO PARTS IN LANCASTER AND THEN THE LAST 10  
13 YEARS FOR WATERWORKS IN THE ANTELOPE VALLEY. FILLMORE (PHIL)  
14 TESTA, JR., PASSED AWAY ON DECEMBER 10TH. HE WAS A FOUNDER OF  
15 MODERN CONCEPTS INSURANCE MARKETING. HE IS SURVIVED BY HIS  
16 WIFE AND HIS TWO CHILDREN. WESLEY RODERICK TILDEN, ACADEMIC  
17 DIRECTOR FOR THE FOREIGN LANGUAGE LAB OF MOUNT SAN ANTONIO  
18 COLLEGE. HE WAS THE FIRST GOVERNOR OF THE POMONA VALLEY COLONY  
19 AND WAS MADE A MEMBER OF THE MAYFLOWER SOCIETY IN 1980. HE WAS  
20 AN HONORARY CITIZEN OF CLAREMONT'S SISTER CITY, WAS AUTHOR OF  
21 TWO NONFICTION BOOKS. HIS HOBBY WAS PHOTOGRAPHY. ADA SAYLES  
22 HALL FROM LITTLE ROCK. MILDRED MAXINE HEADRICK WORL SUTER,  
23 ANTELOPE VALLEY. AND RAUL MARTINEZ, RETIRED SERGEANT, LOS  
24 ANGELES COUNTY SHERIFF'S DEPARTMENT. HE SERVED FOR 55 YEARS  
25 AND WAS LAST ASSIGNED TO THE INDUSTRY STATION. DR. ROBERT



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1 VAUGHN BRUMM, MEMBER OF THE FIRST PRESBYTERIAN CHURCH. HE  
2 PASSED AWAY IN DECEMBER. THOSE ARE MY ADJOURNMENTS. AND I HAVE  
3 TWO MOTIONS. ONE IS THAT ON AUGUST 2ND, 2006, MISS JEAN  
4 CLINTON ROESCHLAUB WAS DISCOVERED MURDERED BY STAB WOUNDS IN  
5 HER GLENDALE CONDOMINIUM. THE GLENDALE POLICE DEPARTMENT IS  
6 SEEKING ASSISTANCE WITH INFORMATION THAT MAY AID IN THEIR  
7 INVESTIGATION OF THIS HOMICIDE. SO I'D MOVE THAT THE BOARD  
8 OFFER A REWARD OF \$20,000 FOR ANY INFORMATION LEADING TO THE  
9 ARREST, CONVICTION OF THE PERSONS RESPONSIBLE FOR THIS MURDER  
10 OF MRS. JEAN CLINTON ROESCHLAUB.

11

12 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

13

14 **SUP. ANTONOVICH:** MAY 29TH MY MOTION UNANIMOUSLY DIRECTED THE  
15 C.E.O. TO REPORT ON THE FEASIBILITY OF TARGETING PUBLIC  
16 ASSISTANCE FRAUD BY INCORPORATING DATA MINING TECHNOLOGY INTO  
17 THE DEPARTMENT OF PUBLIC SOCIAL SERVICES DATA WAREHOUSE.  
18 BETWEEN MAY AND NOVEMBER 2008 THE C.E.O. AND D.P.S.S.  
19 CONDUCTED A PILOT TO EVALUATE THE EFFECTIVENESS. THE PILOT  
20 FOCUSED ON CALWORKS STAGE 1 CHILDCARE CASES FOR THE SEVEN-YEAR  
21 PERIOD BETWEEN JANUARY 2001 TO DECEMBER 2007. THE RESULTS  
22 CONFIRM THE USE OF DATA MINING TOOLS WOULD ENHANCE BOTH THE  
23 RATE OF TIMELESSNESS OF FRAUD DETECTION AND INCREASE  
24 INVESTIGATIVE EFFICIENCY AND EFFECTIVENESS. THE PILOT ACHIEVED  
25 AN 85 PERCENT SUCCESS RATE IN DETECTING FRAUD. THE PILOT



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1 RESULTS REVEALED IN THE AREAS OF NEW FRAUD REFERRALS, EARLY  
2 FRAUD DETECTION AND INCREASED EFFICIENCY. THE TOTAL COST  
3 AVOIDANCE WOULD HAVE COST AT LEAST \$6.8 MILLION ANNUALLY. THE  
4 D.A.'S OFFICE AFFIRMS THAT DATA MINING SOFTWARE FACILITATES  
5 ITS COLLABORATION WITH D.P.S.S. AND IMPROVES THE OVERALL  
6 EFFECTIVENESS FOR ITS FRAUD INVESTIGATIONS. FURTHERMORE,  
7 SAVINGS OF THIS WOULD OFFSET RECENT INCREASES IN THE COUNTY'S  
8 COST OF DOING BUSINESS AND MITIGATE STATE REDUCTIONS TO THE  
9 CALWORKS SINGLE ALLOCATION FUNDING FOR FISCAL YEAR 2008/2009  
10 AS WELL AS THE ADDITIONAL CURTAILMENTS PROJECTED IN 2009/2010  
11 FISCAL YEARS. SO I'D MOVE THAT THE BOARD DIRECT THE C.E.O. TO  
12 REPORT BACK IN 30 DAYS WITH A STRATEGY TO IMPLEMENT THIS FRAUD  
13 PROJECT IN CALWORKS STAGE 1 CHILDCARE PROGRAM BY JULY 2009,  
14 AND EXPAND UTILIZATION OF DATA MINING SOFTWARE TO PUBLIC  
15 ASSISTANCE PROGRAMS, WORKING WITH THE D.A. TO INTEGRATE  
16 UTILIZATION OF THEIR SOFTWARE WITH OTHER FRAUD PREVENTION  
17 PROGRAMS.

18  
19 **SUP. KNABE, CHAIRMAN:** I THINK IF YOU'RE ASKING FOR A REPORT  
20 BACK WE CAN DO THAT. AS FAR AS IMPLEMENTATION, THAT WOULD  
21 MAYBE WE HAVE TO DEAL WITH THIS NEXT WEEK. SO YOU'RE ASKING TO  
22 LOOK AT IMPLEMENTATION AND REPORT BACK IN 30 DAYS.

23  
24 **SUP. ANTONOVICH:** SO MOVED. THAT'S ALL I HAVE, MR. CHAIRMAN.



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1    **SUP. KNABE, CHAIRMAN:** MOVED AND SECONDED. THAT WILL BE THE  
2    ORDER. SUPERVISOR MOLINA, YOU HAVE AN ADJOURNMENT, PLEASE?

3

4    **SUP. MOLINA:** I'D LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF  
5    MARIA DEL SOCORRO BECERRA. SHE IS THE BELOVED MOTHER OF MAGGIE  
6    BECERRA WITH OUR CONSUMER AFFAIRS DEPARTMENT. WE WANT TO  
7    EXTEND OUR HEARTFELT CONDOLENCES TO MAGGIE AND HER ENTIRE  
8    FAMILY. THAT'S IT.

9

10   **SUP. KNABE, CHAIRMAN:** SO ORDERED, THANK YOU. ALL RIGHT. WE  
11   HAVE PUBLIC COMMENTS. I WOULD ASK DELOREZ RAMOS TO COME  
12   FORWARD, PLEASE. JEFFREY MATLOCK AND WALTER BECKTEL. ARNOLD,  
13   YOU CAN COME FORWARD, TOO, IT TAKES YOU ABOUT A DAY AND A HALF  
14   TO GET DOWN HERE. OKAY. DELOREZ IF YOU WANT TO GO FIRST  
15   FOLLOWED BY JEFFREY, FOLLOWED BY WALTER, FOLLOWED BY ARNOLD.

16

17   **DELOREZ RAMOS:** OKAY. HAPPY NEW YEAR, BOARD MEMBERS.

18

19   **SUP. KNABE, CHAIRMAN:** HAPPY NEW YEAR TO YOU.

20

21   **DELOREZ RAMOS:** DELOREZ RAMOS. I PRAY TO GOD THIS TRULY WILL BE  
22   A YEAR OF CHANGE, STARTING WITH THE DEPARTMENT OF CHILDREN AND  
23   FAMILY SERVICES. EXAMPLE. ON A PERSONAL BASIS, PARENTS ARE  
24   TREATED AS DISOBEDIENT HOUSE PETS. CHILDREN ARE HELD HOSTAGE  
25   WHILE BOTH MOTHER AND CHILDREN SUFFER SEPARATION ANXIETY AT



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1 THE HANDS OF SOCIAL WORKERS. THERE IS NO ACCOUNTABILITY. MY  
2 OWN EXPERIENCES: IT IS ROUTINELY CUSTOMARY TO ABUSE PARENTS.  
3 ALL PARENTS ARE EXPECTED TO TOLERATE BEING TREATED AS 21ST  
4 CENTURY SLAVES. THE SUPERVISOR AT D.P.S.S. SAYS TO JUST GO  
5 ALONG WITH IT OR YOU MAKE IT HARD ON YOURSELF. CATHERINE  
6 WOODARD, A SOCIAL WORKER, SPOKE TO ME BY SAYING EITHER SIT  
7 DOWN OR LEAVE. MARK WHITE, AWARE OF MY BEING GANG RAPED AND  
8 TORTURED, DECIDED ON HIS OWN TO PLACE MY CHILDREN IN FOSTER  
9 CARE WITHOUT BOTHERING TO INFORM ME. TRAUMATIZED MY CHILDREN  
10 BY SAYING HE DIDN'T KNOW IF THE FOSTER PARENTS WERE RAPISTS,  
11 MASS MURDERERS, OR SERIAL KILLERS. WHEN ASKED BY LAW  
12 ENFORCEMENT TO CONTACT RELATIVES, MARK WHITE SAID "NO, I WANT  
13 THEM IN FOSTER CARE." I HAD TO SPEAK BEFORE THE BOARD AS  
14 SEVERAL SOCIAL WORKERS WERE TOO BUSY TO INVESTIGATE MY CASE,  
15 YET SUBMITTED TO THE COURTS I WAS NEVER AVAILABLE. UNDER THE  
16 CARE OF D.C.F.S., MY CHILDREN HAVE BEEN PHYSICALLY ABUSED BY  
17 FOSTER PARENTS, ROSARIO MARTINEZ. SUPERVISOR AT D.C.F.S.,  
18 PAMELA BURIS SAYS, "WELL SHE'S LICENSED." SO IN OTHER WORDS,  
19 SHE HAD A RIGHT TO ABUSE MY CHILDREN WHERE THEY NEVER HAD BEEN  
20 BEFORE. MY YOUNGEST CHILD WAS PHYSICALLY ABUSED THREE TIMES IN  
21 A TWO-WEEK SPAN AT COWEN ELEMENTARY SCHOOL. SOCIAL WORKER  
22 JOCELYN PILING SAID, "IT'S JUST CHILD'S PLAY." YET SHE HAD A  
23 BUSTED LIP, A BRUISE ON HER LEFT HAND AND THIS BOY PURPOSELY  
24 THREW A BALL AT HER CHEST. ALL THREE OCCASIONS, MY CHILD WAS  
25 DENIED MEDICAL TREATMENT. I HAD TO FILE A BATTERY REPORT



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1 BEFORE THE MALE STUDENT WOULD STOPPED HURTING MY CHILD. UNDER  
2 NO CHILD LEFT BEHIND, MY CHILD'S BEEN LEFT BEHIND FOR THE LAST  
3 THREE YEARS. I'VE SPOKEN TO THE BOARD WITHOUT BEING ABLE TO  
4 PLACE MY YOUNGEST IN SCHOOL TO NO AVAIL. MY CHILD IS PICKED  
5 ON. INSTEAD OF BEING IN THE FOURTH GRADE SHE WAS REPEATED  
6 THIRD GRADE. HUMILIATED BY BEING GIVEN HER EDUCATION IN THE  
7 FIRST GRADE. ALL THE CHILDREN RIDICULE HER. SOCIAL WORKERS  
8 WOODARD AND PILING INFORMED THE SCHOOL I'M NOT TO HAVE ANY  
9 CONTACT AT SCHOOL WHATSOEVER WITH REGARDS TO MY CHILD'S  
10 EDUCATION. MY RIGHTS WERE LIMITED BECAUSE I QUESTIONED WHY MY  
11 CHILD WAS RETAINED WITHOUT MY KNOWLEDGE. BUT MY QUESTION IS: -  
12 - OKAY, I'M SORRY. I DIDN'T TIME IT. BUT MY QUESTION IS: OUR  
13 PROBLEM WAS THE REASON WHY MY CHILDREN -- THE ONLY REASON WHY  
14 MY CHILDREN WERE TAKEN IS BECAUSE WE WERE HOMELESS. D.C.F.S.  
15 OR WHOEVER THEY ARE SAYS THAT THEY WOULD HELP US BUT THEY HAVE  
16 NOT. THEY WERE ORDERED TO HELP US, BUT THEN THE SOCIAL WORKER  
17 SAID THAT THE COURTS ORDERED THINGS THAT THEY ARE UNABLE TO  
18 DO.

19

20 **SUP. KNABE, CHAIRMAN:** WE HAVE SOMEONE FROM D.C.F.S. RIGHT OVER  
21 HERE. IF YOU'D GO SEE THIS GENTLEMAN.

22

23 **DELOREZ RAMOS:** YEAH, I'VE SEEN HIM BEFORE.

24



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1    **SUP. KNABE, CHAIRMAN:** OKAY. YOU DON'T WANT TO TALK TO HIM?  
2    THAT'S YOUR CHOICE.

3

4    **DELOREZ RAMOS:** YES, I WILL. BUT WHAT I'M SAYING IS THEY DO  
5    WHAT THEY WANT.

6

7    **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU. MR. MATLOCK?

8

9    **JEFFREY MATLOCK:** YES.

10

11   **SUP. KNABE, CHAIRMAN:** GO AHEAD.

12

13   **JEFFREY MATLOCK:** MY NAME IS JEFFREY MATLOCK. EVERYBODY KNOWS  
14   ME AS THE FLOWER MAN. I'VE BEEN DOWN HERE AT THIS BUILDING FOR  
15   18 YEARS. AND I'VE BEEN HARASSED LATELY BY THIS COUNTY OFFICER  
16   NAMED OFFICER TATE. HE GAVE ME A BOGUS TICKET ABOUT TWO WEEKS  
17   AGO FOR SOLICITING ON COUNTY PROPERTY WHEN I WASN'T  
18   SOLICITING. AND HE TOLD ME IF I DON'T SIGN THE TICKET, I WOULD  
19   GO TO JAIL. SO I SIGNED THE TICKET. HE CAME OUT YESTERDAY  
20   WHILE I WAS TALKING TO A FRIEND, JUST CAME BACK FROM LUNCH AND  
21   HARASSED ME FOR BEING ON THE SIDEWALK TALKING TO A FRIEND.  
22   ASKED ME FOR MY IDS AND SAID TO GIVE HIM MY ID SO HE COULD  
23   WRITE ME A TICKET. SO I ASKED HIM A TICKET FOR WHAT? AND HE  
24   WOULDN'T SAY. SO I TOLD HIM I WASN'T GIVING HIM MY ID BECAUSE  
25   I WASN'T BREAKING THE LAW. YOU KNOW, I FEEL HE'S HARASSING ME.



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1 HE SAID EVERY TIME HE SEES ME ON THE SIDEWALK HE'S GOING TO  
2 HARASS ME. HE SAID IF I'M IN THE BUILDING, HE'S GOING TO  
3 SEARCH ME AND HARASS WHEN I'M IN THE BUILDING. HE'S TELLING  
4 EVERYBODY THINGS ABOUT ME THAT I DON'T EVEN KNOW WHAT IT'S  
5 ABOUT. ALL I WANT TO KNOW IS WHY HE KEEP HARASSING ME. AND  
6 LIKE I SAID, I STOPPED AN ARMED GUNMAN BACK IN FRONT OF THIS  
7 BUILDING IN '95 FROM GETTING READY TO SHOOT FIVE STUDENT  
8 WORKERS IN THIS BUILDING BECAUSE HE HAD LOST HIS PROPERTY. I  
9 STOPPED THREE ROBBERIES OUT IN FRONT OF THIS BUILDING SINCE  
10 I'VE BEEN DOWN HERE. ALL I DO, I DON'T DO NOTHING ILLEGAL IN  
11 THIS BUILDING. IF I'M INSIDE THIS BUILDING, I MIGHT EITHER  
12 DELIVER SOME FLOWERS, GOING TO THE RESTROOM OR SEEING A  
13 FRIEND, THEN I'M OUT OF THIS BUILDING. ALL I WANT IS FOR HIM  
14 TO STOP HARASSING ME. IF HE HAVE A REASON TO HARASS ME, GIVE  
15 ME A TICKET OR ARREST ME, THEN DO IT. OTHER THAN THAT, LEAVE  
16 ME ALONE.

17

18 **SUP. KNABE, CHAIRMAN:** I THINK TWO THINGS. I DON'T KNOW.  
19 THERE'S NO ONE HERE FROM THE OFFICE. I'M NOT SURE. YOU LIVE IN  
20 WHAT AREA?

21

22 **JEFFREY MATLOCK:** DOWNTOWN AREA.

23

24 **SUP. KNABE, CHAIRMAN:** WE GOT SOMEBODY HERE FROM OFFICE OF  
25 PUBLIC SAFETY TO TALK TO YOU. OKAY? AND IF YOU'RE NOT HAPPY



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1 WITH THAT, THEN YOU HAVE THE RIGHT TO CONTACT THE OMBUDSMAN TO  
2 FILE A COMPLAINT, AS WELL, TOO. BUT THIS GENTLEMAN RIGHT HERE  
3 WILL TALK TO YOU. THANK YOU.

4

5 **JEFFREY MATLOCK:** ALL RIGHT, THANK YOU.

6

7 **SUP. KNABE, CHAIRMAN:** MR. BECKTEL?

8

9 **WALTER BECKTEL:** HELLO. YEAH. I NEEDED TO COME BACK BECAUSE I  
10 MADE A COMMENT ON THE 16TH OF DECEMBER LAST MONTH. I WAS SENT  
11 A LETTER. THIS IS CONCERNING THE THEFT OF MY INTELLECTUAL  
12 PROPERTY. I WAS TOLD TO CALL A NUMBER ON HERE. I CALLED THE  
13 NUMBER, AND THE PEOPLE THAT ANSWERED THE PHONE SAID I NEVER  
14 HEARD OF RAYMOND FORTNER BEFORE. I DON'T EVEN KNOW WHO THIS  
15 GUY IS.

16

17 **SUP. KNABE, CHAIRMAN:** HE'S THE COUNTY COUNSEL. THEY SHOULD  
18 HEAR OF HIM. HE'S THE COUNTY COUNSEL. HE'S OUR HEAD ATTORNEY.

19

20 **WATER BECKTEL:** YEAH, WELL THE LADY ANSWERED AND SAID "WELL, I  
21 GOT A LIST OF PEOPLE HERE, I'VE NEVER HEARD THIS NAME BEFORE."  
22 I SPELLED IT FOR HER F-O-R-T-N-E-R. SHE SAID "THAT'S NOT ON MY  
23 LIST OF PEOPLE. I DON'T KNOW WHO THAT IS."

24



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1    **SUP. KNABE, CHAIRMAN:** WE'LL HAVE TO CHECK THAT OUT. MAYBE  
2    THAT'S WHY YOU'RE RETIRING, I DON'T KNOW. NOBODY KNOWS YOU.  
3    NO, I MEAN, SERIOUSLY, WE CAN CLARIFY TO WHOEVER IS AT THE END  
4    OF THAT TELEPHONE LINE WHO MR. FORTNER IS. HE'S OUR HEAD  
5    ATTORNEY.

6

7    **WALTER BECKTEL:** THEY GAVE ME THIS NUMBER. THIS IS A LETTER.  
8    IT'S ON YOUR LETTERHEAD. AND IT SAYS 974-7401. I CALLED THE  
9    NUMBER.

10

11   **SUP. KNABE, CHAIRMAN:** THAT'S WHAT WE GOT TO CLEAR UP. CAN YOU  
12   HAVE SOMEONE FROM YOUR OFFICE, PLEASE, CLARIFY THIS FOR THIS  
13   GENTLEMAN AND MAKE SURE WHOEVER HE TALKED TO KNOWS WHO YOU  
14   ARE? OKAY? THANK YOU. SOMEONE GOING TO TALK TO THIS GENTLEMAN  
15   TO CLEAR IT UP? OKAY, ALL RIGHT. MR. SACHS?

16

17   **ARNOLD SACHS:** YES, THANK YOU. ARNOLD SACHS. PUBLIC COMMENT. MY  
18   M.T.A. MOMENT HERE. WHICH I'M SORRY THAT SUPERVISOR RIDLEY-  
19   THOMAS ISN'T HERE, BECAUSE HE BRINGS A FRESH PERSPECTIVE TO  
20   SOME OF THESE ITEMS I BROUGHT UP AND I WAS GOING TO DISCUSS  
21   THE GOLD LINE AGAIN. BUT I ALSO WANTED TO DISCUSS ONE OF THE  
22   ITEMS THAT APPEARED IN NOVEMBER 19TH, THE PLANNING AND  
23   PROGRAMMING COMMITTEE. IN THIS, IT WAS APPROVING 1-B, TRANSIT  
24   MODERNIZATION FUNDS FROM MISCELLANEOUS TRANSIT PROJECTS. AND  
25   PART OF THIS -- THE DRAFT 2008 LONG-RANGE TRANSIT PROGRAM FOR



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1 THE LOS ANGELES COUNTY PROVIDES CONTINUED FUNDING ALLOWANCE  
2 FOR THESE PREVIOUSLY ESTABLISHED BUS AND RAIL CAPITAL  
3 PRIORITIES AS WELL AS NEW ONES TO MAINTAIN EQUIPMENT AND  
4 FACILITIES FOR REGIONAL TRANSIT SERVICE IN THE STATE OF GOOD  
5 REPAIR. THE PROBLEM I SEE IS THAT THE 2008 LONG-RANGE TRANSIT  
6 PLAN WAS NEVER AUTHORIZED. I BELIEVE WHEN THE 2008 LONG-RANGE  
7 TRANSIT PLAN CAME BEFORE THE M.T.A. BOARD, IT WAS PUT OFF  
8 UNTIL AFTER THE ELECTION. AND BECAUSE THEY WANTED TO WAIT TO  
9 FIND OUT IF THE HALF-CENT SALES TAX WAS GOING TO BE PASSED. SO  
10 SINCE THE 2008 LONG-RANGE TRANSIT PLAN HASN'T BEEN ESTABLISHED  
11 OR PASSED, ANY REFERENCE TO THE 2008 LONG-RANGE TRANSIT  
12 PROJECTS DOESN'T MAKE SENSE FOR THE M.T.A. BOARD, WHICH IS THE  
13 WAY WE KNOW THAT THEY OPERATE, THEY LIKE TO OPERATE. I'D  
14 APPRECIATE IT MAYBE IF THE NEXT M.T.A. BOARD MEETING, YOU  
15 MIGHT CONSIDER BRINGING UP THE FACT THAT THE 2008 LONG-RANGE  
16 TRANSIT PLAN HAS NOT BEEN PASSED AND SHOULD BE PASSED BEFORE  
17 YOU TRY TO INITIATE PROGRAMS FROM THE 2008 LONG-RANGE TRANSIT  
18 PLAN. IT MAKES SENSE, DOESN'T IT? BUT I ALSO WANTED TO TALK TO  
19 HIM BECAUSE HE CAME FROM THE STATE LEGISLATION. AND AS I'VE  
20 DONE SEVERAL TIMES BEFORE REGARDING THE GOLD LINE AND THE  
21 CONSTRUCTION AUTHORITY, I JUST WANTED TO READ FROM THE STATE  
22 LEGISLATION THAT WAS PASSED, SENATE BILL NO. 1847 PASSED IN  
23 1998, THE PROJECT IS THE LOS ANGELES PASADENA METRO BLUE LINE  
24 LIGHT RAIL PROJECT EXTENDING FROM UNION STATION IN THE CITY OF  
25 LOS ANGELES TO SIERRA MADRE VILLA BOULEVARD IN THE CITY OF



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1 PASADENA AND ANY MASS TRANSIT GUIDEWAY THEY MAY BE PLANNED  
2 EAST OF SIERRA MADRE VILLA BOULEVARD ALONG THE RIGHT OF WAY  
3 EXTENDING TO THE CITY OF CLAREMONT. AND ANY MASS TRANSIT  
4 GUIDEWAY, THAT'S THE PROJECT. SO WHEN THEY HAD THE PROBLEM AT  
5 UNION STATION WITH THE BRIDGE AND THE CONCRETE CRACKING, WHY  
6 THE CONSTRUCTION AUTHORITY'S CHIEF EXECUTIVE OFFICER, HABIB  
7 BALIAN, WOULD SAY THAT THE PROJECT WAS COMPLETE, AND M.T.A.  
8 TOOK OWNERSHIP. THAT DOESN'T MAKE SENSE. WHEN THE STATE  
9 LEGISLATION CLEARLY STATES THAT THE PROJECT WOULD RUN TO  
10 CLAREMONT. WHY IS M.T.A. PAYING FOR A BILL THAT BELONGS TO THE  
11 GOLD LINE CONSTRUCTION AUTHORITY? MAYBE SOMEBODY FROM THE  
12 BOARD OF SUPERVISORS COULD LOOK INTO THAT WHEN THEY HAVE AN  
13 M.T.A. BOARD MEETING. I KNOW IT DOESN'T MAKE SENSE TO THE  
14 COUNTY BOARD OF SUPERVISORS, BUT MAYBE SUPERVISOR THOMAS,  
15 SINCE HE CAME FROM THE STATE LEGISLATURE, WOULD BE ABLE TO  
16 EXPLAIN JUST EXACTLY WHAT THEY MEANT BY THAT PROJECT GOING TO  
17 CLAREMONT. AS ALWAYS, THANK YOU FOR YOUR TIME, YOUR ANSWERS  
18 AND YOUR ATTENTION.

19  
20 **SUP. KNABE, CHAIRMAN:** OKAY, THAT ISSUE WAS CLEARLY RAISED AT  
21 THE BOARD LEVEL. IT WAS A SPLIT VOTE ON APPROVAL IF YOU  
22 REMEMBER.

23  
24 **ARNOLD SACHS:** BUT THERE SHOULD HAVE BEEN NO PROBLEM WITH IT  
25 BECAUSE THE PROJECT WAS NEVER COMPLETED.



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2     **SUP. KNABE, CHAIRMAN:** YOU CAN'T SAY THAT THEY'RE NEVER RAISED.  
3     I MEAN, THE ISSUE WAS RAISED AND DISCUSSED AN EXTENSIVE TIME.

4

5     **ARNOLD SACHS:** AND THE M.T.A. IS ENDING UP PAYING FOR IT.

6

7     **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
8     NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
9     CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. CS-1, CONFERENCE  
10    WITH LEGAL COUNSEL REGARDING INITIATION OF LITIGATION, ONE  
11    CASE. AND CS-2, CONFERENCE WITH LABOR NEGOTIATORS, WILLIAM T  
12    FUJIOKA, AND DESIGNATED STAFF AS INDICATED ON THE POSTED  
13    AGENDA. THANK YOU.

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1       REPORT OF ACTION TAKEN IN CLOSED SESSION ON JANUARY 6, 2009

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5       CS-1. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION

6       (Subdivision (c) of Government Code Section 54956.9)

7       Initiation of litigation (one case) (08-3326)

8

9       The Board authorized initiation of litigation, the particulars  
10      of which, once formally commenced, shall be disclosed to any  
11      person upon inquiry.

12

13      The vote of the Board was unanimous with Supervisor Molina and  
14      Supervisor Knabe being absent.

15

16      No reportable action was taken on item CS-2.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the  
5 Los Angeles County Board of Supervisors January 6, 2009  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as  
9 archived in the office of the reporter and which  
10 have been provided to the Los Angeles County Board of  
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 8th  
16 day of January 2009 for the County records to be used only for  
17 authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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